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RE-SOURCING CONFERENCE 2023

# Systemic Change for Responsible Sourcing

September 21 & 22, 2023

## W-LAN LOGIN



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# Today's Agenda

10:00 – 10:15	Opening by <b>Professor Rupert Sausgruber</b> and <b>Professor André Martinuzzi</b> (WU Vienna)
10:15 – 10:30	<b>Maria Nyberg</b> (DG Grow, European Commission)
10:30 – 11:15	<b>Panel 1</b> – Understanding systemic challenges and change
11:15 – 11:45	Coffee break
11:45 – 13:15	<b>Parallel Sessions</b> – Challenges and solutions for catalysing systemic change
13:15 – 14:30	Lunch & Networking
14:30 – 16:00	<b>Launch of the OECD Handbook</b> on Environmental Due Diligence in Mineral Supply Chains
16:00 – 16:30	Coffee break
16:30 – 17:30	Wrap up & <b>Panel 2</b> – Realising solutions for catalysing systemic change
17:30 – 18:00	Closing & Outlook



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# Professor Rupert Sausgruber

New Rector of the  
Vienna University of Economics and Business



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UNIVERSITÄT  
WIEN VIENNA  
UNIVERSITY OF  
ECONOMICS  
AND BUSINESS

# Professor André Martinuzzi

Head of the Institute for Managing Sustainability  
and RE-SOURCING Consortium Coordinator





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A Global Stakeholder Platform for Responsible Sourcing in Mineral Value Chains



## André Martinuzzi

Head of the Institute for Managing Sustainability  
Coordinator of the RE-SOURCING project





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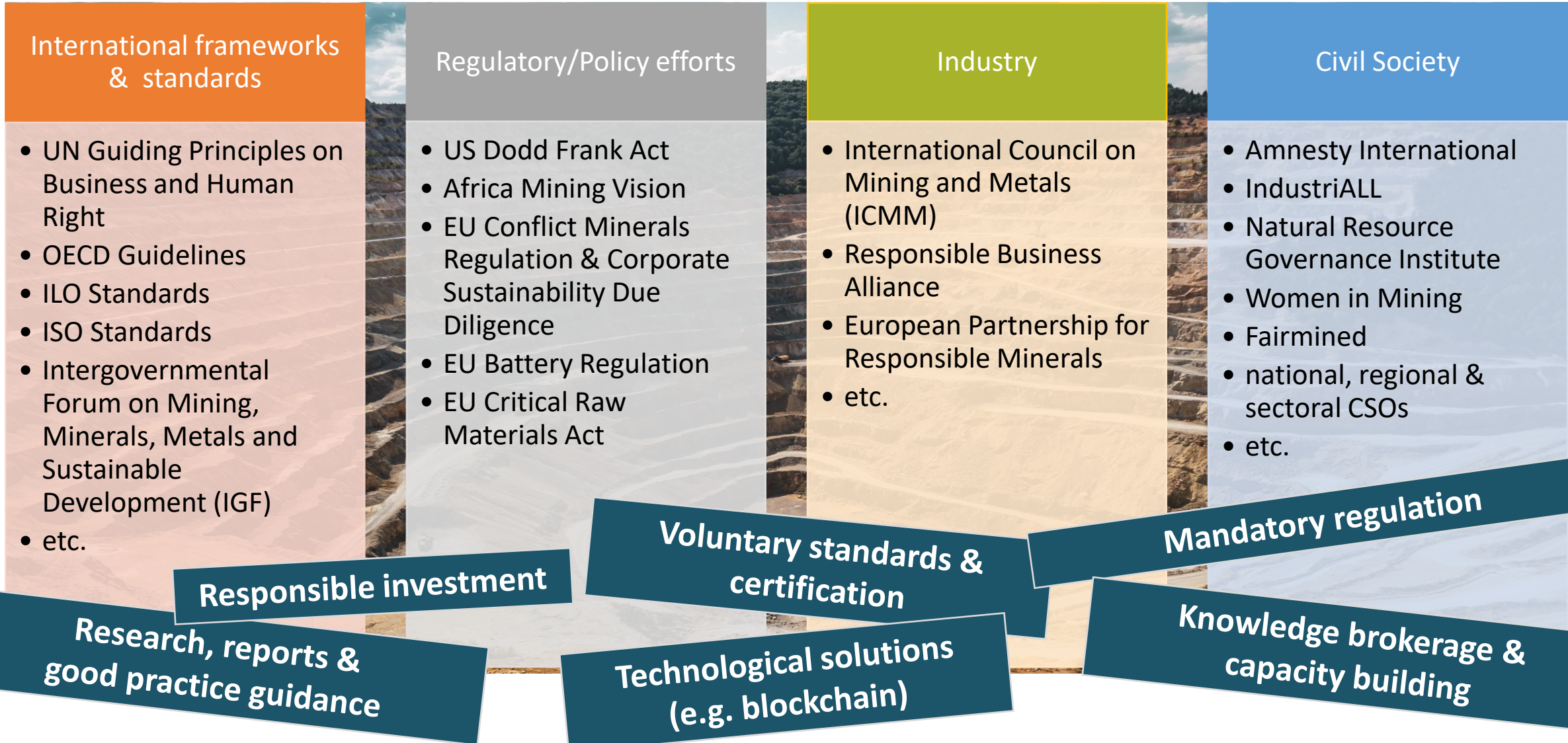
A Global Stakeholder Platform for Responsible Sourcing in Mineral Value Chains



## supply chain challenges

- Global **supply chain complexity** (number of suppliers and tiers, geography, transformation of raw materials across supply chain stages)
- **Knowledge asymmetries** about supply chain information in order to maintain competitive advantages lead to high and unequal costs, protectionism and distrust
- Market competition without a level-playing field for responsible sourcing (global, regional, national) lead to **competitive disadvantages for front-runners**
- **Lack of vertical and horizontal collaboration** across supply chain actors and industry sectors runs the risk of (non-)technological lock-ins
- **Fragmentation** of initiatives (standards, regulations, technological solutions) and limited data reliability runs the risk of incorrect data due to fraud or error.







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A Global Stakeholder Platform for Responsible Sourcing in Mineral Value Chains



### Solutions for

#### Our contribution to Responsible Sourcing:

- Creating a global network
- Designing sectoral road maps
- Providing best practice cases
- Forming a common understanding



Policy makers



Civil society



Businesses

#### FOCUS

3 EU key industry sectors



Renewable energy



Mobility



Electrical and electronic equipment

#### Your involvement:

- 9 workshops sharing best practices & global exchanges
- 4 conferences promoting peer learning & networking
- Online platform for knowledge sharing & best practice cases

### Objectives



Supportive EU policy frameworks



Globally connected responsible sourcing community



Scaling up of best practices



A common definition





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## Roadmaps 2050

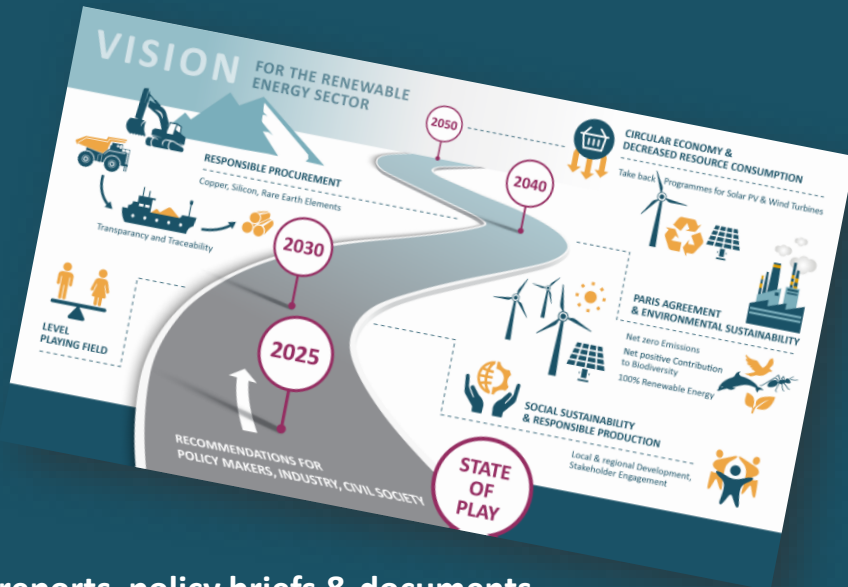
- Targets and milestones to achieve responsible sourcing until 2050
- One for each sector
- Recommendations for policy, industry and civil society/academia

## Good Practice Guidelines

- In total 11 good practice case studies how to implement responsible sourcing
- Divided into policy, industry and civil society
- Cross-sectoral synthesis extracting major aspects of all good practice guidelines

## Common vision of Responsible Sourcing

- Condensing our work on Roadmaps and Good Practice
- Adding non-EU perspectives from three Global Advocacy Forums in Chile, South Africa and China
- Attempting to combine the global and local perspectives



50 reports, policy briefs & documents  
60 videos, webinars, interviews



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# Maria Nyberg

DG GROW - Internal Market, Industry,  
Entrepreneurship and SMEs  
Policy Officer



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# EU policy for secure and sustainable supply of raw materials for the green and digital transition

Maria Nyberg, policy officer,  
DG GROW- Internal Market, Industry, Entrepreneurship and SMEs  
[maria.nyberg@ec.europa.eu](mailto:maria.nyberg@ec.europa.eu)

# European Critical Raw Materials Act

Ensuring a secure and sustainable supply  
of critical raw materials for the Union



Strengthen all stages of the  
European CRM value chain

Improve EU capacity to monitor  
and mitigate risks of disruption to  
CRM supply



Diversify EU CRM imports to reduce  
strategic dependencies

Enhance CRM circularity  
and sustainability



# EU raw materials policy

- Raw materials initiative 2008
- First CRM list 2011
- EIP Raw Materials 2012
- Strategic Implementation Plan 2013
- CRM Action Plan 2020
- European Raw Materials Alliance (ERMA) 2020

# Sustainability framework raw materials

- Strengthen circularity, responsible sourcing from third countries, increase sustainable mining
- EU sustainability acquis- environment, social, economic/governance
- [Sector-specific guidance extraction in Natura 2000](#)
- [EU principles for sustainable raw materials](#)
- EIA, Water Framework Directive, EWD, Conflict Minerals Regulation, Batteries Regulation, CSDDD, CSRD. Sust criteria for mining Taxonomy.

# Critical raw materials (CRMs) key for the EU economy, new geopolitical context

- Driven by the **twin transition** and defence and space needs, significant **growth in CRM demand**, with risk of global supply/demand imbalances, situation of “permacrisis” aggravates this trend

- EU is heavily dependent on third country supply for CRMs that are key for strategic technologies
- Strategic dependencies and risk of supply chain disruption

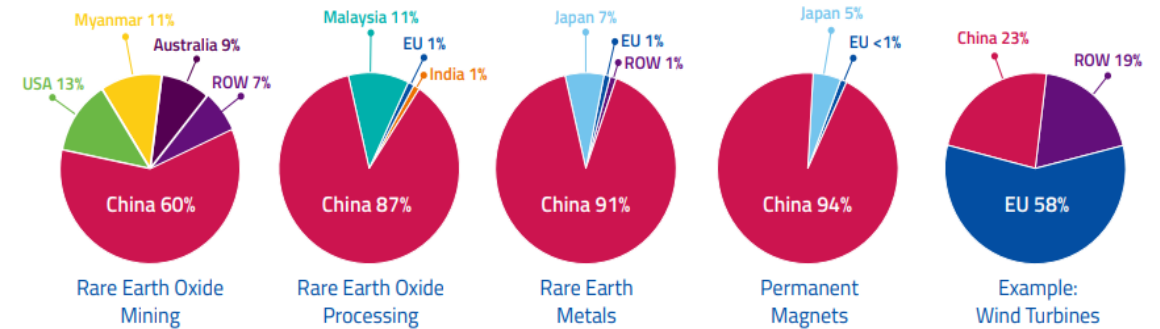
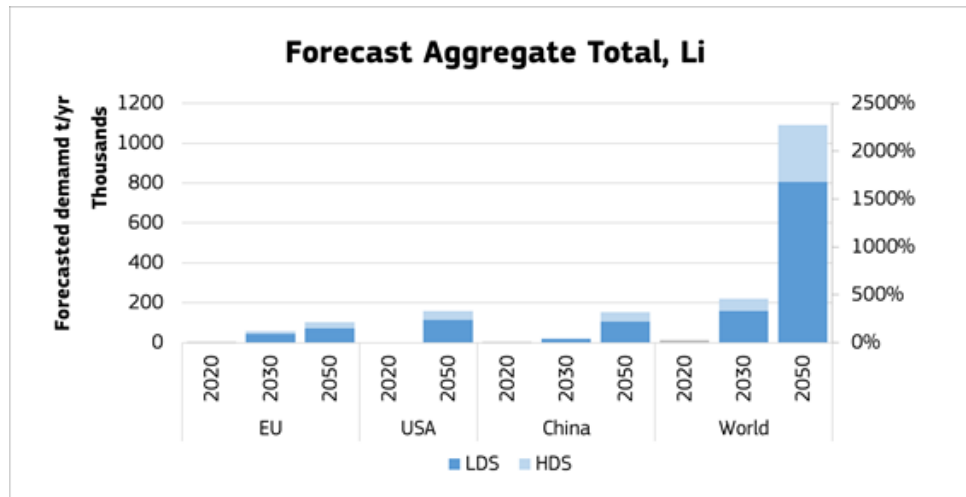


Fig. 3: From rare earths mining to wind turbine manufacturing: estimated market shares in 2019. Sources: Team analysis and Roskill 2018; Adamas Intelligence 2019; Peteves 2017; Carrara et al. 2020; IEA 2021; USGS 2021.

Source: European Raw Materials Alliance (ERMA)

*Demand forecasts aggregated for lithium (2023 Foresight Report)*

Lithium demand for batteries in the EU is expected to grow <sup>5</sup> by **12 times by 2030** and **by 21 times by 2050**.

# CRM, SRM, Benchmarks

## Defining critical and strategic raw materials

### CRM

Whole EU economy, based on :

- supply risk
- economic importance

### SRM

SRM are a subset of CRM:

- Key for strategic technologies (twin transition, defence and space)
- Forecast demand risks outstripping supply

## 2030 benchmarks

### Towards more SRM supply security

- EU's **extraction** capacity cover at least **10%** of the EU's SRM consumption
- EU's **processing** capacity cover at least **40%** of the EU's SRM consumption
- EU's **recycling** capacity cover at least **15%** of the EU's SRM consumption

### Towards more diversification of supply

- Not more than **65%** of EU consumption of each SRM should come from a single third country.

# Where do we stand today?

SRM	EU sourcing (t) processed stage	EU Extraction satisfies:	EU processing satisfies:	EU processing at specified grade satisfies:	End-of-Life Recycling Input Rate	Biggest EU supplier
Bismuth	3 858	-	26%	-	0%	65% China
Boron - metallurgy grade	76 361	0%	29%	N/A	1%	99% Türkiye
Cobalt	22 148	8%	92%	-	22%	63% DRC*
Copper	3 234 239	25%	72%	-	55%	19% Poland
Gallium	33	-	0%	-	0%	69% China
Germanium	14	-	50%	-	2%	45% China
Lithium - battery grade	1 832	8%	0%	0%	0%	79% Chile
Magnesium metal	127 631	-	0%	0%	13%	97% China
Manganese - battery grade	956 798	1%	31%	0%	9%	41% South Africa
Natural Graphite - battery grade	76 801	1%	~0%	~0%	3%	40% China
Nickel - battery grade	300 212	16%	23%	7%	16%	29% Russia
Platinum Group Metals	95	-	1%	-	12%	94% South Africa, Pd 40% Russia
Magnet REE*	34	0%	0%	0%	1%	LREE 85%; HREE 100% China
Silicon metal	417 941	-	34%	-	1%	33% Norway
Titanium metal	4 136	0%	0%	0%	0%	37% Kazakhstan
Tungsten	10 481	20%	19%	-	42%	31% China
Benchmark		10%	40%		15%	65%

\*(Nd, Pr, Tb, Dy, Gd, Sm, Ce); Dependence at extraction stage in italic. Overview of both stages in: [European Commission, Study on the Critical Raw Materials for the EU 2023 – Final Report](#)

# Logic

## Defining critical and strategic raw materials

### CRM

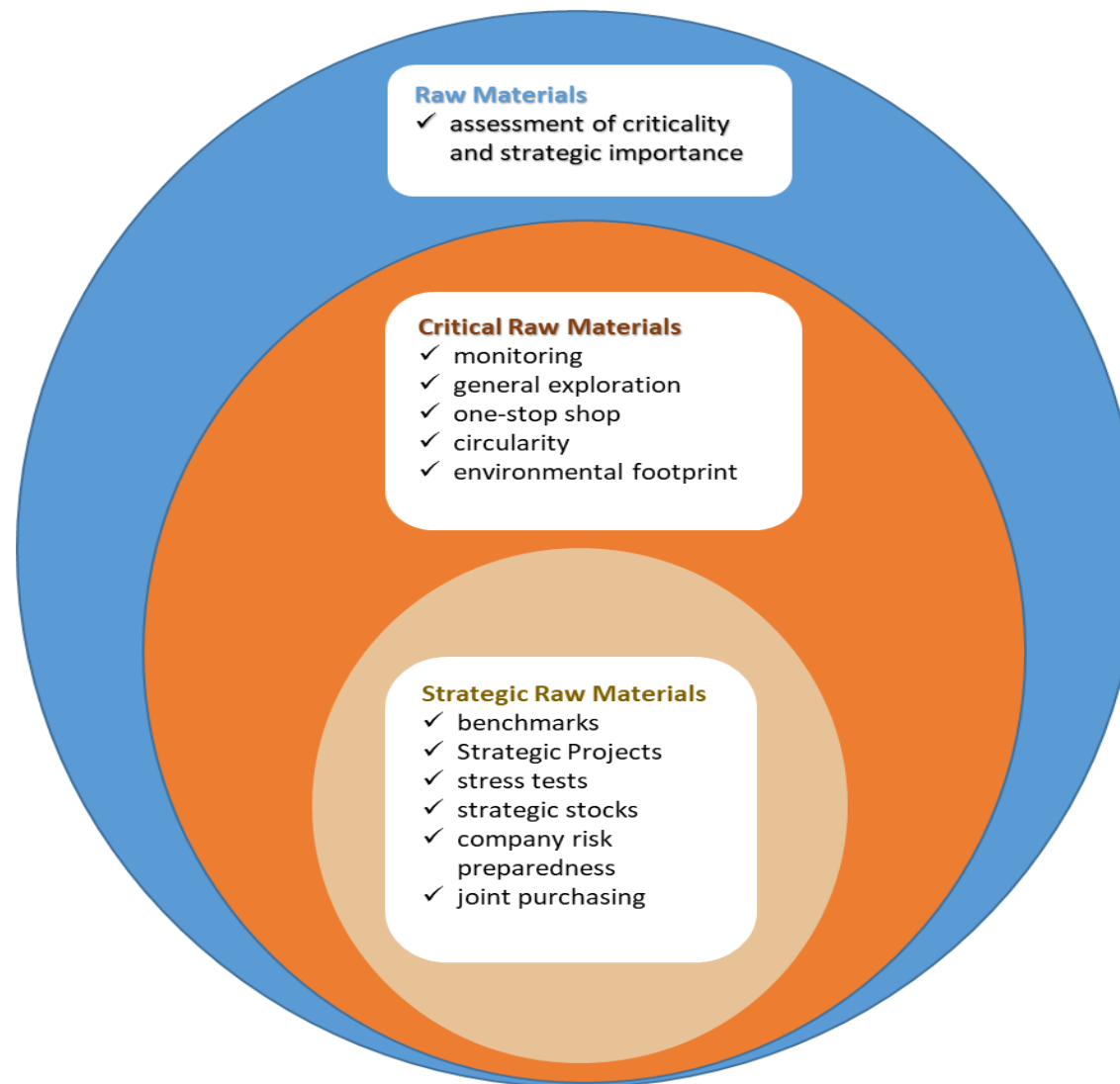
Whole EU economy, based on :

- supply risk
- economic importance

### SRM

SRM are a subset of CRM:

- Key for strategic technologies (green, digital, defence and space)
- Forecast demand risks outstripping supply
- Difficulty to scale up production





# Strengthening the value chain

## Strategic Projects

Across the whole SRM value chain: extraction – processing - recycling

Selected by the Commission with advice from the Board based on

- Contribution to security of supply
- **Sustainability**
- Technical feasibility
- Cross-border benefits in EU/ **Economic and social benefits in third countries**

## Benefits

- **Priority Status** in national and EU law: for administrative and judicial procedures
- **One-stop-shop approach**
- **Permitting - Legal time-frames**
  - Extraction: 24 months
  - Processing & Recycling: 12 months
- Provisions to facilitate and timely deliver **environmental assessments and authorisations without weakening environmental and social protection**
- **Enabling conditions to implement Strategic Projects**
  - The Critical Raw Materials Board provides coordination and advice to secure remaining financing
  - Provisions to facilitate the conclusion of off-take agreements

## National exploration programmes

Member States shall draw up national programme for general exploration targeted at CRM.

Where applicable, build on UNFC

(United Nations Framework Classification for Resources)

# Sustainable and circular CRMs

## CIRCULARITY

- **National measures on CRMs circularity**
- Maximising potential from **extractive waste facilities**
- Preparing the ground for massive recycling of **permanent magnets**

## SUSTAINABLE CHOICES

- Strategic projects need to be sustainable (Art. 5)
- Recognition of **certification schemes (Art 29, criteria in Annex IV) )** on the sustainability of CRMs/ **Requirements for compliance sustainability EU legislation and international instruments (Annex III)**
- Empowerment to set, at a later stage, information requirements on **the environmental footprint** of CRMs placed in the EU market

# Diversity EU CRM imports to reduce strategic dependencies

- Strategic projects in third countries
- Strategic raw materials partnerships
- Trade tools and agreements

# To conclude

- Possible adoption co-legislators European Parliament and Council of the European Union before EP elections June 2024
- [CRM Act Press Release](#)
- [CRM Act \(Draft Regulation\)](#)
- [CRM Act \(Communication\)](#)
- [2023 JRC Foresight Study](#)
- [2023 Study on CRMs for the EU](#)
- [CRM Factsheets](#)



**Raw Materials Week**  
**13-17 November 2023**  
**in Brussels**

**Save the date!**

[https://single-market-economy.ec.europa.eu/sectors/raw-materials/raw-materials-week\\_en](https://single-market-economy.ec.europa.eu/sectors/raw-materials/raw-materials-week_en)

# Critical raw materials

34 raw materials defined as critical by their high

- Economic importance
- Supply risk

... based on a regular assessment of available data in an established [methodology](#)

- Antimony
- Arsenic
- Bauxite
- Baryte
- Beryllium
- **Bismuth**
- **Boron (battery grade)**
- **Cobalt**
- Coking Coal
- **Copper**
- Feldspar
- Fluorspar
- **Gallium**
- **Germanium**
- Hafnium
- Helium
- **Heavy/Light Rare Earth Elements (Magnet REE)**
- **Lithium (battery grade)**
- **Magnesium (metal)**
- **Manganese (battery grade)**
- **Natural Graphite (battery grade)**
- **Nickel – battery grade**
- Niobium
- Phosphate rock
- Phosphorus
- **Platinum Group Metals**
- Scandium
- **Silicon metal**
- Strontium
- Tantalum
- **Titanium metal**
- **Tungsten**
- Vanadium

Note: A subset of the CRMs are classified as „**strategic raw materials**“ due to their use in strategic technologies and strong projected demand growth. Certain measures under the CRMA apply only to them.





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# Systemic Change for Responsible Sourcing

September 21 & 22, 2023

**Parallel Session – ELECTRONICS**  
**11:45 – 13:15**



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Insights from the Electronics Sector

# Roadmap for Responsible Sourcing in the electronics sector

Irene Schipper/Alejandro González

SOMO-Centre for Research on Multinational Corporations, Amsterdam

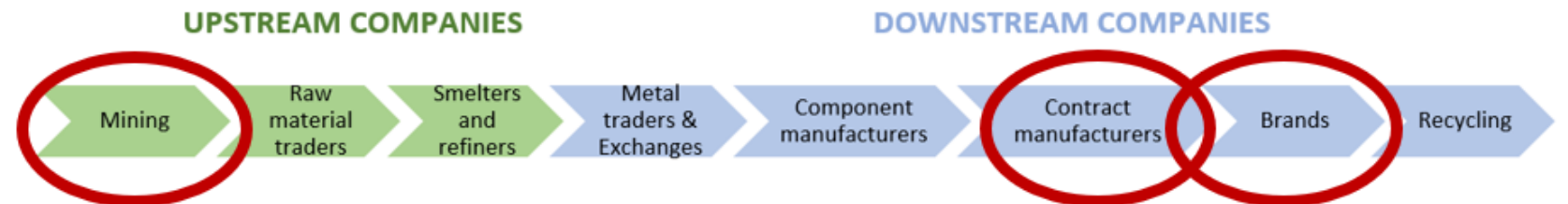






## Electrical and electronic equipment (EES) - Scope

- Focus on electronics products
- Supply chain:
  - Mining & Processing
    - 3TG and mica
  - Manufacturing
    - Contract Manufacturers (includes EMS & ODM)
  - Brand companies





## The Roadmap: Milestones and recommendations for EU policy makers, international industry and civil society organisations for three targets.

### Target 1: Respect for Human Rights

- Filling gaps in human rights protection
- Create level playing field with robust due diligence laws

### Target 2: Circular Economy and Decreased resource Consumption

- Reduction in resource consumption is key
- Focus design on longevity, reuse and recyclability

### Target 3: Responsible Production

- Reduction of inequality
- Protection of workers, improvement of working conditions

# VISION FOR THE ELECTRONICS SECTOR



## CIRCULAR ECONOMY & DECREASED RESOURCE CONSUMPTION

- Longevity, reuse, recycling, waste reduction
- Reduction of energy consumption and virgin materials
- Renewable energy
- Transparency about environmental outcomes and impacts
- New economic and business model



2030

2025

2050

RECOMMENDATIONS FOR POLICY MAKERS, INDUSTRY, CIVIL SOCIETY



## RESPONSIBLE PRODUCTION

- Fair pay and workers' rights
- Supply chain transparency and accountability
- Responsible procurement and purchasing
- Respect for planetary boundaries
- Tax justice & tax transparency



## RESPECT FOR HUMAN RIGHTS

- Comprehensive mandatory due diligence
- Inclusive, participatory and published social audits
- Transparency, accountability, access to remedy
- No forced labour
- Primacy of human rights and ecological sustainability



STATE OF PLAY





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THANK YOU  
for your attention!

- Irene Schipper
- [I.schipper@somo.nl](mailto:I.schipper@somo.nl)
- Alejandro González
- [A.Gonzalez@somo.nl](mailto:A.Gonzalez@somo.nl)

Color code for your opinion



Which are the **most important (urgent) recommendations** ?

Please mark the Roadmap by using the post-its as indicated

Which recommendations can **YOU contribute most to** ?

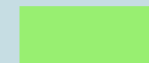
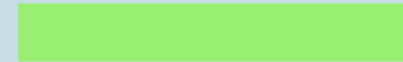


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POLICY

ACADEMIA  
CIVIL SOCIETY





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RE-SOURCING CONFERENCE 2023

# Systemic Change for Responsible Sourcing

September 21 & 22, 2023

**Parallel Session – MOBILITY**  
**11:45 – 13:15**



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A Multi-Stakeholder Approach

# Roadmap for the Mobility Sector

Responsible Sourcing of Raw Materials until 2050

Stefanie Degreif, Hannah Bachmann, Dr. Johannes Betz

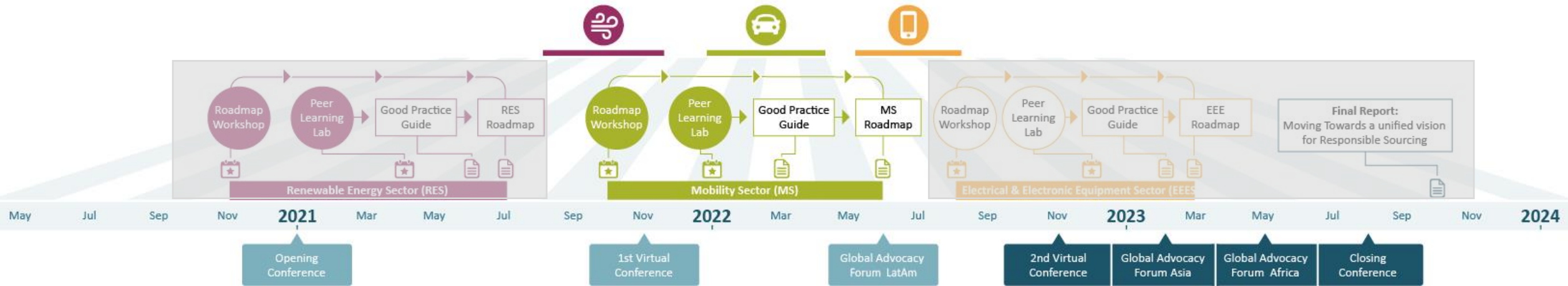
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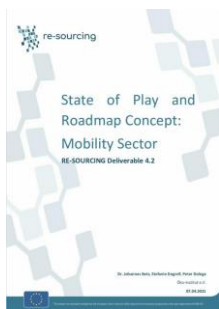


# Roadmap Process



## Important publications (Mobility Sector):

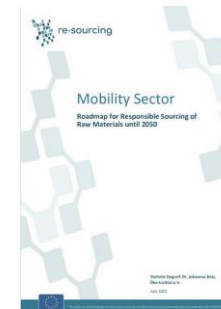
### State of Play



### Good Practice Guidelines

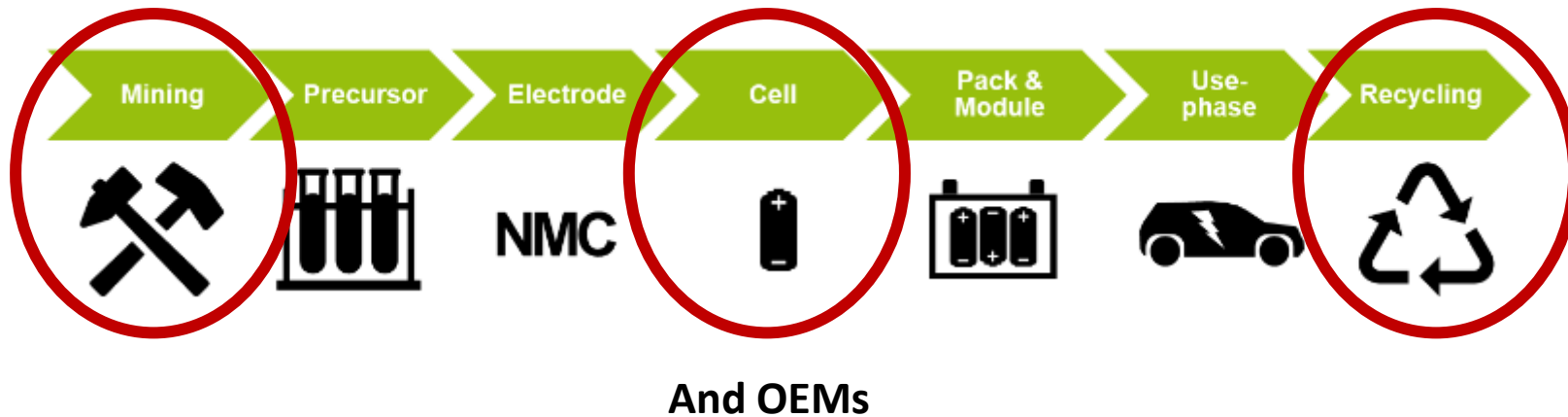


### Roadmap



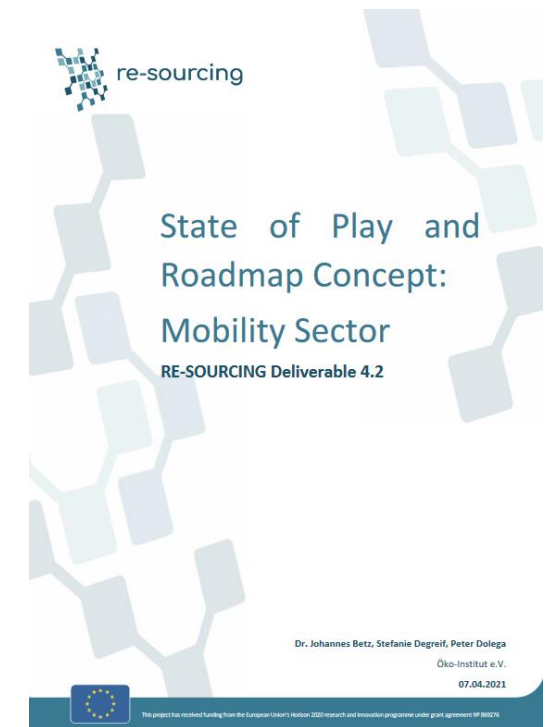


## MOBILITY SECTOR – FOCUS on Li-Ion-Batteries



- Lithium
- Cobalt
- Nickel
- Graphite

### Roadmap based on:



# VISION FOR THE MOBILITY SECTOR



Lithium, cobalt, nickel and graphite (natural and synthetic)



## RESPONSIBLE PROCUREMENT

- Transparency
- Local development
- Mining in EU



2050

2040

2030

2025

STATE OF PLAY

RECOMMENDATIONS FOR POLICY MAKERS, INDUSTRY, CIVIL SOCIETY



## CIRCULAR ECONOMY & DECREASED RESOURCE CONSUMPTION

- Reuse – Repurposing – Recycling
- Change mobility patterns (e.g. e-bus, bicycle)
- Increased efficiency



## LEVEL PLAYING FIELD

- Formalisation of ASM (artisanal and small-scale mining)
- International cooperation
- Mandatory minimum standards

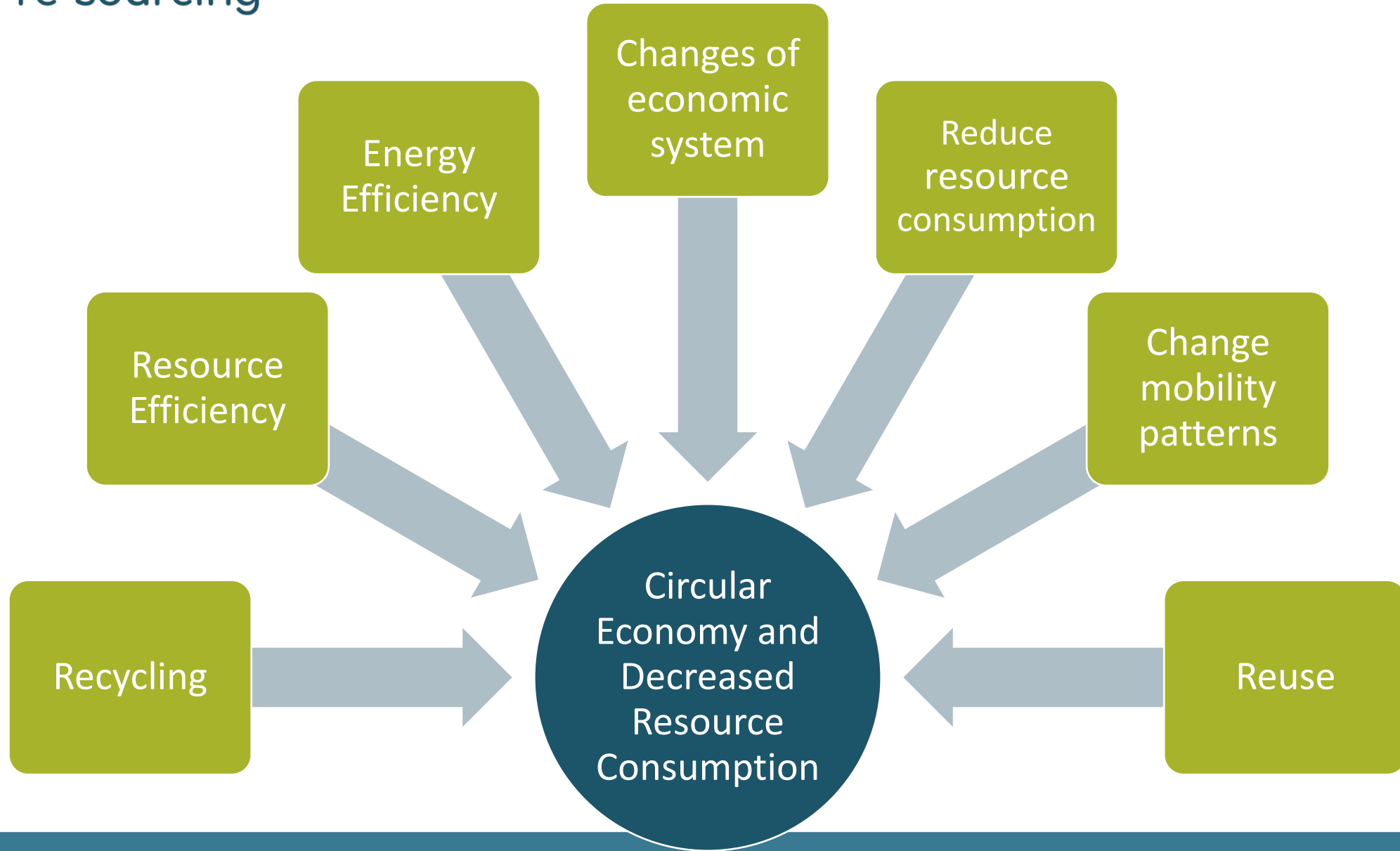


# 1

## **Target 1:** Circular Economy and Decreased Resource Consumption

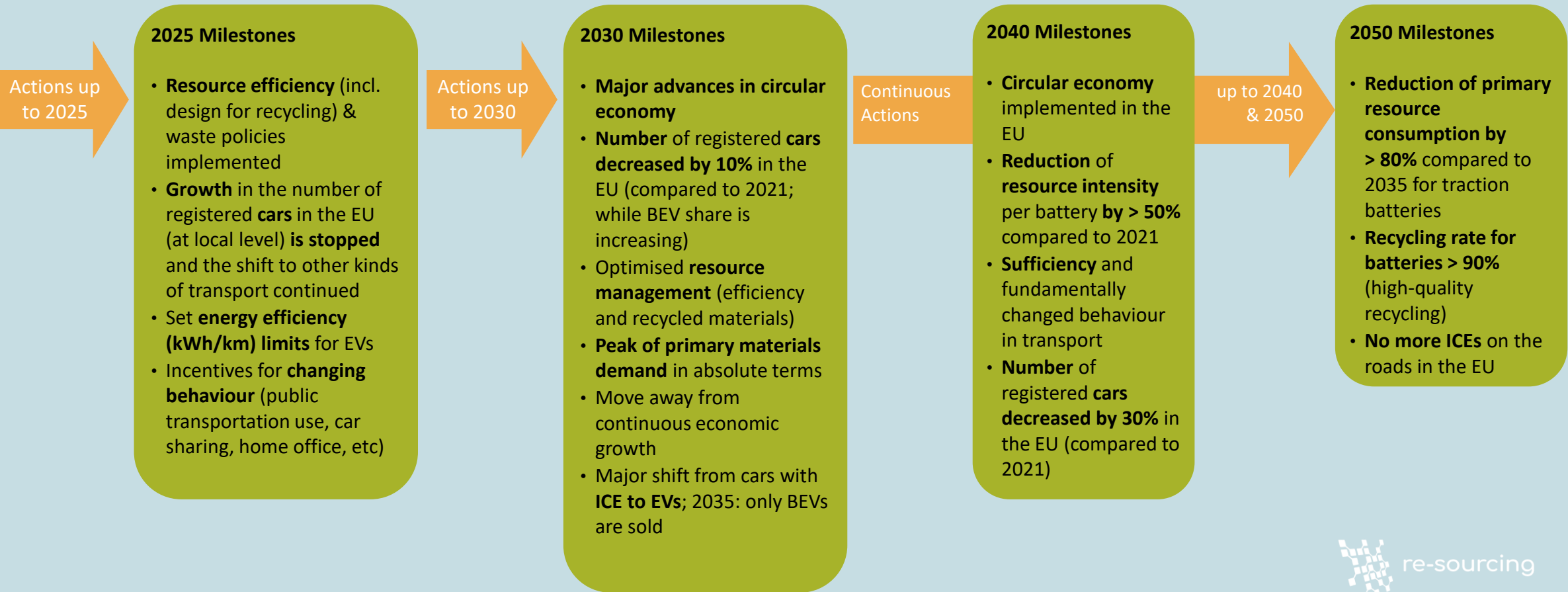
Circular Economy is a framework of three principles:

- Eliminate waste and pollution
- Keep products and materials in use
- Regenerate natural systems



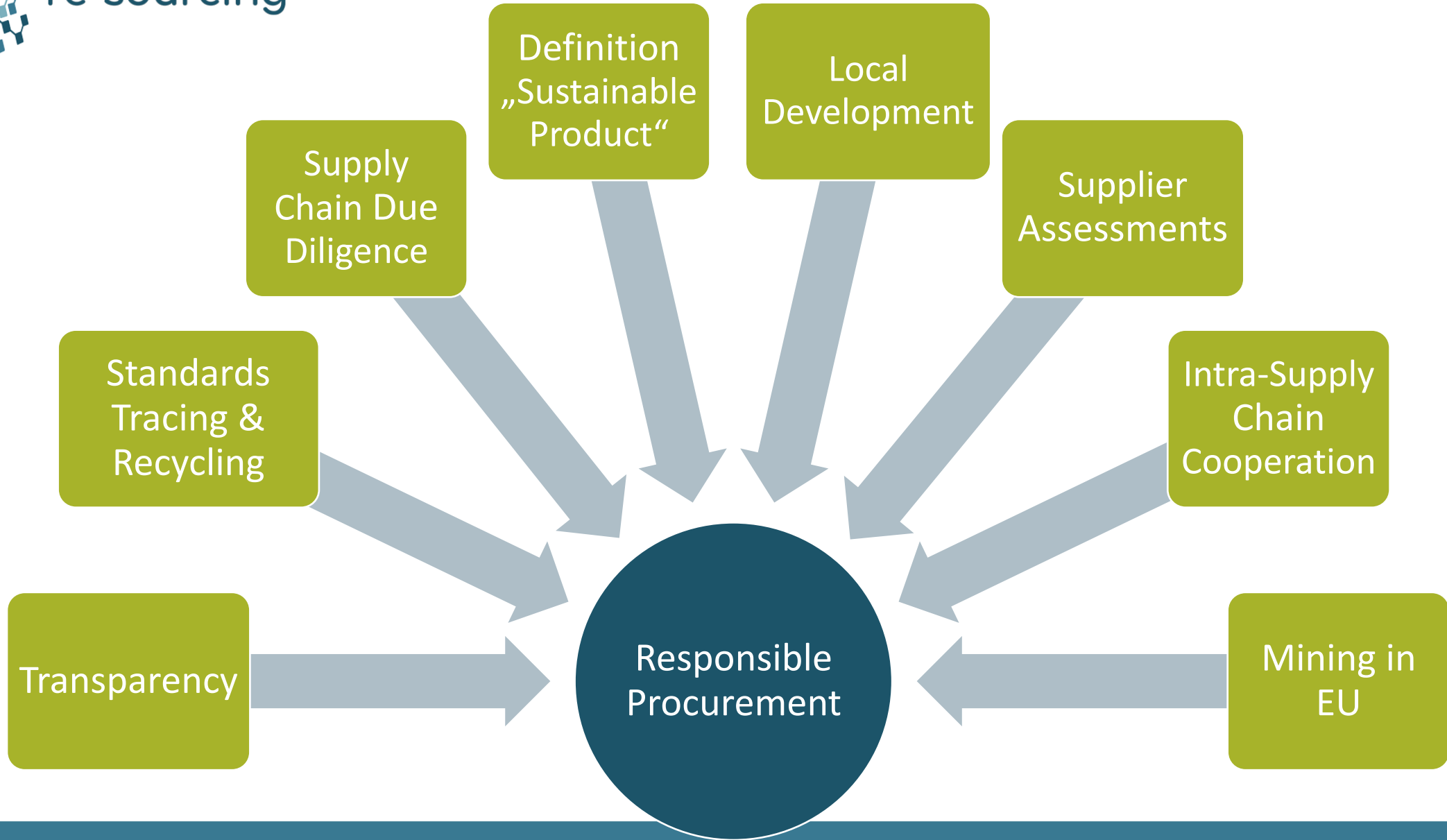


### Circular Economy & Decreased Resource Consumption



2

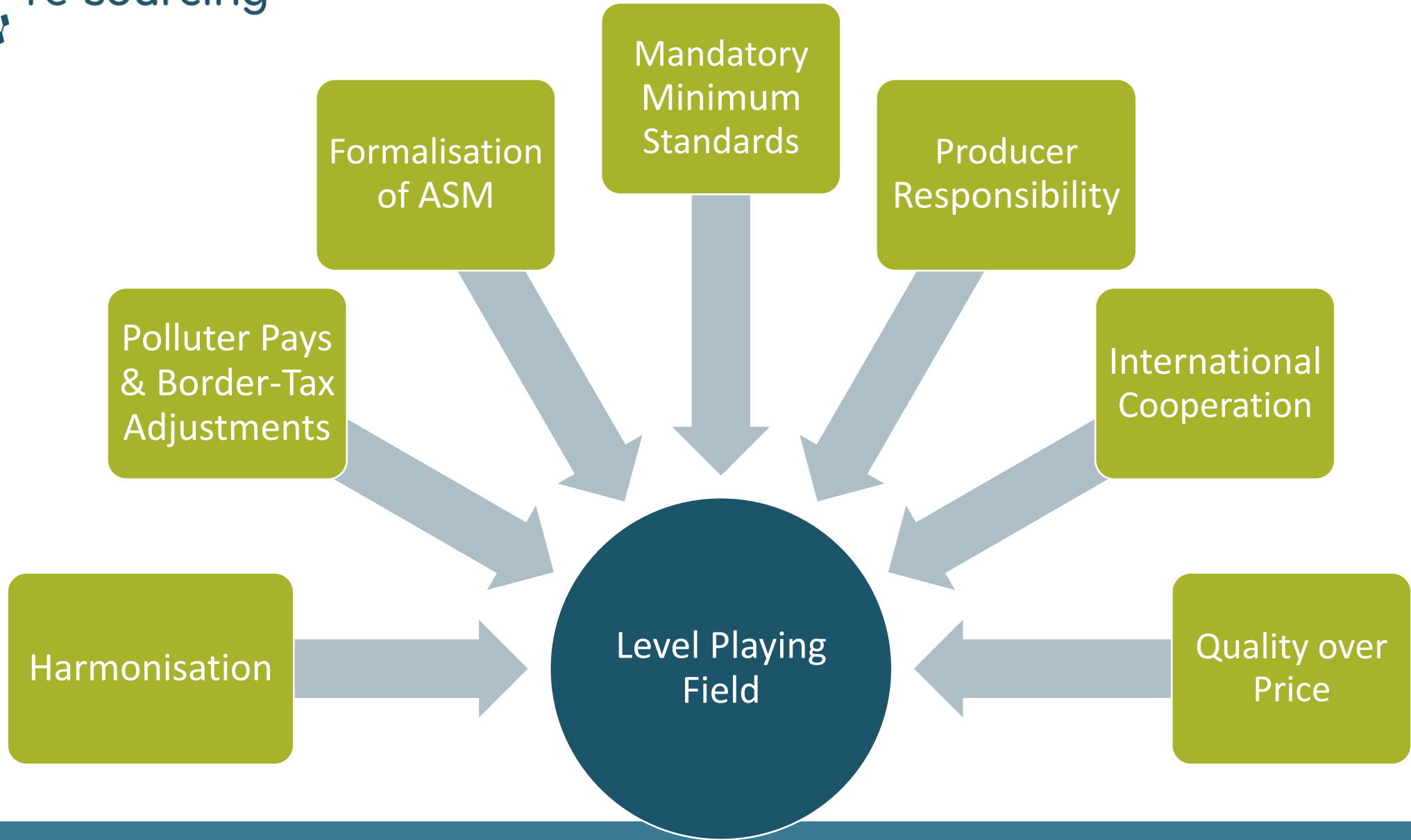
**Target 2:**  
Responsible Procurement



3

**Target 3:**  
Level Playing Field







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THANK YOU



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Dr. Johannes Betz ([j.betz@oeko.de](mailto:j.betz@oeko.de))

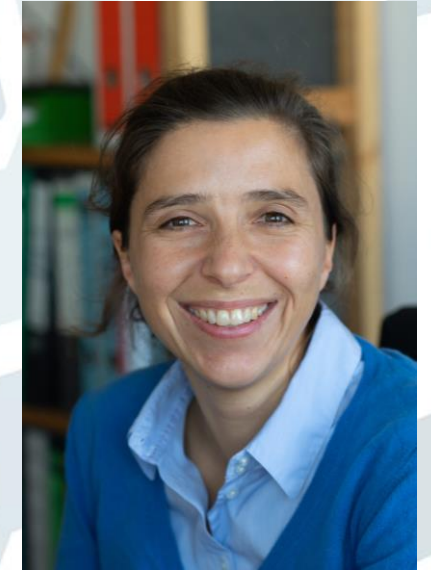
Hannah Bachmann ([h.bachmann@oeko.de](mailto:h.bachmann@oeko.de))

Stefanie Degreif ([s.degreif@oeko.de](mailto:s.degreif@oeko.de))

Resources & Transport Division

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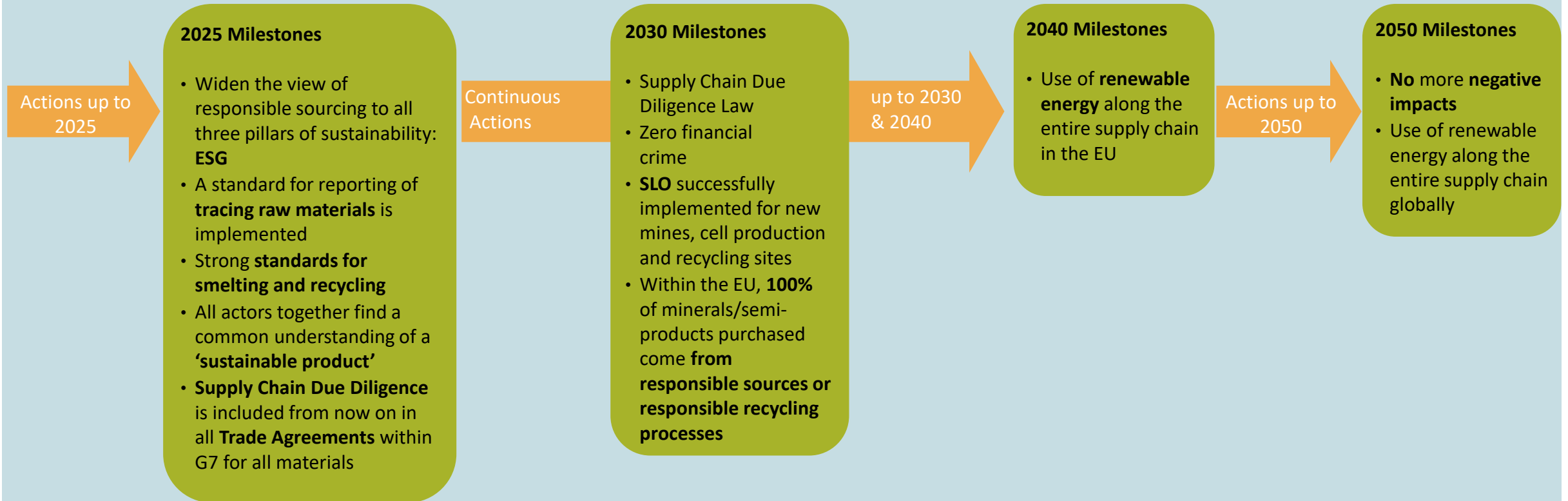


This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement N° 869276

**Backup**



Responsible Procurement



Level Playing Field

Actions up to 2030

2030 Milestones

- **'Polluter Pays' principle** and introduction of **Border-Tax Adjustments**
- Extended producer responsibility (**EPR**)
- **Harmonised** sustainability & reporting criteria
- Harmonised **EU mining** & production policies
- International **application of standards** for responsible mining
- European **common understanding** of working conditions, environmental topics and local development in Europe, and import requirements for responsibly sourced products
- Voice of civil society in producing countries in the permitting process as a mandatory step (**FPIC**)
- Formalisation of **ASM is supported** by all actors and the material is used

Continuous Actions

2040 Milestones

- Achieving **sustainable conditions** in all pillars of sustainability in **EU and all imports** (raw materials, semi- / finished products)

up to 2040 & 2050

2050 Milestones

- **Global common understanding** and fulfilment of **sustainable production** methods
- **International level playing field** is achieved

# Project RE-SOURCING: Global Stakeholder Platform for Responsible Sourcing



European Institute of  
Innovation & Technology



12 partners (lead: WU), AB and PSC

Duration: 1 November 2019 – 31 October 2023

Goals:

- Set up an international platform on responsible sourcing
- Frame for a definition on responsible sourcing
- 3 sectors: Renewable Energy, **Mobility**, Electronics
- 3 sectors with good practice examples to transfer good approaches in the field of responsible sourcing (-> flagship lab, good practice guidance document) and sectoral **roadmap**
- 3 Global Advocacy Fora (Latin America, Asia, Africa)

Color code for your opinion



Which are the **most important (urgent) recommendations** ?

Please mark the Roadmap by using the post-its as indicated

Which recommendations can **YOU contribute most to** ?

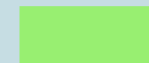
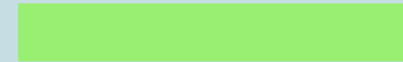


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RE-SOURCING CONFERENCE 2023

# Systemic Change for Responsible Sourcing

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**Parallel Session – RENEWABLE ENERGY**  
**11:45 – 13:15**



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Insights from the Renewable Energy Sector

# Responsible Sourcing in Mineral Value Chains

Michael Tost  
Montanuniversität Leoben, Austria



This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement N° 869276

## Renewable Energy Sector - Scope



- Mining & Processing
  - Copper
  - Rare Earth Elements
  - Quartz/Silicon Metal
- Manufacturing & Recycling
  - Wind Turbines
  - Solar PV Modules
- Supply Chain
  - Procurement



### State of Play Report

Issues and Challenges for Sustainability along the supply chain

### Flagship Lab

Good Practice Examples to support the implementation of responsible sourcing

### Consultation Process

- Series of 5 webinars
- Expert interviews
- Written feedback

## Roadmap & Good Practice Guidance

09/2021

# VISION FOR THE RENEWABLE ENERGY SECTOR



**RESPONSIBLE PROCUREMENT**  
Copper, Silicon, Rare Earth Elements



Transparency and Traceability



**LEVEL PLAYING FIELD**

RECOMMENDATIONS FOR POLICY MAKERS, INDUSTRY, CIVIL SOCIETY

2050

2040

2030

2025

**STATE OF PLAY**



## CIRCULAR ECONOMY & DECREASED RESOURCE CONSUMPTION

Take back Programmes for Solar PV & Wind Turbines



## PARIS AGREEMENT & ENVIRONMENTAL SUSTAINABILITY

Net zero Emissions  
Net positive Contribution to Biodiversity  
100% Renewable Energy



## SOCIAL SUSTAINABILITY & RESPONSIBLE PRODUCTION

Local & regional Development, Stakeholder Engagement



# 4

## Target 4: Responsible Procurement

### Main Aspects:

- Mandatory supply chain due diligence
- Transparency of mineral supply chains
- Resilient supply chains

## Responsible Procurement

Actions until  
2025

### 2025 Milestones

- Standard for tracing raw materials
- Include Supply Chain Due Diligence in all Trade Agreements
- Resilient supply chains

Continuous  
Actions

### 2030 Milestones

- Achievement of SDGs along Supply Chain
- Supply Chain Due Diligence Law
- Zero financial crime
- Local & Regional Development

until 2030  
& 2040

### 2040 Milestones

- Mandatory Supply Chain Due Diligence for all international actors

# Recommendations

## Policy Makers

**Mining:**  
Enable responsible mining in Europe, no more 'burden-shifting'

**Manufacturing:**  
Raw materials and products imported from outside the EU need to fulfil the same sustainability requirements as operations inside the EU

## Policy Makers

- General:**
- Implement supply chain due diligence law, mandatory for all international players
  - Implement respective control mechanisms

## Industry

- General:**
- Assess and understand strategic vulnerabilities of companies' supply chains
  - Decrease GHG emissions along a company's supply chain by introducing tailor-made climate protection projects

## Industry

**Manufacturing:**  
Take decisive action against modern slavery and forced labour in the supply chains of solar PV and wind turbines

**Mining:**  
Support local procurement





re-sourcing

THANK YOU  
for your attention!



re-sourcing

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Coordinated by:

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This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement N° 869276

Color code for your opinion



Which are the **most important (urgent) recommendations** ?

Please mark the Roadmap by using the post-its as indicated

Which recommendations can **YOU contribute most to** ?

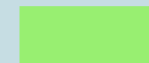
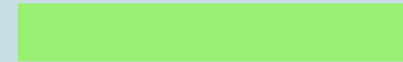


*I represent*

INDUSTRY

POLICY

ACADEMIA  
CIVIL SOCIETY





# The OECD Handbook on Environmental Due Diligence in Mineral Supply Chains



OECD Centre for  
Responsible Business Conduct

Re-Sourcing Conference 2023





# OECD Handbook on Environmental Due Diligence in Mineral Supply Chains

- Rooted in existing OECD Recommendations:
  - **OECD Guidelines for Multinational Enterprises**
  - **Due Diligence Guidance for Responsible Business Conduct**
  - **Due Diligence Guidance for Responsible Supply Chains of Minerals from CAHRAs**
- Support tool to help companies implement existing guidance; does not represent new guidance





## Key considerations and principles

---

- Due Diligence for environmental impacts should be risk based
- Scope: covers all minerals and metals, all geographies
- For use by all companies in mineral supply chains, from miner to refiner to manufacturer
- Looking only at risks of impacts in the upstream and mid-stream segment of the supply chain
- Specific emphasis on artisanal and small scale miners
  - The objective here is to encourage sustained responsible engagement with ASM, rather than de-risking through disengagement.



# Structure of the Handbook

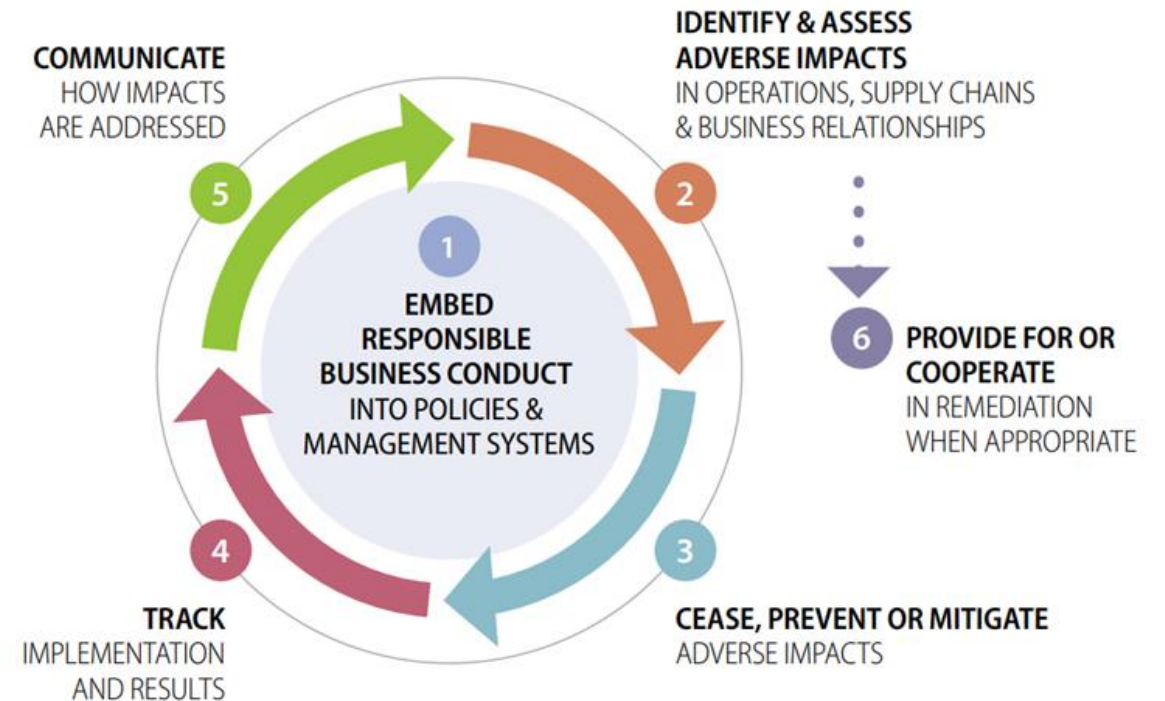
**Chapter 1:** Introduction

**Chapter 2:** Understanding environmental risks and impacts

**Chapter 3:** Step-by-step advice based on the 6-step framework of OECD RBC

**Chapter 4:** Other considerations when doing due diligence

**Annexes:** Glossary, helpful resources, relevant legislation, factors influencing impact severity, granting rights to nature, ASM ecological impacts







# Thank you

Louis Maréchal – [louis.marechal@oecd.org](mailto:louis.marechal@oecd.org)

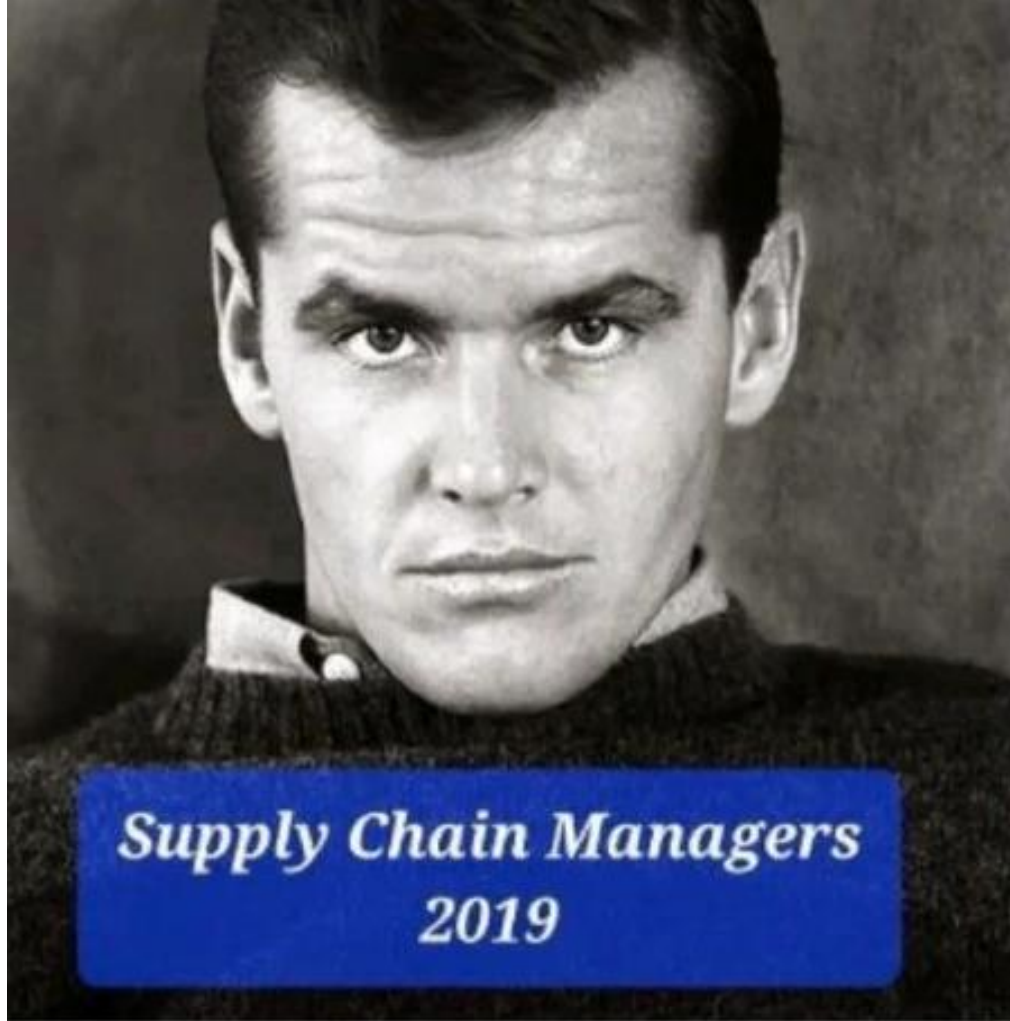
<http://www.oecd.org/corporate/mne/mining.htm>

<https://www.duediligenceguidance.org/>

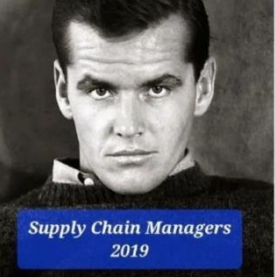
[https://www.oecd-ilibrary.org/finance-and-investment/handbook-on-environmental-due-diligence-in-mineral-supply-chains\\_cef843bf-en](https://www.oecd-ilibrary.org/finance-and-investment/handbook-on-environmental-due-diligence-in-mineral-supply-chains_cef843bf-en)



# Supply Chain Management

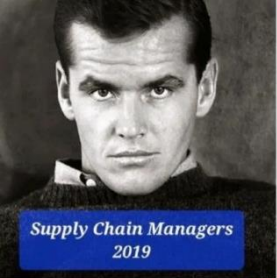


# Supply Chain Disruptions (2020)

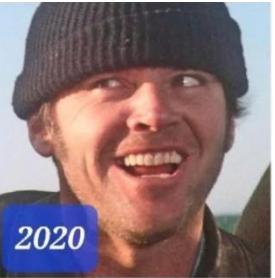
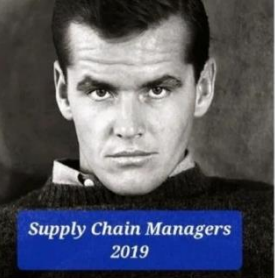




# Supply Chain Crisis (2021)

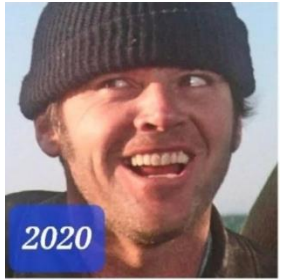
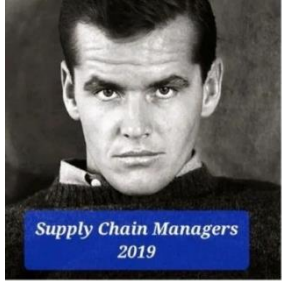


# Supply Chain Disasters (2022)





# Austrian Success Stories in Supply Chain Responsibility



*André Martinuzzi, Mariana Kovacic-Lukic, Luis Nacken*



# **Austrian Success Stories in Supply Chain Responsibility**

*André Martinuzzi, Mariana Kovacic-Lukic, Luis Nacken*



# Agenda

- 01** Welcome
- 02** Context, Objectives & Method
- 03** Case Studies
- 04** Success factors & policy conclusions



RHI MAGNESITA

**SEMPERIT** 



**NESPRESSO**



## 02. Context

- Corporate Social Responsibility
- UN Sustainable Development Goals
- OECD Guidelines for Multinational Enterprises
- Sustainability Reporting following GRI and CSRD
- Greenhouse Gas Protocol (Scope-3 emissions)
- Responsible Sourcing and Due Diligence
- Resilience of supply chains
- **EU Corporate Sustainability Due Diligence Directive**

Success factors & business case?

## 02. Objectives

1. provide insights into the **business case** for supply chain responsibility
2. create **case studies** with high public attention, representativeness, and replicability
3. draw **conclusions** for other companies and economic policymakers

## 02. Method – key questions

1. Activities
2. Motives & Exspektation
3. Implementation
4. Obstacles
5. Success factors

## 02. Method – comparative case analysis



plastic and foam solutions



refractory solutions



Semiconductor manufacturing



industrial rubber and plastic products



Construction materials



savoury snacks



Lighting systems for automotive



coffee and coffee machines



Glass packaging



flags and banners



Construction services



access control systems

## 02. Method – comparative case analysis



refractory solutions

Turning Customers into Suppliers



industrial rubber and plastic products

Together for Sustainability



savoury snacks

Honest Cashew Initiative



coffee and coffee machines

Blockchain for Transparency



flags and banners

Responsibility in an SME



access control systems

Strengthening the European Economy

# RHI Magnesita– The Company

The driving force of the refractory industry



**33**

Main production sites  
(incl. raw material sites)



**+100**

Countries shipped  
to worldwide



**5**

R&D hubs  
and centres

**13,500**

Employees

**€ 3.3bn**

2022 revenue

**+1,500**

Active patents

**€ 77m**

Investment in R&D and  
Technical Marketing  
including low-CO<sub>2</sub> emission  
products



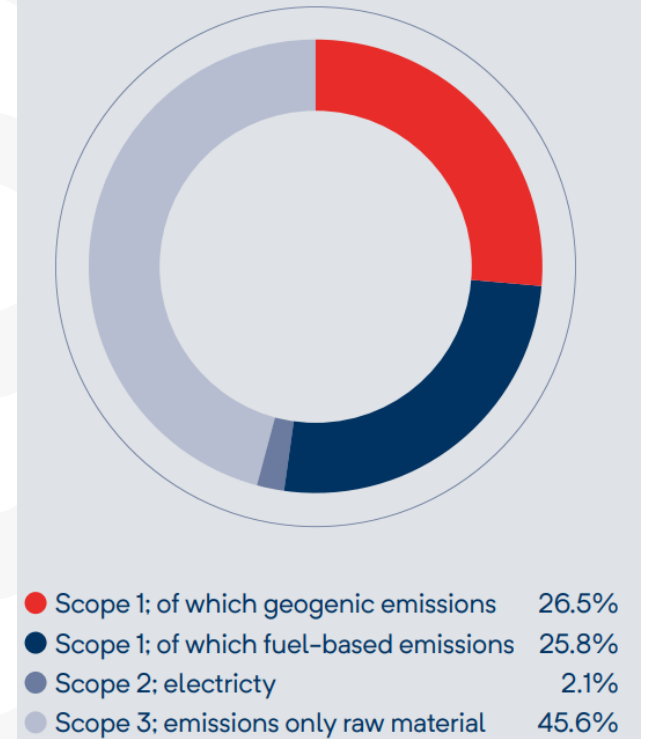
**RHI MAGNESITA**



# RHI Magnesita– Turning Customers into Suppliers

- Half of our greenhouse gas emissions stem from Scope 3  
Indirect emissions resulting from activities like extracting and processing raw materials and transporting them to manufacturing sites.
- Using circular raw materials reduces emissions and cuts costs
- Goal until 2025 to reach a **15% recycling rate**
- Retrieving used products from our customers, processing them, and incorporating them into the production of new products
- Ensuring quality remains uncompromised
- Transforming our customers into suppliers fosters responsibility across the entire supply chain

Carbon emission per Scope



RHI MAGNESITA

# RHI Magnesita – The Success Story

- **Exchange and Trust in the Supply Network**

Through open communication within the supply network and intensive interaction, a foundation of trust is established along the supply chain, fostering opportunities for technological innovations.

- **Partnerships for Innovation**

Collaboration facilitates the sharing of technical know-how and business contacts, driving innovation.

- **Resilience and Risk Mitigation Across the Supply Chain**

Incorporating sustainability aspects into supplier evaluation and decision-making enhances reliability and availability throughout the supply chain, mitigating risks.

- **Proactively Addressing Future Challenges**

Exerting influence on sustainability and responsibility right at the beginning of the supply chain helps proactively address future challenges.



RHI MAGNESITA

# Semperit – The Company



Solid balance-sheet structure

**60.6%**

Equity ratio

Revenue 1-6/2023:

**374.2** MEUR

EBITDA 1-6/2023:

**43.7** MEUR

## International group

which develops, produces and sells highly specialised products made of rubber in the Industrial Sector

## Two Divisions as of 1 July 2023

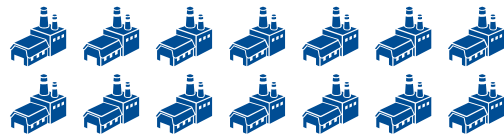
### INDUSTRIAL APPLICATIONS

Focus on industrial applications with highly efficient manufacturing and cost leadership; this includes **hydraulic and industrial hoses** as well as **profiles**

### ENGINEERED APPLICATIONS

Focus on customised technical solutions. **Handrails for escalators, conveyor belts, cable car rings, other engineered elastomer products**, as well as the **Rico Group**

Over **30** locations worldwide



Listed on Vienna Stock Exchange since

**1890**



~ **5,000** employees



## Leading market position

with strong brands in the Industrial Sector for nearly

**200** years

Financial and employee figures differ to those presented in the study.  
Semperit Group divested the Sempermed Segment end of 2022 and acquired RICO Group in mid 2023.

# Semperit – Together for Sustainability (TfS)

- TfS is a joint initiative of leading companies in chemical industry
- The purpose of this initiative is to improve the environmental and social conditions along the supply chain of the chemical industry
- TfS members are representing a global annual turnover of over €600 billion\* and a global spend of more than €400 billion\* in the chemical industry



Semperit 2022:  
€1,1 billion turnover  
€650 million spend



\*Status February 2023

# Semperit – Together for Sustainability (TfS)

## What is TfS doing?

- TfS supports and coordinates the measurements of sustainability performance of chemical companies and their suppliers by

**all results and data  
are shared with all  
TfS members**



### Ecovadis Assessments (off-site audits)

- ✓ 15879 valid assessments (<3 years ago) in TfS-network
- ✓ 7445 assessment in 2023 YTD in TfS-network



### TfS-Audits (on-site audits)

- ✓ 893 valid TfS audits (<3 years ago) in TfS-network
- ✓ 293 in 2023 YTD in TfS-network



### TfS-Academy

- ✓ 340 courses in 10 languages about ESG topics



### Calculation and Exchange of Scope 3 GHG Emission Data

- ✓ Guideline for calculating the carbon footprint in a harmonized way
- ✓ Platform for exchange of product carbon footprint (PCF) data





# Semperit – The Success Study

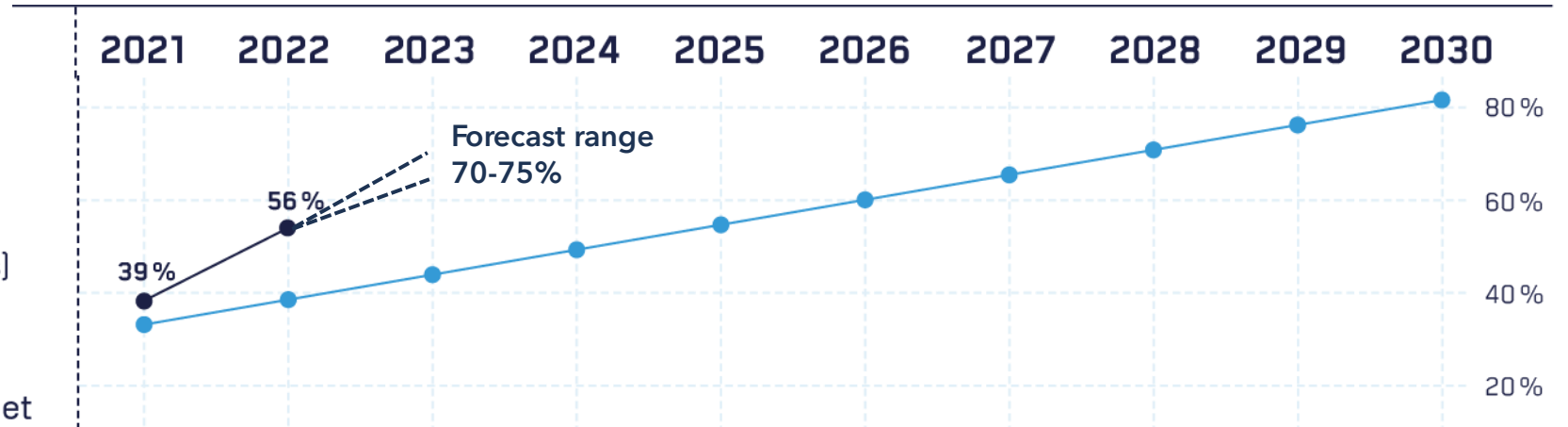
## Why is joining TfS a success story for Semperit?

- Development of Semperit’s ESG-rated spend coverage by Ecovadis



Supplier assessment [direct expenses]

● Actual ● Target



- Improvement of Semperit’s Ecovadis Assessment



- ALC-Award in category Sustainability for Semperit (2022)



# Kelly Snacks – the company

- Founded in 1955 by the American Howard Morse KELLY and the Austrian Herbert RAST
- Part of the Intersnack Group since 2008
- Responsible as a management unit for the countries **AUSTRIA - SWITZERLAND – SLOVENIA**
- 407 employees in Austria

## Our brands:



## 2 production locations



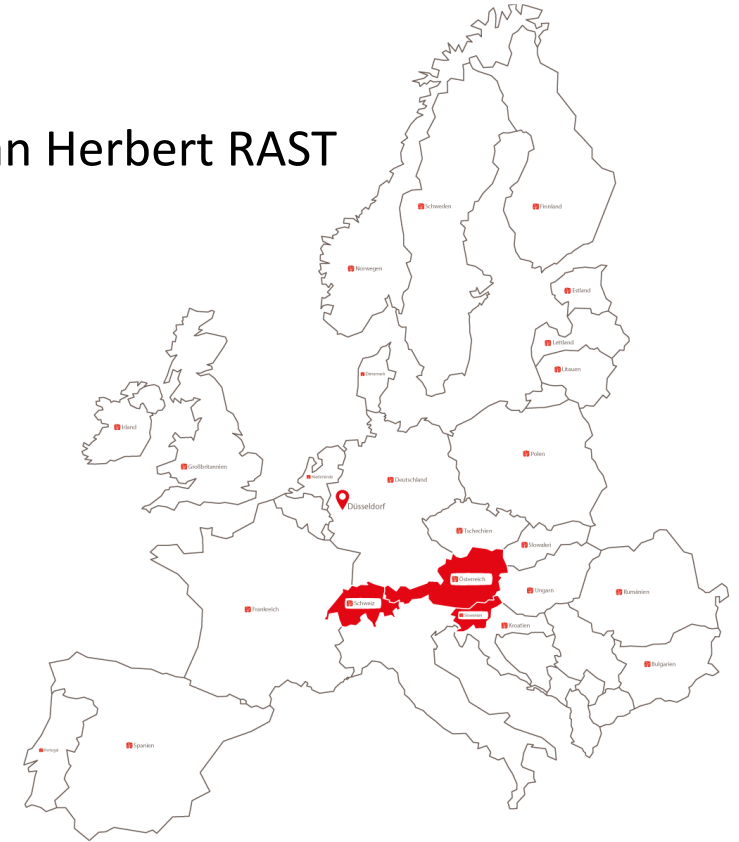
### Factory Vienna

Our factory in the 22nd district of Vienna covers 12,000 m2. We produce chips, extruded snacks, popcorn and pellet products on several production lines. The total annual production is around 12,000 tons.



### Factory Feldbach

Our factory is located in the heart of the city of Feldbach. We produce pretzel sticks, pretzels, crackers and popped snacks on five baking lines. In total we produce 56 million consumer packs every year which is around 13,000 tons of snacks.



# Kelly Snacks – The Company



- Kelly Snacks is an Austrian company specialized in the production and distribution of savoury snacks. Founded in 1955, the company employs approximately 400 people. Since 2008, Kelly Snacks has been part of the Intersnack Group, a German family owned company with around 14,000 employees, 42 production facilities worldwide, and an annual turnover of approximately 3.7 billion euros.
- In 2014, Intersnack introduced a Responsible Sourcing Policy that obligates suppliers to adhere to fair labour conditions and international standards throughout the entire supply chain.
- Under the Honest Cashew Initiative, Intersnack and Kelly voluntarily assume social responsibility and contribute to improving health and fair working conditions in developing countries.



**Kelly Snacks**



# Kelly Snacks – Honest Cashew Initiative



- In cashew nut harvesting and processing workers face health risks and typically work in precarious employment conditions. Improving these conditions was a difficult challenge due to the lack of transparency in the supply chain and its challenges to directly influence on-site conditions.
- Since 2016 the Intersnack Cashew Company (ICC) acquired three factories in Vietnam and two in India in order to gain direct influence over working conditions at the factories and in the countries of origin.
- Local presence created a communication base and provided insights into processing operations. Consequently, technical innovations were introduced which significantly reduced manual labour while reducing health risks, shortening work hours, and enhancing factory productivity.



# Kelly Snacks – The Success Story

- **Trust and Strong Communication.** The company ensures transparency, trust, quality, and a strong communication base throughout the supply chain.
- **Enhancing Resilience Through Transparency.** The Honest Cashew Initiative allowed the company to innovate its cashew nut processing methods and enhance its ability to respond during crises.
- **Social Responsibility as the Foundation for Network Improvements.** The company takes responsibility and lays the foundation for quality standards and sustainability across the entire supply network.
- **Continuous Improvements for Long-Term Success.** The company establishes a trustworthy communication basis within the supply network, and gains knowledge and expertise for its own operations.



**Kelly Snacks**

# Nespresso – The Company

- Nespresso was founded in 1986 and employs more than 14,000 employees in 83 countries. Coffee capsules are produced in three facilities in Switzerland and sold worldwide through boutiques and distribution locations.
- In 2003, Nespresso established the 'AAA Sustainable Quality™' program in collaboration with the Rainforest Alliance. It emphasizes quality, efficiency, and responsibility in the supply chain and supports coffee farmers in implementing sustainable and environmentally friendly cultivation practices, securing higher incomes, and improving the quality of coffee. The program currently supports over 150,000 coffee farms in 18 countries.
- With enhancing transparency in the coffee supply chain through technical innovations Nespresso takes on social responsibility in developing countries while ensuring the high quality of its products.

The Nespresso logo features the word "NESPRESSO" in a bold, black, sans-serif font. The letter "N" is stylized with a curved, swoosh-like element extending from its top left.

# Nespresso – Blockchain for Transparency

- To enable transparency and traceability, Nespresso leverages digital innovations, provides a comprehensive overview of the supply chain and delivers secure information about the coffee bean processing steps.
- Nespresso has pioneered the use of blockchain technology to store and verify information about processing steps in the supply chain. This involves the decentralized recording of information, which, once recorded, cannot be deleted.
- By employing blockchain technology, all stakeholders involved in the supply chain can access shared information in real-time, minimizing delays, errors, and fraud. Additionally, customers are educated about responsible supply chains and can make informed purchasing decisions.

The Nespresso logo features a stylized, dark blue 'N' with a white swoosh underneath it, followed by the word 'ESPRESSO' in a bold, black, sans-serif font. A registered trademark symbol (®) is located at the end of the word.

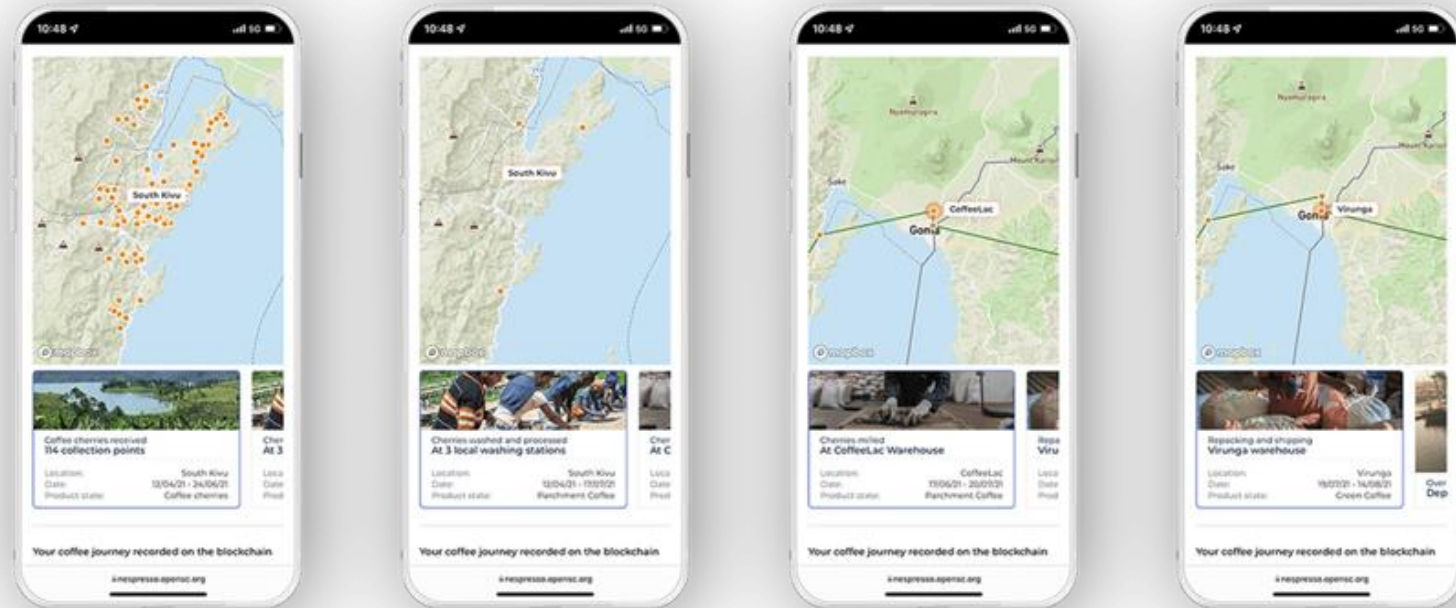
# Nespresso – The Success Story

- **Innovation and Technology.** Customers are informed about the conditions in the supply chain and actively involved in the coffee processing process.
- **Ensuring Quality and Exclusivity.** Transparency in the cultivation of raw materials and throughout the supply chain leads to better control over the quality of Nespresso's beans and coffee. The close collaboration with farmers allows the company to ensure specific quality requirements and characteristics of the harvested beans, guaranteeing high-quality coffee.
- **Creating Change at the Source.** Supporting farmers and having a local presence enables Nespresso to ensure sustainability and social responsibility. Nespresso establishes a foundation of trust for effective collaboration with farmers, enhances transparency and accountability in the supply chain, and guarantees fair working conditions.

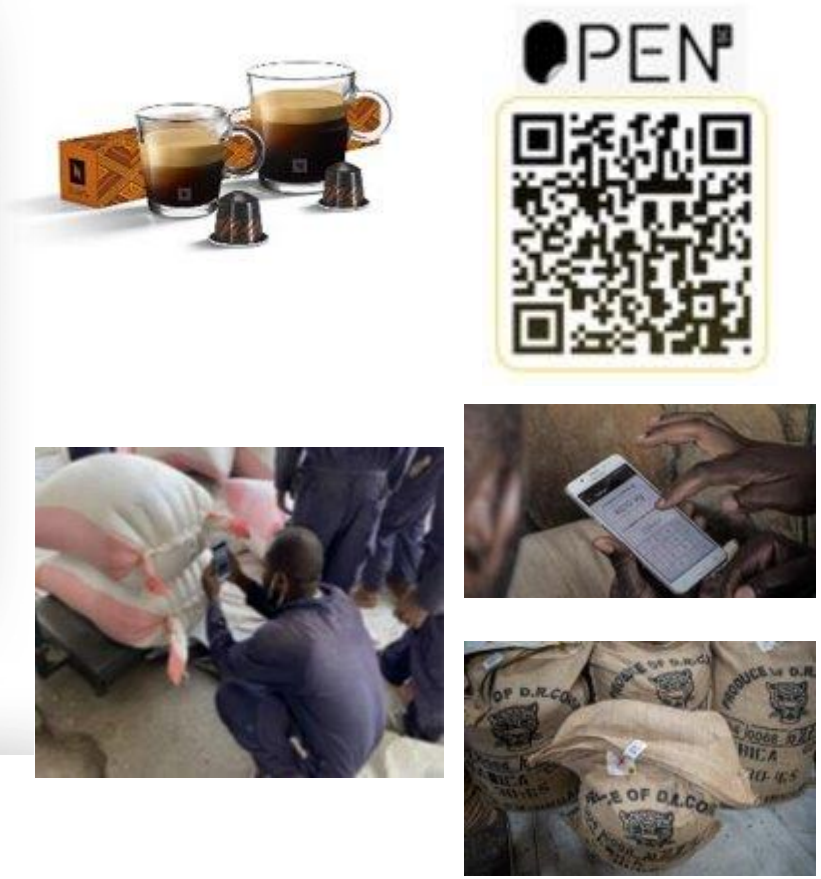
The Nespresso logo features the word "NESPRESSO" in a bold, black, sans-serif font. The letter "N" is stylized with a curved underline that extends to the left.



# Full Transparency across the value Chain



- 1 **CHERRIES RECEIVED** at various collection points
- 2 **CHERRIES WASHED AND PROCESSED** at various washing stations
- 3 **CHERRIES MILLED** at the warehouse
- 4 **GREEN COFFEE REPACKED FOR SHIPPING** at a different warehouse



**OPEN**  
 OpenSC is a  
 Certified  
 Corporation

VERIFY low-carbon and sustainable food production at source.

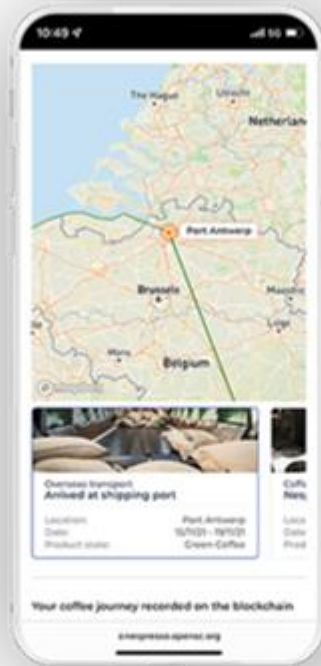
BACKED BY

This company meets the highest standards of social and environmental impact

# Including Payment Confirmation



**5 OVERSEAS TRANSPORTATION**  
from the Port of Mombassa



**6 ARRIVAL AT SHIPPING PORT**  
in Antwerp



**7 COFFEE ROASTED, GROUND AND PACKED**  
at the Nespresso production facility



**8 READY TO BE ENJOYED**  
at its final destination

## Die Landwirte hinter Ihrem Kaffee



### AMKA-Genossenschaft

Ort: Süd-Kivu, DRK  
Anzahl der Kaffeebauern: 1.184

## Lernen Sie die Kaffeebauern der verschiedenen Gemeinden kennen

### BISHANGE

- ✓ 77 Zahlungsbestätigungen
- ⌚ 0 ausstehende Bestätigungen
- ✗ 0 fehlgeschlagene Bestätigungen



### BUT

- ✓ 9
- ⌚ C
- ✗ C



Der Weg Ihres Kaffees wird auf einer Blockchain aufgezeichnet

Alle Daten über den Weg Ihres Kaffees von Süd-Kivu bis in Ihr Land werden zur Unterstützung einer





## Fahnen Gärtner – The Company

- As a family-owned company founded in Austria in 1945 with approximately 100 employees FAHNEN GÄRTNER manufactures and distributes customized textile promotional items, flags, and flag technology
- FAHNEN GÄRTNER has set itself the goal of manufacturing its main products exclusively at the company site. This makes FAHNEN GÄRTNER one of the few companies in the textile industry that rely on the advantages of local production.
- Despite being relatively small, the company places a strong emphasis on sustainability and responsibility throughout its entire supply chain.
- The company generates 50 percent of its annual energy through photovoltaics and heat recovery, uses recycled materials in production, and places great importance on supply chain responsibility.



# Fahnen Gärtner – Responsibility in an SME

- FAHNEN GÄRTNER prefers regional and local sourcing over cheaper procurement on other continents, thereby guaranteeing its customers transparency, sustainability, and responsibility in the supply chain.
- By primarily using regional and national suppliers, FAHNEN GÄRTNER establishes a continuous communication basis and develops and supports smaller, regional suppliers that often provide specialized products. This ensures fair working conditions and a transparent supply chain.
- By considering the product life cycle, the company can extend its responsibility beyond the point of sale.
- The company uses recycled materials in its own production and offers its customers the restoration of purchased flags.



# Fahnen Gärtner – The Success Story

- **Promoting Transparency Through Regional Sourcing.** Prioritizing regional supply chains allows FAHNENGÄRTNER to guarantee long-term collaboration and foster awareness of sustainability.
- **Long-Term Partnerships.** The long-term collaboration within the supply network enable FAHNENGÄRTNER to respond flexibly, promptly, and extensively to individual customer requirements.
- **Innovation.** Through supplier partnerships, receives valuable input for the development of its own business.
- **Company Size as Competitive Advantage.** Through its product offering and quality, FAHNENGÄRTNER can ask for a higher price, secure a competitive advantage, and provide its customers with customized products.



# EVVA – The Company

- Founded in Austria in 1919 and headquartered in Vienna, EVVA employs over 790 employees across 10 locations throughout Europe. EVVA specializes in developing and manufacturing mechanical and electronic access control systems.
- Modern electronic and mechanical security systems require highly precise and specialized components. For door systems, specific fittings are made of brass and copper, which are usually only available through distributors in Asia. The extraction of zinc and copper often occurs under environmentally damaging conditions and unsafe working conditions.
- EVVA commits to responsible supply chain management by strengthening the European economy in the fittings industry and enhancing production through secondary raw materials



# EVVA – Strengthening the European Economy

- In the early 2000s, the labour intensive fittings industry migrated to China and many European manufacturers transitioned into distributors and shifted their manufacturing to the distribution of fittings.
- EVVA, in partnership with one of its European suppliers in the fittings industry, rebuilt a former fittings production facility in Lithuania. The collaboration of the two companies allowed them to pool resources and expertise, reviving a European production site.
- Existing machinery was further developed, new technologies were made available at the site, and additional expertise was obtained through cooperation with industry specialists.

# EVVA – The Success Story

- **Long-Term Partnerships.** EVVA gains insights from its suppliers and enhances transparency within the supply network through close partnerships.
- Collaborative Development and Innovations. EVVA supports its suppliers and collaboratively advances their production capabilities, which expands EVVA's sphere of influence while providing greater insight into its own supply chain.
- **Resilience Thanks to European Supply Chains.** Reestablishing fittings manufacturing in Europe allows EVVA to source and deliver materials more efficiently and respond more flexibly to customer demands.
- **Competitive Advantage Through Product Quality.** Short transportation routes, close collaboration with suppliers, and a continuous communication basis provides the company with a reliable supply.



## 4. Success Factors

### Upstream

- Improved Communication, Information, and Trust
- Improved Bargaining Power
- Collaborative Improvements, Development, and Innovation

### Company

- Optimized Production and Corporate Processes
- Capability to Act and Autonomy
- Positive External Perception of the Company and the Industry

### Downstream

- Greater Resilience and Improved Risk Assessment
- Improved Supply Capability
- Better Products and Quality



## 4. Successful companies ...

1. Prioritize **critical areas**, such as products, raw materials and strategic suppliers
2. Think in **partnerships** rather than transactions
3. Think in networks and systems by searching for **strategic partners**
4. Assess the **full risk** including supply disruptions, image risks, social conditions at supplier side,
5. Think beyond their industry or region and see themselves as part of a **larger system**
6. Engage with **current topics at supplier side**, this can lead to innovation and optimization
7. Take **new perspectives** on existing processes and partnerships
8. Join **sector initiatives** and learn from experiences of others
9. Consider not only suppliers but also **customers and competitors** into their supply chain responsibility
10. Act **proactively** and think **long-term**

## 4. Policy recommendations

- **Standardization**

- Networking
- Technical Solutions
- Circular Economy

- terms and definitions, evidence, verification, and reporting obligations
- avoid ambiguity and excessive interpretation
- international agreements and regimes that contribute to the global application of the same minimum standards
- regulations in these countries would secure minimum standards and an even playing field

## 4. Policy recommendations

- Standardization
- **Networking**
- Technical Solutions
- Circular Economy

- further networking within their industries and across industry-spanning supply chains.
- supply chain responsibility as a shared task, not limited to the bilateral cooperation of two companies but rather the establishment of joint initiatives and platforms.
- Binding agreements are occasionally seen as problematic, as they could contradict competition law

## 4. Policy recommendations

- Standardization
- Networking
- **Technical Solutions**
- Circular Economy

- automatic information exchange, quality assurance, and decision support
- small companies need data exchange with manageable effort
- gaps in documentation could be closed through industry- or matter-specific approximations.
- data on value chains should be made as accessible as possible to the public

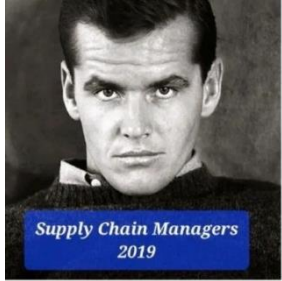
## 4. Policy recommendations

- Standardization
- Networking
- Technical Solutions
- **Circular Economy**

- supply chain responsibility as part of a broader commitment to sustainable development and the circular economy
- financial incentives for circular economy, and taxation of environmentally harmful or poorly produced products.
- resource conservation and the circular economy should play a greater role in public debate

# Outlook, conclusions & next steps

- 
- 
- 
- 
- 
- 
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# Austrian Success Stories in Supply Chain Responsibility

*André Martinuzzi, Mariana Kovacic-Lukic, Luis Nacken*

[www.sustainability.eu](http://www.sustainability.eu)







2023

# WWF Risk Filter Suite

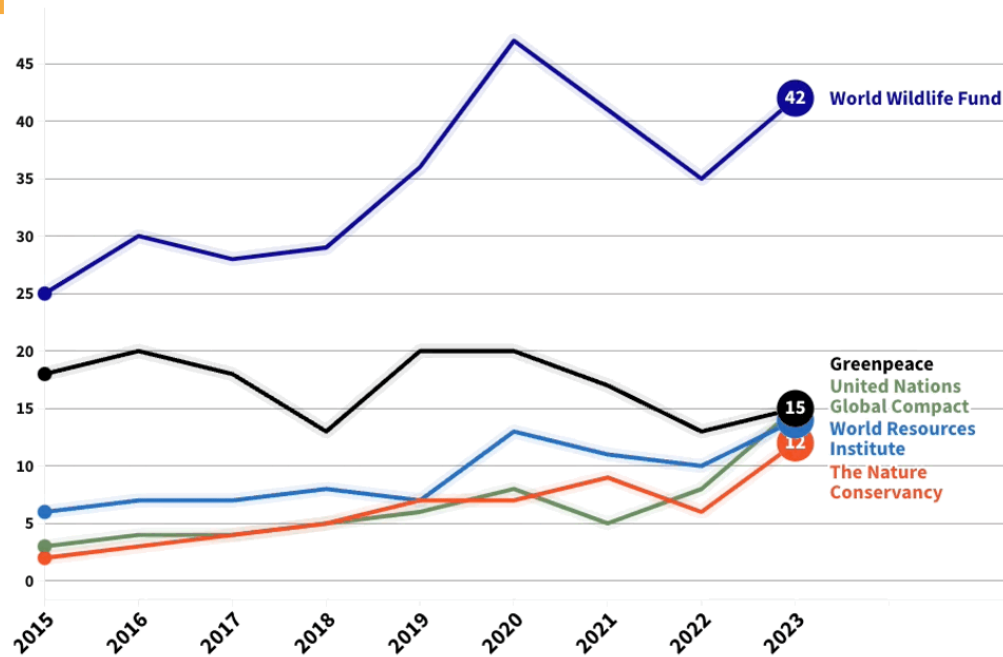




# Why World Wide Fund for Nature

## WWF Continues to Be Recognized as the NGO Leader in Sustainable Development

% of Experts, Total Mentions, 2015–2023



### Global experts:

- Capacity to engage stakeholders (local trust)
- Advocacy at national & global scale
- Innovation & science-based approaches

Source: GlobeScan/SustainAbility Survey of 520 experts representing business, government, NGOs, and academia across 63 countries from March – May 2023)





# WWF Risk Filter Suite

WWF Risk Filter Suite

Biodiversity Risk Filter

Water Risk Filter

Login

## WWF Risk Filter Suite

REGISTER HERE

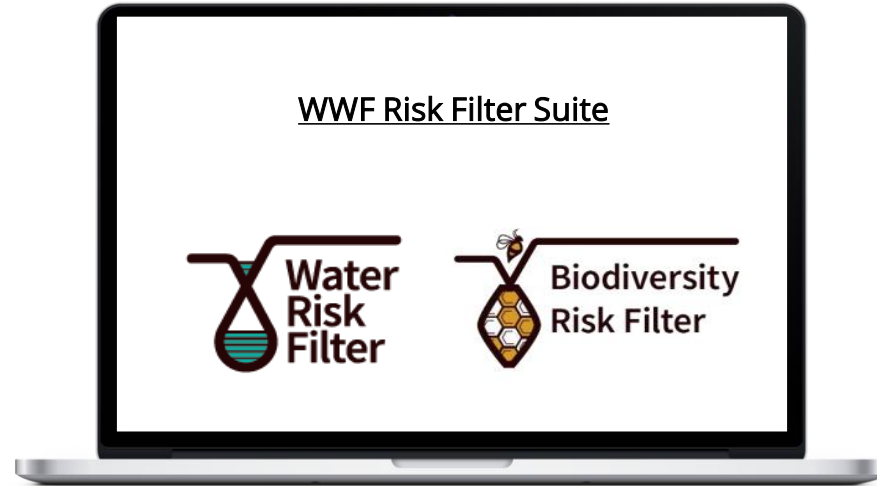
Introduction to Tools    FAQ    Case Studies    Reports    Map Gallery    Our Team    Partners & Sponsors

<https://riskfilter.org/>





# Biodiversity & Water Stewardship Roadmap



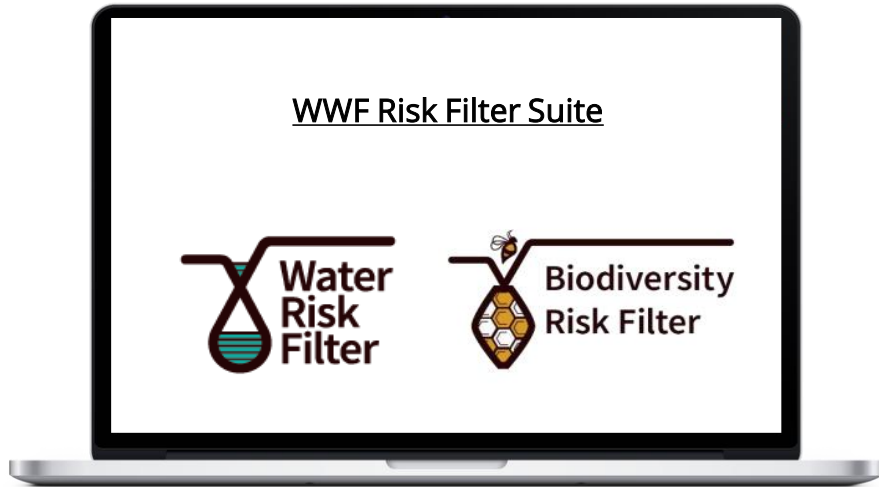
<https://riskfilter.org/>






# WWF Risk Filter Suite

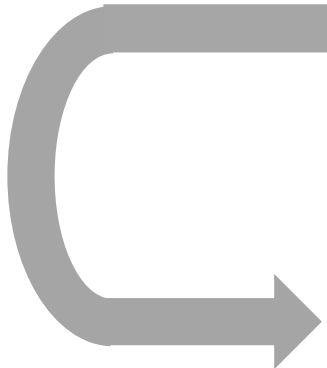
The WWF Risk Filter Suite compiles free, online and spatially-explicit tools.



<https://riskfilter.org/>



The tools are designed to be **corporate and portfolio-level screening and prioritization tools** to help companies and investors identify risks hotspots and opportunities across their direct operations, value chain and investments.



This in turn helps companies to better **prioritize where and on what to focus** their corporate actions and inform business strategy and investment decision-making process.

**IMPORTANT:** The tools are not designed for detailed local level risk assessment or to be used at singular site-level.



# Stakeholder and regulatory expectations are increasing

Bloomberg Green

Open the Data Dash >

Politics

## Europe's Anti-Greenwashing Rules Take Effect for

### Corporates will need to comply with many new standards on biodiversity and water

- Science-Based Targets for Nature
- CDP
- Global Reporting Initiative
- Climate Disclosure Standards Board
- Task Force for Nature-related Financial Disclosures
- EU Sustainable Finance Disclosure Regulation
- EU Corporate Sustainability Reporting Directive
- Post 2020 Global Biodiversity Framework (CBD)



BNN Bloomberg

NEWS LIVE TV

COMMODITIES | News Wire | Investing

## BlackRock to press companies on human rights and nature

France's Article 29: biodiversity disclosure requirements sign of what's to come

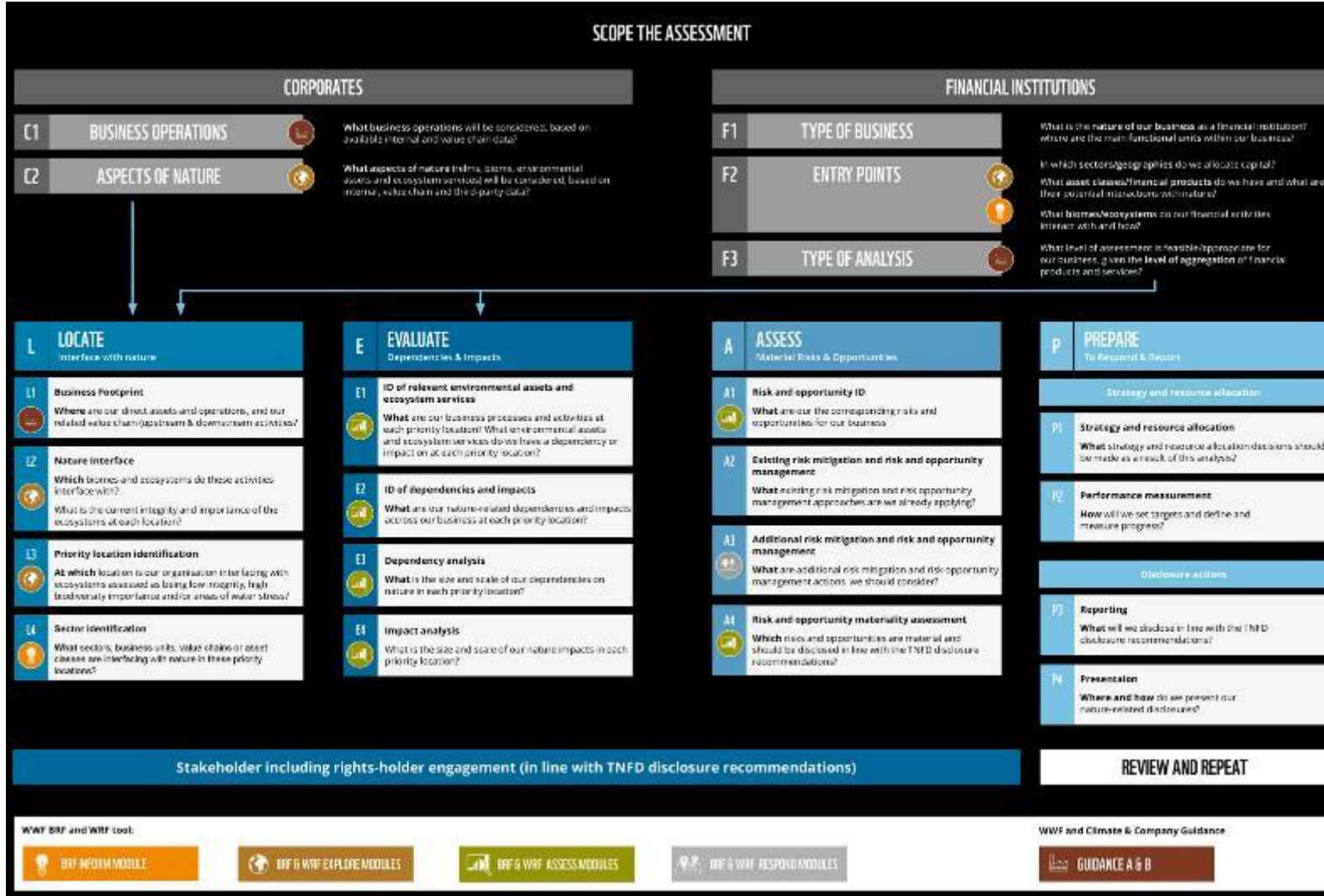
Robeco explores 'Nature Action 100' as proposal is published on collective biodiversity engagement platform

Sustainability | Governance | Value & Engagement





# Alignment with TNFD (LEAP Approach)



## Suggested outputs of LOCATE phase:

- **Geospatial map** of the operational locations, and upstream and downstream value chain locations, overlaid on geospatial biodiversity data
- A list of the organisation's **priority locations** (direct, upstream and downstream)

## Suggested outputs of EVALUATE phase:

- A list of the **relevant environmental assets and ecosystem services** at each priority location;
- A list of relevant **nature-related dependencies and nature impacts**, according to the selected scope;

## Suggested outputs of ASSESS phase:

- A 'long list' of **relevant nature-related risks and opportunities** the organisation should act on
- A **matrix of material risks** consistent with the enterprise management framework of the organisation (e.g. significance by sector, business line, location, value chain, etc).



# Alignment with other Initiatives

## DRAFT EUROPEAN SUSTAINABILITY REPORTING STANDARDS

ESRS E3: WATER AND MARINE RESOURCES	Water Risk Filter	ESRS E4: BIODIVERSITY AND ECOSYSTEMS	Biodiversity Risk Filter
E3-1: POLICIES RELATED TO WATER AND MARINE RESOURCES	✓	E4-1: TRANSITION PLAN ON BIODIVERSITY AND ECOSYSTEMS	✓
E3-2: ACTIONS AND RESOURCES RELATED TO WATER AND MARINE RESOURCES	✓	E4-2: POLICIES RELATED TO BIODIVERSITY AND ECOSYSTEMS	✓
E3-3: TARGETS RELATED TO WATER AND MARINE RESOURCES	✓	E4-3: ACTIONS AND RESOURCES RELATED TO BIODIVERSITY AND ECOSYSTEMS	✓
E3-4: WATER CONSUMPTION	✓	E4-4: TARGETS RELATED TO BIODIVERSITY AND ECOSYSTEMS	✓
E3-5: POTENTIAL FINANCIAL EFFECTS FROM WATER AND MARINE RESOURCES-RELATED IMPACTS, RISKS AND OPPORTUNITIES	✓	E4-5: IMPACT METRICS RELATED TO BIODIVERSITY AND ECOSYSTEMS CHANGE	✓
		E4-5: IMPACT METRICS RELATED TO BIODIVERSITY AND ECOSYSTEMS CHANGE	✓

✓ WWF WRF/BRF provides support

💡 WWF WRF/BRF Respond Module (currently under development) will provide support in the future

## SCIENCE BASED TARGETS NETWORK GLOBAL COMMONS ALLIANCE

### SBTN 5-step approach:

1	ASSESS	<ul style="list-style-type: none"> <li>Conduct a full value chain and materiality assessment, supported by digital tools</li> </ul>	WWF BRF/WRF provides support
2	INTERPRET & PRIORITIZE	<ul style="list-style-type: none"> <li>Refresh your prioritization of locations and value chain partners for action</li> <li>Align issue areas and ambition levels with needs of global and local stakeholders</li> </ul>	WWF BRF/WRF provides support
3	MEASURE, SET & DISCLOSE	<ul style="list-style-type: none"> <li>Complete baseline measurement and SBT setting for all nature-related issue areas</li> </ul>	WWF BRF/WRF tools are not target setting tools
4	ACT	<ul style="list-style-type: none"> <li>Develop and implement synergistic and science-based action plans for nature that can deliver on multiple objectives, e.g. for climate and land, biodiversity and water availability</li> </ul>	WWF BRF/WRF Respond Module will provide support in the future
5	TRACK	<ul style="list-style-type: none"> <li>Monitor progress across your value chain</li> <li>Upload data on your progress to a shared interface that tracks the targets and progress of your collaborators and peers</li> </ul>	

### Building on and aligning with existing solutions





# What the Risk Filter Suite Is (and Is Not)

## What this is



A user-oriented tool of **nature-related risks to business**, supporting companies and financial institutions in identifying financially material issues



A **corporate and portfolio-level screening and prioritization tool**, helping companies and financial institutions prioritize where to focus action and investments

## What this is not



A comprehensive model of **nature-related risks to nature & people** that captures nature in all its facets



A **footprint assessment tool** that provides biodiversity & water impact scores across corporate spheres of influence



A **site-level assessment tool** that provides highly granular or near-real time information at local scale





# Introduction to the WWF Risk Filter Suite: Tools & Frameworks



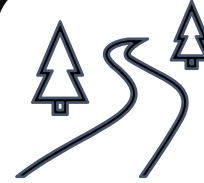
# Risk Framework



## Industry Sector Dependencies & Impacts

\*Different approaches in WRF & BRF

- % weighting by industry in WRF + operational risk (optional)
- 1-5 rating by industry in BRF based on ENCORE



## State of Freshwater & Biodiversity

- 32 global datasets in WRF
- 50+ global datasets in BRF

Company Input Data  
In Risk Filter  
Portfolio Manager

Location & Industry of  
Company sites to be assessed

## Basin/Scape risk score across all company sites:

- Water basin risk in WRF
- Biodiversity scape risk BRF



# Risk Framework: Three Corporate Risk Types



PHYSICAL RISK



REGULATORY RISK



REPUTATIONAL RISK

 Water Risk Filter



 Biodiversity Risk Filter



*In Development*







# Data & Indicators - Water Physical, Regulatory, Reputation Risks

Total of 32 indicators

	Category	Indicators	
<b>Physical</b>	Water Scarcity	Aridity, Water depletion, Baseline water stress, Blue water scarcity, Available water remaining (AWARE), Drought frequency probability & Project change in droughts occurrence	} 13 indicators
	Flooding	Estimated flood occurrence & Projected change in flood occurrence	
	Water Quality	Surface water quality index	
	Ecosystem Service Status	Fragmentation status of rivers, Catchment ecosystem services degradation level & Projected impacts on freshwater biodiversity	
<b>Regulatory</b>	Enabling Environment	Freshwater policy status, Freshwater law status & Implementation status of water management plans	} 12 indicators
	Institutions & Governance	Corruption perceptions index, Freedom in the world index & Business participation in water management	
	Management Instruments	Management instruments for water management, Groundwater monitoring data availability and management & Density of runoff monitoring stations	
	Infrastructure & Finance	Access to safe drinking water, Access to sanitation & Financing for water resource development and management	
<b>Reputational</b>	Cultural Importance	Cultural diversity	} 7 indicators
	Biodiversity Importance	Freshwater endemism & Freshwater biodiversity richness	
	Media Scrutiny	National media coverage & Global media coverage	
	Conflict	Conflict news events (RepRisk) & Hydro-political risk	



# Data & Indicators – Biodiversity Physical and Reputational Risks

Total of 33 indicators

Physical

Category	Indicators
Provisioning Services	Water Scarcity, Forest Productivity and Distance to Markets, Limited Wild Flora & Fauna Availability, Limited Marine Fish Availability
Regulating & Supporting Services - Enabling	Soil Condition, Water Condition, Air Condition, Ecosystem Condition, Pollination
Regulating Services - Mitigating	Landslides, Fire Hazard , Plant/Forest/Aquatic Pests and Diseases, Herbicide Resistance, Extreme Heat, Tropical Cyclones
Cultural Services	Tourism Attractiveness
Pressures on Biodiversity	Land, Freshwater and Sea Use Change, Tree Cover Loss, Invasives, Pollution,

20 indicators

Reputational

Environmental Factors	Protected/Conserved Areas, Key Biodiversity Areas, Other Important Delineated Areas, Ecosystem Condition, Range Rarity
Socioeconomic Factors	Indigenous Peoples (IPs); Local Communities (LCs) Lands and Territories, Resource Scarcity: Food - Water – Air, Labor/Human Rights, , Financial Inequality
Additional Reputational Factors	Media Scrutiny , Political Situation, Sites of International Interest, Risk Preparation

13 indicators

# Data & Methods



Data & Methods Biodiversity Risk Filter: <https://riskfilter.org/biodiversity/explore/data-and-methods>

WWF Risk Filter Suite

Biodiversity Risk Filter | Water Risk Filter

Biodiversity Risk Filter | Explore | Data & Methods

**Biodiversity Risk Filter**  
The Biodiversity Risk Filter Methodology  
Download PDF

Frequently Asked Questions  
Download PDF

Interpretation Guidance  
Download PDF

Data & Methods Water Risk Filter: <https://riskfilter.org/water/explore/data-and-methods>

WWF Risk Filter Suite

Biodiversity Risk Filter | Water Risk Filter

Water Risk Filter | Explore | Data & Methods

**Water Risk Filter**  
The Water Risk Filter Methodology  
Download PDF

Global - Indicators, Sources and Descriptions  
Download PDF

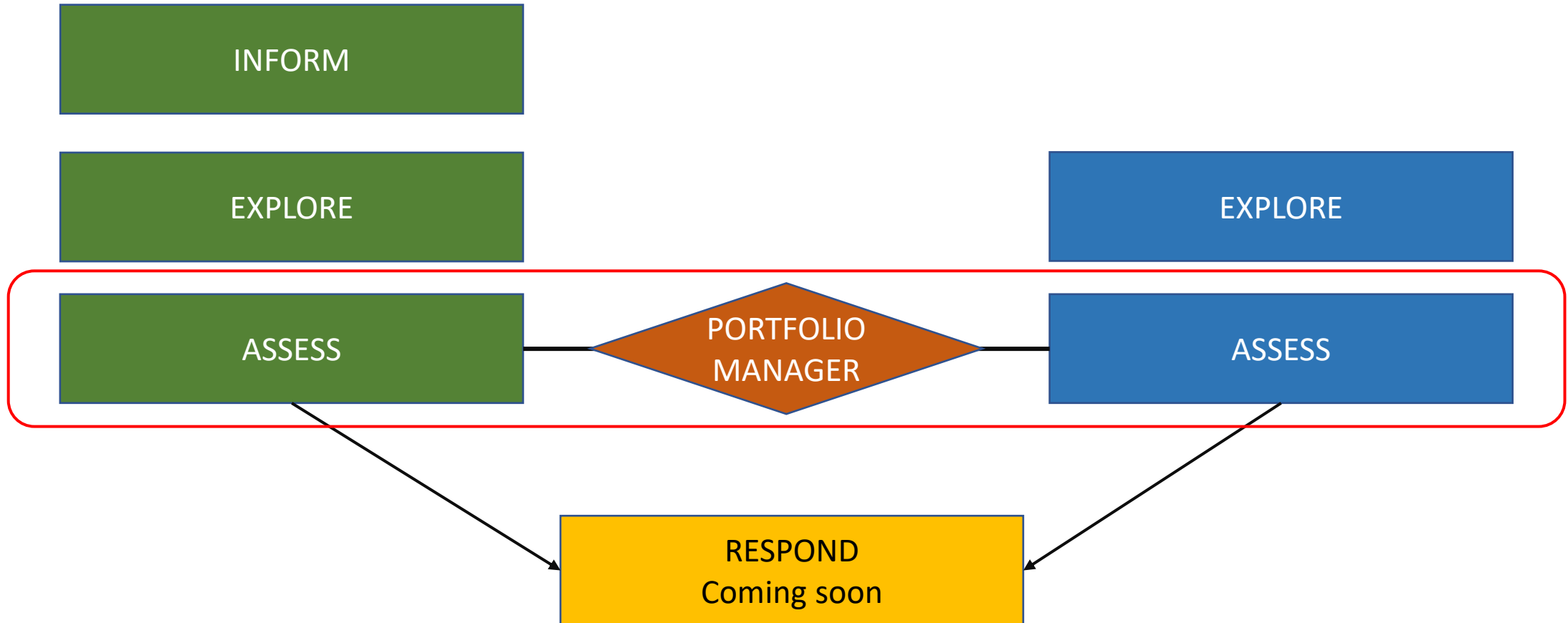
WWF Water Risk Filter - 101 Guide  
Download PDF



# WWF Risk Filter Tools & Modules

## Biodiversity Risk Filter

## Water Risk Filter





# Risk Assessments for Mining sector

## Mining companies and commodities face significant water risks, warns WWF report

Posted on 05 February 2020

With water crises worsening across the world, a new WWF report highlights the range of water risks facing the mining industry – and calls on companies and investors to urgently assess and respond to the growing water risks to their businesses and assets.



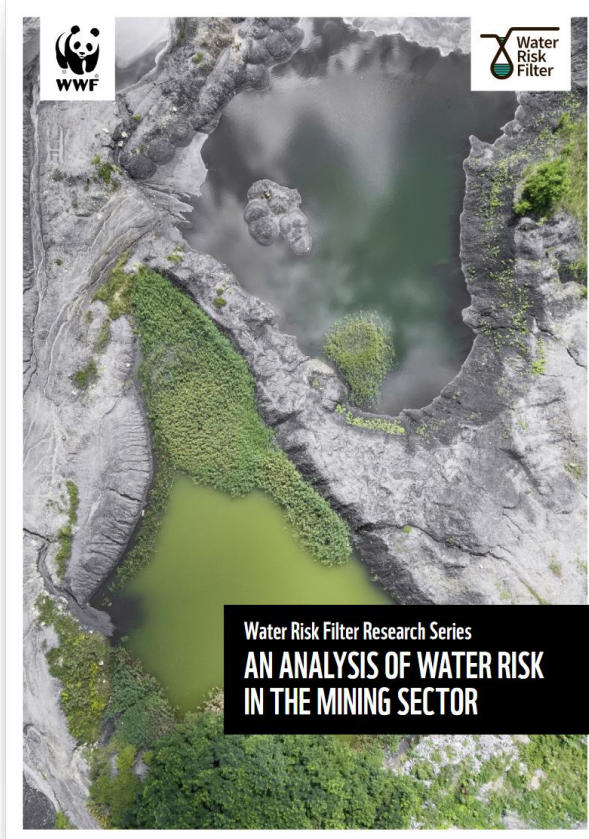
WWF report highlights water risks to mining sector

## Digging Deeper: How WWF's Water Risk Filter is unearthing new insights in the mining sector

By Ariane Laporte-Bisquit, WWF Water Risk Filter Lead, and Alexis Morgan, WWF Water Stewardship Lead



Tailings pond at a mine north of Fort McMurray, Alberta, Canada © Global Warming Images / WWF



Link to web stories:

- [Mining companies and commodities face significant water risks, warns WWF report](#)
- [Digging Deeper: How WWF's Water Risk Filter is unearthing new insights in the mining sector](#)

Link to report:

- [Water Risk Filter Research Series - AN ANALYSIS OF WATER RISK IN THE MINING SECTOR](#)



# Risk Assessments for WWF Corporate Partners

## Resources

- How to Video Tutorial: <https://www.youtube.com/playlist?list=PLMvtA1H1MyPv9v450eP8O4mpY-O-H8hGd>
- PDF Tutorial to Assess Water and Biodiversity Risk: <https://panda.maps.arcgis.com/sharing/rest/content/items/bffb9342f19449e7b148801ebfecf62f/data>
- WWF Risk Reports: <https://riskfilter.org/risk-reports>
- User Case Studies: <https://riskfilter.org/case-studies>
- Data & Methods Biodiversity Risk Filter: <https://riskfilter.org/biodiversity/explore/data-and-methods>
- Data & Methods Water Risk Filter: <https://riskfilter.org/water/explore/data-and-methods>

**Number of users of the WWF Risk Filter Suite:** over 8,000 registered users having assessed over 900,000 sites

Example of water risk assessments delivered by Risk Filter team for WWF corporate partners



H&M Group



WWF Risk Filter Team can provide a range of different services for bespoke water risk assessment & recommendations.

Get in touch: [riskfilter@wwf.de](mailto:riskfilter@wwf.de)





# Case study

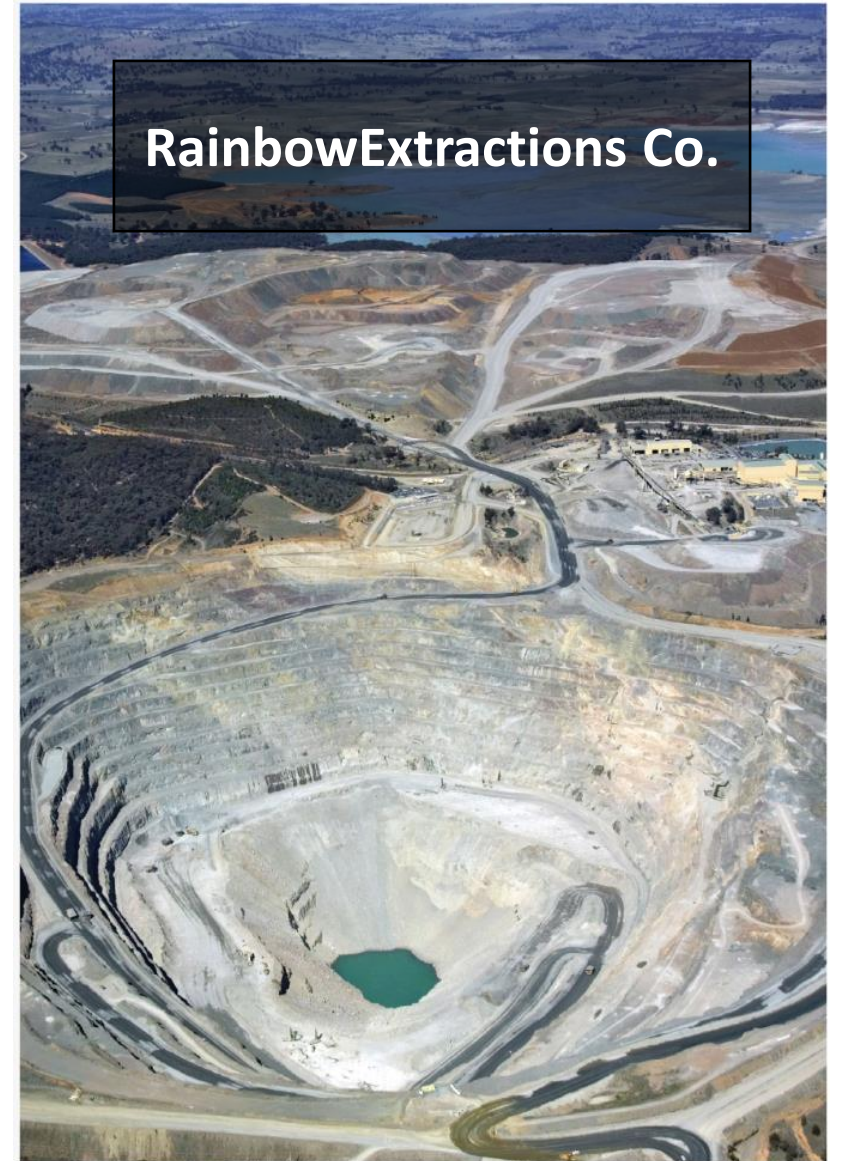
The company “RainbowExtractions Co.” is a global mining enterprise that specializes in extracting coal, copper, iron, aluminum and other metals.

With operations spanning **multiple countries and continents**, its expansive supply chain starts from site planning and extraction to refining and distribution.

Recently, a consortium of stakeholders, including international environmental NGOs and institutional investors, have highlighted the importance of **responsible sourcing**.

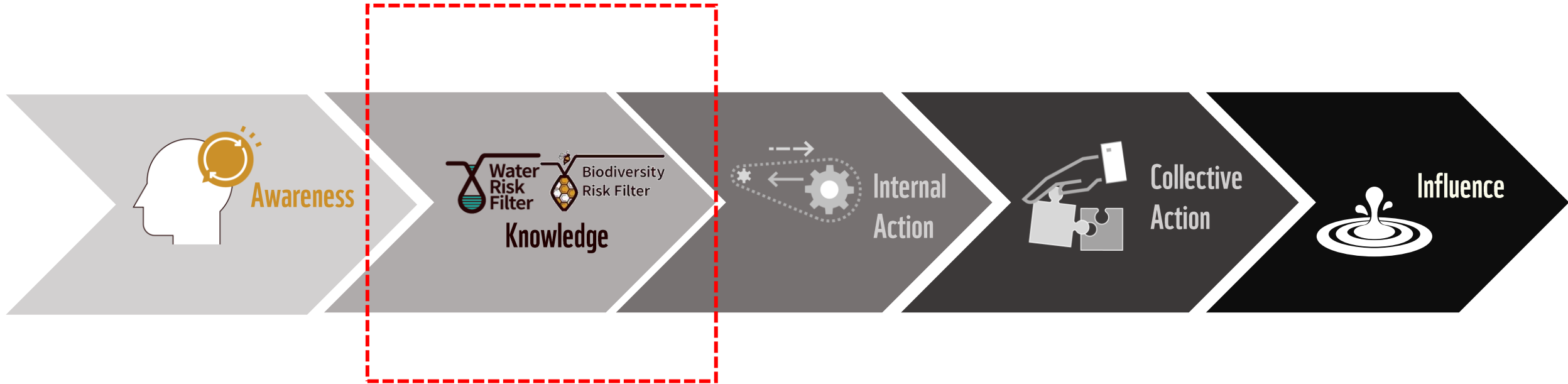
Prompted by growing environmental regulations, increased stakeholder concerns, and an intrinsic commitment to responsible operations, RainbowExtractions recognized the urgent need to assess potential **biodiversity and water risks in its supply chain** and start the **stewardship journey**.

**Disclaimer: This case is based on a fictitious company.**





# Biodiversity & Water Stewardship Roadmap





# Let's work on the tool

<https://riskfilter.org/>

The screenshot shows the top navigation bar of the WWF Risk Filter Suite website. On the left is the WWF logo. Next to it is the text 'WWF Risk Filter Suite'. In the center, there are two tabs: 'Biodiversity Risk Filter' (highlighted in green) and 'Water Risk Filter' (highlighted in blue). On the right is a 'Login' button with a user icon. Below the navigation bar is a large banner image of a mangrove forest with a winding river. Overlaid on the image is the text 'WWF Risk Filter Suite' in large white font. Below this, a paragraph reads: 'WWF's Risk Filter tools - the Water Risk Filter and Biodiversity Risk Filter - enable companies and investors to assess and respond to nature-related risks to strengthen resilience'. At the bottom left of the banner is an orange button that says 'REGISTER HERE'.

WWF Risk Filter Suite

Biodiversity Risk Filter

Water Risk Filter

Login

## WWF Risk Filter Suite

WWF's Risk Filter tools - the Water Risk Filter and Biodiversity Risk Filter - enable companies and investors to assess and respond to nature-related risks to strengthen resilience

REGISTER HERE





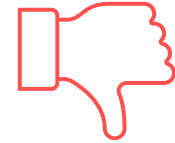
# DATA UPLOAD: Do's and Don'ts

---



## The Do's

- 1 Add the name of company(ies) (and group(s)) before adding sites
- 2 Site names should be unique across your companies
- 3 Provide latitude and longitude as WGS84 decimal degrees and in this format [latitude, longitude]
- 4 Paste the data as values in the excel templates
- 5 Perform a visual check of the data before uploading
- 6 Click on the question marks (🔍) or the help tab to get additional guidance



## The Don'ts

- 1 Upload more than 5,000 in one company or group
- 2 Change the excel template file structure
- 3 Provide incomplete addresses
- 4 Change the sites IDs in the excel

## RE-SOURCING CLOSING CONFERENCE

Ensuring responsible sourcing through the application of the United Nations Framework Classification for Resources (UNFC) as a holistic classification scheme

Co-organized by EIT Raw Materials and UNECE



RawMaterials



UNECE

Day 2 – 22 September 2023

**EIT Raw Materials & UNECE**

# **WELCOME & HOUSEKEEPING**



# EIT Raw Materials & UNECE

**Dr. Patrick Nadoll**

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Senior Advisor

**Ghadi Sabra, MSc**

Politecnico di Torino  
PhD candidate

**Dr. Ulrich Kral**

Environment Agency Austria  
Waste Expert

**Dr. Slavko Solar**

UNECE  
Economic Affairs Officer

# EIT Raw Materials & UNECE

Europe	48
Asia	5
South America	4
Africa	2
Australia	1
<b>Grand Total</b>	<b>60</b>

Industry	21
Academia	15
Policymaker	9
NGO	7
Industry   NGO	3
Academia   Policymaker	2
Industry   Policymaker	1
Academia   NGO	1
Industry   Academia	1
<b>Grand Total</b>	<b>60</b>

# EIT Raw Materials & UNECE

1. UNFC basics
2. Primary raw materials
3. Secondary raw materials
4. UNFC in mineral inventories
5. State of play
6. ERMA investment funnel and EIT RawMaterials perspective
7. VECTOR GIS platform example
8. Discussion and Q&A

**UNECE**

# **The United Nations Framework Classification for Resource (UNFC) Basics**

# The United Nations Economic Commission for Europe (UNECE)

The United Nations Economic Commission for Europe (UNECE) was set up in 1947 by ECOSOC.

It is one of five regional commissions of the UN, including:

- Economic Commission for Africa (ECA),
- Economic and Social Commission for Asia and the Pacific (ESCAP),
- Economic Commission for Latin America and the Caribbean (ECLAC),
- Economic and Social Commission for Western Asia (ESCWA).

- **UNECE aims to promote pan-European economic integration, within its 56 Member States in Europe, North America, and Asia – Yet, all interested UN Member States may participate in the work of UNECE.**
- **Over 70 International professional organizations and other non-governmental organizations take part in UNECE**



# The area of expertise of the UNECE includes several sectors, such as:

- Economic cooperation and integration
- **Energy (including Sustainable Resource Management)**
- Environment
- Housing and land management
- Gender, population
- Statistics
- Timber
- Trade
- Transport



<https://unece.org/sustainable-energy/sustainable-resource-management>



# The Expert Group on Resource Management (EGRM)

**EGRM** has over **300 active members** representing international organizations, professional associations, governments, academia, industry, and civil society.

Working groups and task forces work continuously to advise EGRM's parent inter-governmental body, the UNECE Committee on Sustainable Energy.

Membership in EGRM is open to anyone interested in the sustainable management of resources.



**UNFC & UNRMS** were developed by **EGRM** at **UNECE** for Global Application



# The UN Policy Brief – May 2021

**15. Implement a shared principles-based, integrated, sustainable resource management framework** using tools such as the existing United Nations Framework Classification for Resources (UNFC) and the United Nations Resource Management System (UNRMS) under development.

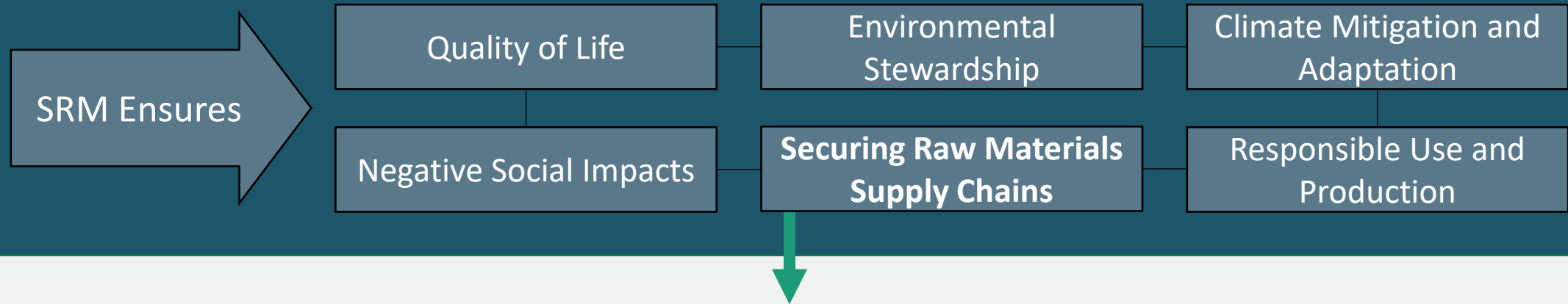
Transforming Extractive  
Industries for Sustainable  
Development

MAY 2021



# Why do we need UNFC?

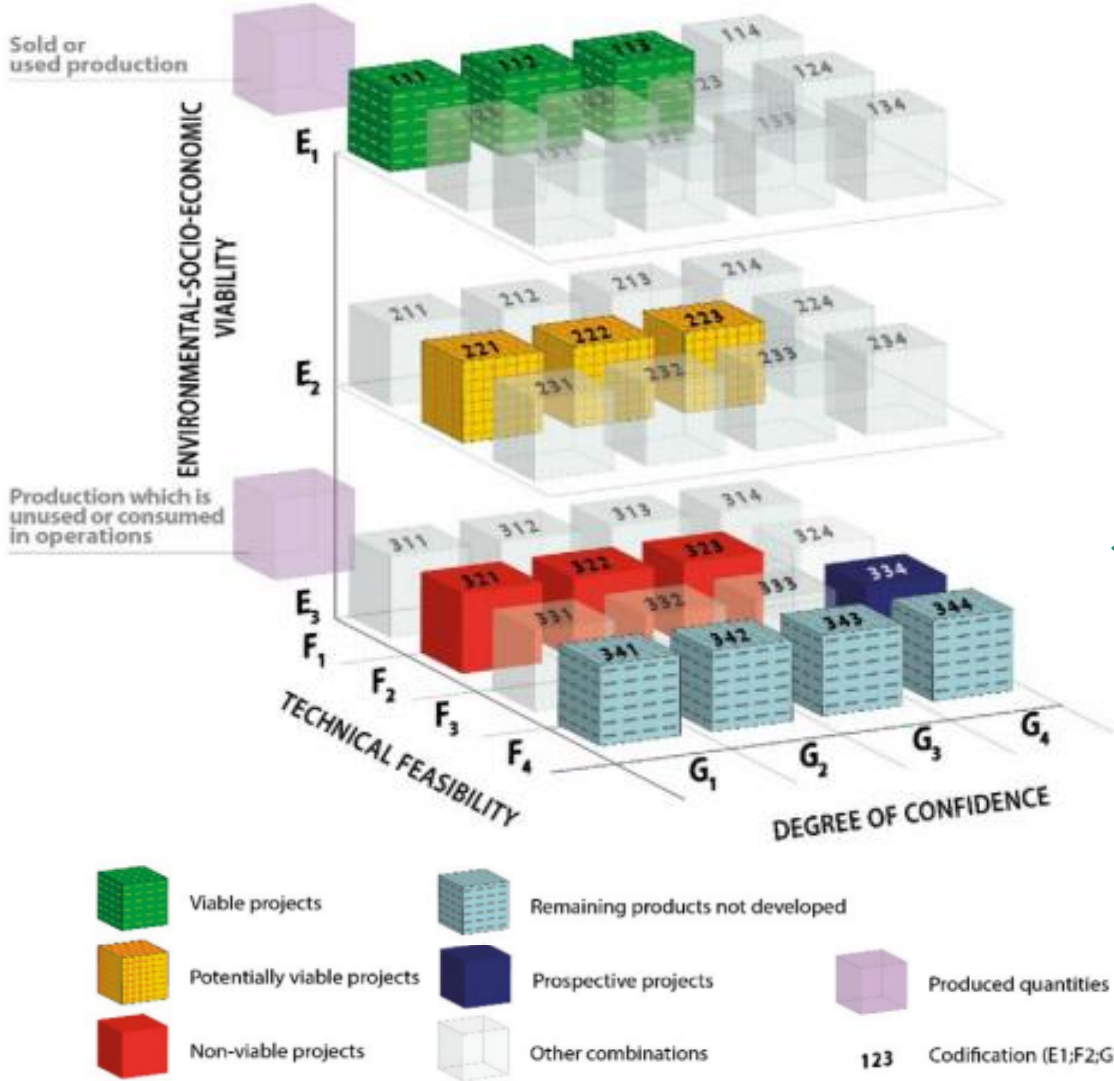
- **Sustainable Resource Management (SRM)** is critical to deliver the UN Agenda 2030 and its Sustainable Development Goals



**begins with mapping and classifying the mineral deposits  
based on**

**relevant, consistent, transparent and comparable raw material information**

# What is UNFC?



- **UNFC** is an international scheme for the classification, management and reporting of energy and raw material resources
- **UNFC** is based on 3 fundamental criteria
  - **E axis:** Environmental-socio-economic viability
  - **F axis:** Technical Feasibility
  - **G axis:** Degree of Confidence

• 1. Definitions: Classification framework  
 • 2. Specifications: Application rules  
 • 3. Guidelines: Non-mandatory guidance

Principles

Rules

Guidelines

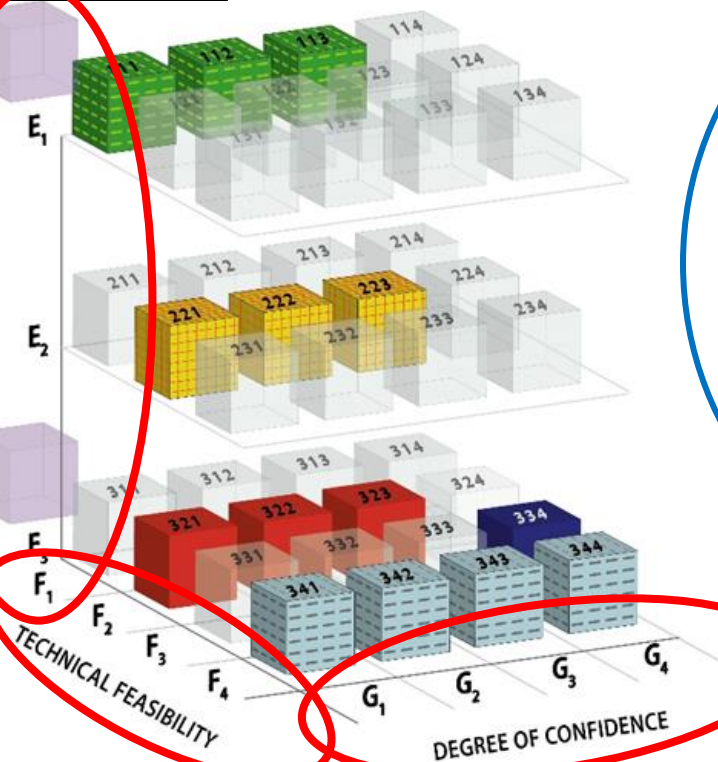
## Categories and Classes

***E axis categories***

Sold or used production

ENVIRONMENTAL-SOCIO-ECONOMIC VIABILITY

Production which is unused or consumed in operations



- Viable projects
- Potentially viable projects
- Non-viable projects
- Prospective projects
- Remaining products not developed
- Other combinations
- Produced quantities
- 123 Codification (E1;F2;G3)

***Classes***

***F axis categories***

***G axis categories***

# UNFC Categories Definition

## E axis

- **Degree of favourability of environmental social and economic conditions in establishing the viability of the project**
- **Includes consideration of market prices and relevant legal, regulatory, social, environmental and contractual conditions**
- **E1, E2 and E3 categories**
- **E1 is “best”**
- **Definitions should always be read in conjunction with supporting explanation**

Category	Definition
E1	Development and operation are confirmed to be environmentally-socially-economically viable.
E2	Development and operation are expected to become environmentally-socially-economically viable in the foreseeable future.
E3	Development and operation are not expected to become environmentally-socially-economically viable in the foreseeable future or evaluation is at too early a stage to determine environmental-socio-economic viability.



# UNFC Categories Definition

F axis

- **Maturity of technology, studies and commitments necessary to implement the project**
- **These projects range from early conceptual studies through to a fully developed project that is producing**
- **F1, F2 and F3 and F4 categories**
- **F1 is “best”**
- **Definitions should always be read in conjunction with supporting explanation**

Category	Definition
F1	Technical feasibility of a development project has been confirmed.
F2	Technical feasibility of a development project is subject to further evaluation.
F3	Technical feasibility of a development project cannot be evaluated due to limited technical data.
F4	No development project has been identified.

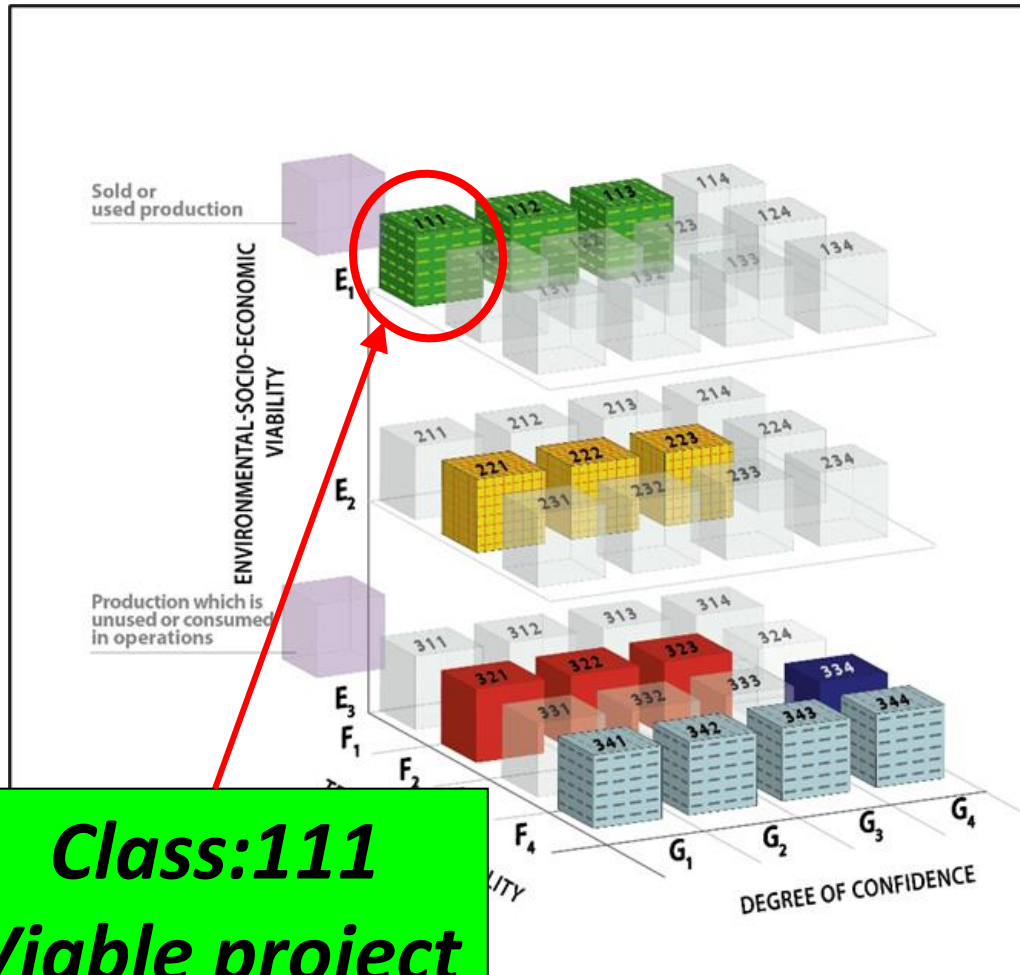
# UNFC Categories Definition

## G axis

- Degree of confidence in the estimate of the quantities of products from the project
- Generally defined as discrete increments for solids (G1, G2, G3), but often defined as scenarios for fluids (G1, G1+G2, G1+G2+G3)
- G1, G2, G3 and G4 categories
- G1 is “highest confidence”
- Definitions should always be read in conjunction with supporting explanation

Category	Definition
G1	Product quantity associated with a project that can be estimated with a high level of confidence.
G2	Product quantity associated with a project that can be estimated with a moderate level of confidence.
G3	Product quantity associated with a project that can be estimated with a low level of confidence.
G4	Product quantity associated with a Prospective Project, estimated primarily on indirect evidence.

## How it works



**Class:111**  
**Viable project**

Category	Definition
E1	Development and operation are confirmed to be environmentally-socially-economically viable.
Category	Definition
F1	Technical feasibility of a development project has been confirmed.
Category	Definition
G1	Product quantity associated with a project that can be estimated with a high level of confidence.

# Resource Classification Stakeholders



# What are the benefits of UNFC?



## UNFC allows

consistent comparison within and across multiple commodities



## Globally deployed and endorsed

by the UN ECOSOC for application



## Simple to use

3 categories (E, F, G) lead to 3 basic classes (viable, potentially viable, non-viable).



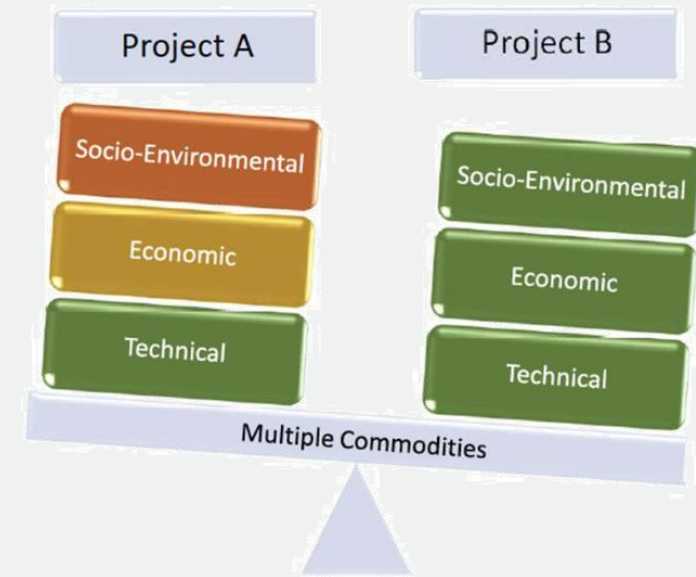
Combines all resources such as **energy, minerals and ground water** into one global classification system



Informs on **environmental, social and governmental issues** at **local, regional, and national level**

**UNFC** improves financial resilience through business process innovation

**UNFC** derives necessary social, environmental, and economic outcomes




**UNFC** speeds up decision-making, rendering it more rational, efficient, predictable, and safe. It makes information processing simpler as it integrates a resource management approach



# ESG Considerations in UNFC

## UNFC E Axis – Environmental-Socio-Economic Viability

Category	Definition	Supporting Explanation
E1	Development and operation confirmed to be environmentally-socially-economically viable.	Development and operation are environmentally-socially-economically viable on the basis of current conditions and realistic assumptions of future conditions. All necessary conditions have been met (including relevant permitting and contracts) or there are reasonable expectations that all necessary conditions will be met within a reasonable timeframe and there are no impediments to the delivery of the product to the user or market. Environmental-socio-economic viability is not affected by short-term adverse conditions provided that longer-term forecasts remain positive.
E2	Development and operation expected to become environmentally-socially-economically viable in the foreseeable future.	Development and operation are not yet confirmed to be environmentally-socially-economically viable but, on the basis of realistic assumptions of future conditions, there are reasonable prospects for environmental-socio-economic viability in the foreseeable future.
E3	Development and operation not expected to become environmentally-socially-economically viable in the foreseeable future or evaluation is at too early a stage to determine viability.	On the basis of realistic assumptions of future conditions, it is currently considered that there are not reasonable prospects for environmental-socio-economic viability in the foreseeable future; or, environmental-socio-economic viability cannot yet be determined due to insufficient information. Also included are estimates associated with projects that are forecast to be developed, but which will be unused or consumed in operations.

ESG Score 

ESG Score 

## UNFC/ UNRMS

### Social Resource Contract (SLO+)

- **Governance, transparency, stakeholder engagement**  
Balanced, integrated resource management (nexus/eco-system model)  
Assured, safe, affordable access to “critical needs” resources
- **Mitigate / Eliminate Moral Hazard & Negative Externalities**  
Zero waste – includes pre-approved End of Lifecycle management plan for issuance of operating permit  
Zero harm
- **Reliability of Key Data**  
Capability, credibility and Independence of Experts

### Circularity

From commodity to resources as a service and Public Good  
Continuous whole lifecycle resource management

### Provenance, traceability and trackability of resources funds

Secure supply chains for critical materials and stressed resources  
Innovation – transformative technologies and business models  
Blockchain (all resources tokenized)  
Smart Contracts  
End avoidable wastes and leakages and prevent illicit fund flows

### ESG Scores

SDG Compliance and Reporting  
Climate Action – Carbon Tariffs  
Energy and Source  
Water Use Efficiency and Source  
Resource Use Efficiency  
Adaptability and Resilience of Operator



**UNECE**

**UNFC**

**To**

**Primary Raw Materials**

**- Minerals -**

# UNFC Minerals Specifications



**Supplementary Specifications**  
**for the Application of**  
**the United Nations Framework Classification for**  
**Resources to Minerals**

Done at Geneva, 24 September 2021

These minerals specifications are intended to support the attainment of the Sustainable Development Goals as relevant to the minerals industry: The use of UNFC as a system for the sustainable management of all minerals sources

This document is intended for:

1. Policymakers
2. Government resource management
3. Company internal resource management
4. Financial reporting

# UNFC Classes and Sub-classes Defined by Sub-Categories

<i>UNFC Classes Defined by Categories and Sub-categories</i>					
Total Products	Produced	Sold or used production			
		Production which is unused or consumed in operations			
	Class	Sub-Class	Categories		
			E	F	G
Known Sources	Viable Projects	On Production	1	1.1	1, 2, (3) <sup>c</sup>
		Approved for Development	1	1.2	1, 2, (3) <sup>c</sup>
		Justified for Development	1	1.3	1, 2, (3) <sup>c</sup>
	Potentially Viable Projects	Development Pending	2 <sup>b</sup>	2.1	1, 2, 3
		Development on Hold	2	2.2	1, 2, 3
	Non-Viable Projects	Development Unclassified	3.2	2.2	1, 2, 3
		Development not Viable	3.3	2.3	1, 2, 3
	Remaining products not developed from identified projects		3.3	4	1, 2, 3
Potential Sources	Prospective Projects	[No Sub-classes defined]	3.2	3	4
	Remaining products not developed from prospective projects		3.3	4	4

## Key aspects of Supplemental Specifications for Mineral Projects

- Mineral project plan and definition
- Mineral project lifetime
- Mineral project evaluation
- Project classification
- Project reporting

# UNFC Supplemental Specifications for Mineral Projects

## Mineral Project Lifetime

### Mineral project plan and definition

- Prospecting/Exploration
  - Mining
- Beneficiation / Processing
  - Decommissioning
  - Remediation

- Project Lifetime is the remaining period of time that a project is expected to operate, constrained by technical, economic, regulatory or other permit/license cut-offs.
- Mineral project lifetime is normally constrained by the period for which prospecting, exploration or mining license may apply for the project.
- Mining license may include beneficiation, processing, decommissioning and remediation stages of the mineral lifecycle.

# UNFC

## Supplemental Specifications for Mineral Projects

### **Mineral project evaluation**

**Mineral projects may adopt various methodologies in the various stages of the mineral lifecycle including in the estimation of quantities as appropriate to the project. The basis for any estimations shall be appropriately referenced in the evaluation. This includes not only third-party data but also methodologies or procedures that have been used by the evaluating entity to generate in-house data.**

# UNFC

## Supplemental Specifications for Mineral Projects

### Project Classification

#### **Classification of projects based on the level of maturity**

Where it is considered appropriate or helpful to sub-classify mineral projects to reflect different levels of project maturity, based on the current status of the project, optional sub-classes may be adopted.

#### **Distinction between Environmental-Socio-Economic assumptions**

The environmental-socio-economic axis categories encompass the non-technical issues that directly impact the viability of a project, including product prices, costs, legal/fiscal framework, environmental regulations and known environmental or social impediments, barriers or benefits

#### **Distinction between potentially produced quantities and undeveloped quantities**

Quantities of products associated with projects are categorized as F1 to F3 as potentially developable using existing technology or technology currently under development or operation. There may be remaining quantities with no development project. The product quantity associated with these are categorized as F4. These are quantities which, if produced, could be bought, sold or used.



# UNFC

## Supplemental Specifications for Mineral Projects

### G-Axis Considerations

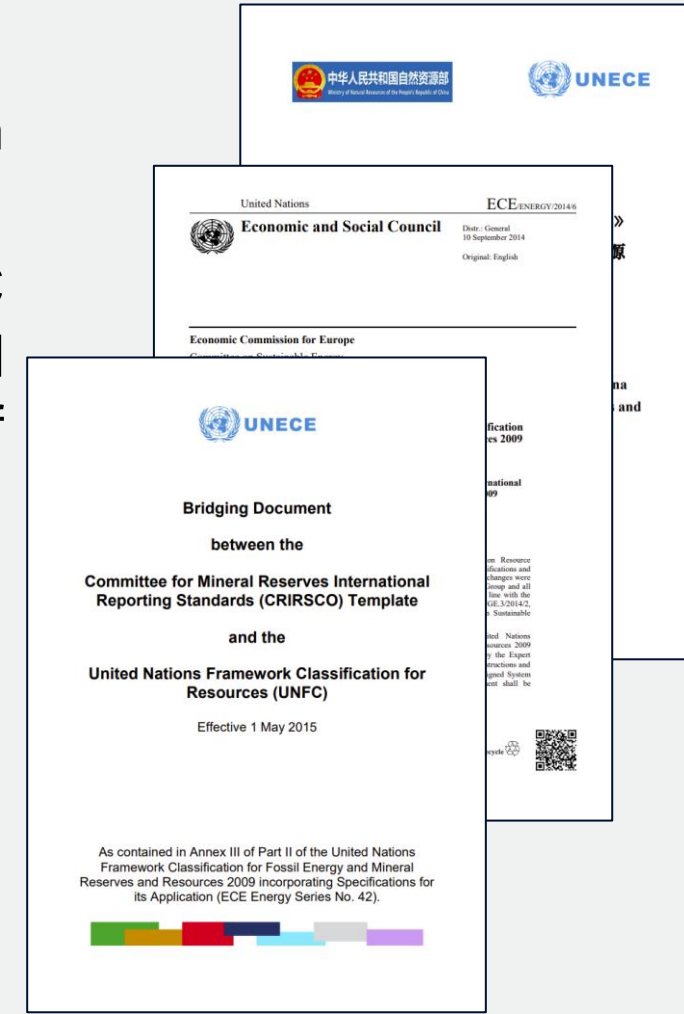
Product quantity estimates may be categorized discretely as G1, G2 and/or G3 (along with the appropriate E and F Categories), based on the degree of confidence in the estimates (high, moderate and low confidence, respectively) based on direct evidence. Additional Comments

The G axis in minerals and mining conditions primarily reflect **geologic uncertainty** impacting the estimate forecast for the project. Uncertainties include **availability and resolution of direct data** such as drill hole density in relation to the mineralization and or deposit type. In addition, indirect data such as geophysical data might be included, which should be measured against redundancy of methods (e.g. geophysical measurements calibrated against drill core evaluation, drill hole logs. Calibrated methods provide higher certainty than uncalibrated methods.) The accuracy of measurements controls the level of the category (lab assay, rock mechanics, mineralogical phase assessment).

# UNFC

## Bridging Documents

- Aligned System - A classification system that has been aligned with **UNFC** as demonstrated by the existence of a **Bridging Document**
- A bridging document explains **the relationship between UNFC and another classification system**, including instructions and guidelines on how to classify estimates generated by application of that system using the UNFC Numerical Codes.
- For **mineral resources**, UNFC has been bridged to
  - National Classification Systems
  - CRIRSCO-template
  - Soviet-based system (KGZ based)
  - The Chinese classification system
  - NEA/IAEA
  - INSPIRE Code



GB/T 17766-1999		UNFC		
		级	亚级	
经济意义	1	E1	E1.1	经济和社会活力
			E1.2	
	2M	E2		
	2S			
	3			
		E3	E3.1	
			E3.2	
	E3.3			
可行性评价阶段	1	F1		项目状态和技术可行性
		F2		
	3	F3		

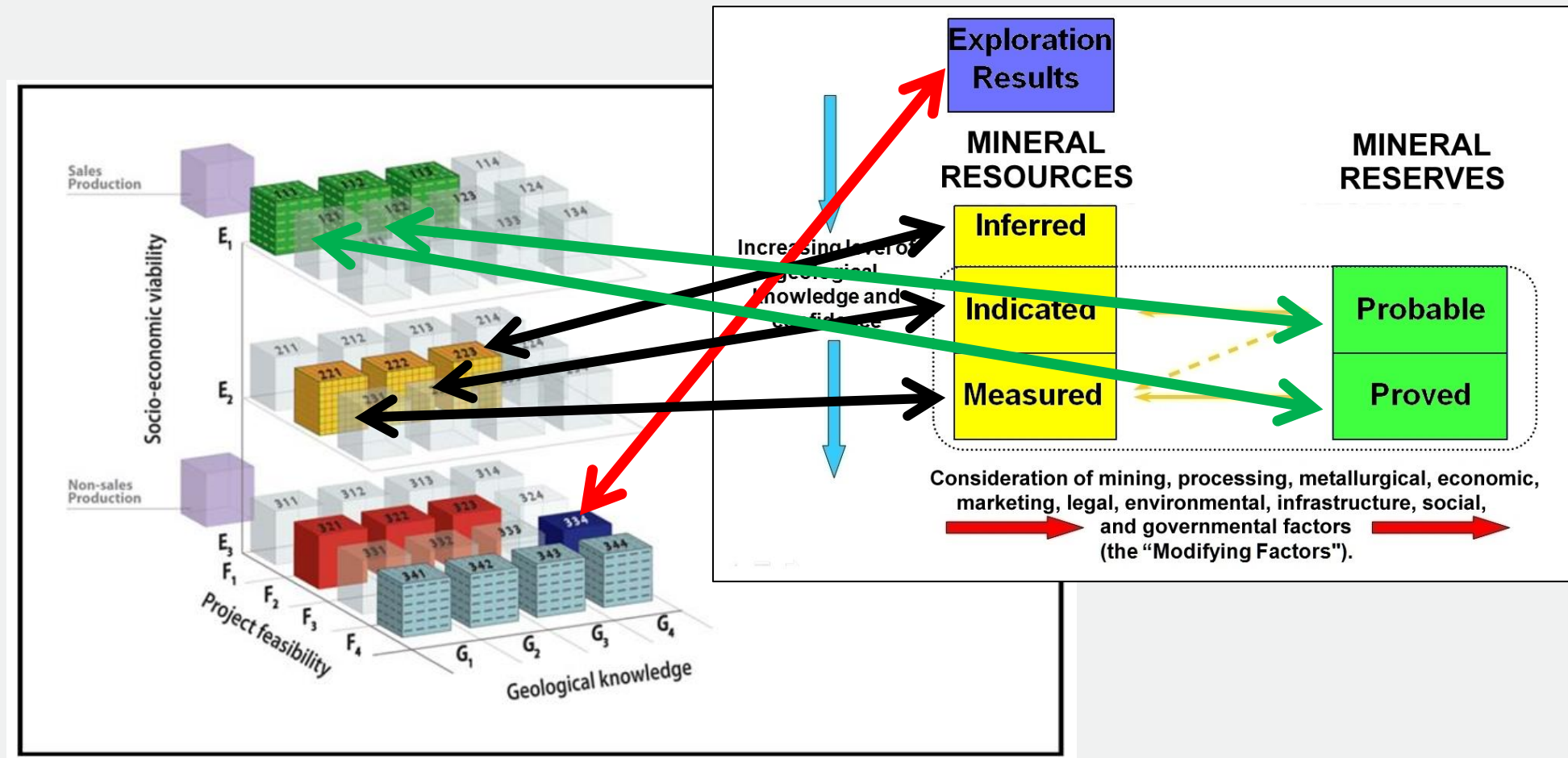
UNFC-2009 Classification					CRIRSCO Template		NEA/IAEA Classification	
UNFC Classes and Sub-classes		UNFC Categories			CRIRSCO Classes and Sub-classes			
Class	Sub-Class	E	F	G	Class	Sub-Class	IAEA-NEA Categories	Status
Commercial Projects	On Production	1	1.1	1	Mineral Reserves	Proved	Reasonably Assured Resources (RAR)	Existing
				2		Probable		Committed
	Approved for Development	1	1.2	1		Proved		
				2	Probable	Planned		
	Justified for Development	1	1.3	1	Proved			
				2	Probable			
Potentially Commercial Projects	Development Pending	2	2.1	1	Mineral Resources	Measured	Identified Resources	RAR
				2		Indicated		
				3		Inferred		IR*
	1	Measured	RAR					
2	2.2	2		Indicated				

Law (2015) and Proposed New Book of Regulations for Solid Mineral Raw Materials	Results of Geological Exploration	Mineral Resources			Mineral Reserves	
		Inferred	Indicated	Measured	Probable	Proved
Official Book of Regulations for Solid Mineral Raw Materials (1979)	Mineral Reserves					
	Potential	Potential	Established (in situ – Geological: Out-of-Balance and Balance)		Exploitation (inclusive of dilutions and losses during mining)	
	D <sub>2</sub> , D <sub>1</sub>	C <sub>2</sub>	C <sub>1</sub>	B,A	C <sub>1</sub>	B,A
UNFC	334	223	222	221	112	111

CRIRSCO Template		UNFC-2009 "minimum" Categories		UNFC-2009 Class	
Mineral Reserve	Proved	E1	F1	Commercial Projects	
	Probable				
Mineral Resource	Measured	E2	F2	G1	
	Indicated			G2	
	Inferred			G3	
Exploration Results		E3	F3	G4	Exploration Projects

# Minerals Classification

## UNFC – CRIRSCO Default Mappings



# The GeoERA Project

- 19 UNFC pilots produced, and analyzed through the project to showcase the potential and possibility of UNFC implementation, in order to harmonize the classification of mineral projects of different types.
- The outcome demonstrates that it is feasible for the classification results to be aggregated across countries

N: National, aggregated (8)   n: National, site (3)   R: Regional, aggregated (3)   r: Regional, site (4)   S: Site, site (1)

Country	Gold	Copper	Cobalt	Manganese	REE	Phosphate	Carbonates	Graphite	Aggregates	Natural stone	Peat	Gypsum	Perlite	#
Austria									R					1
Belgium						n								1
Croatia									R					1
Denmark							N		N					2
Finland	N	N	N					N			R			5
Hungary				S								[r]	[r]	3
Norway						n		r	r	r				4
Slovenia									N					1
Sweden						r								1
#	1	1	1	1	1	2	1	2	5	1	1	1	1	19

## UNFC Challenges in GeoERA:

- Capacity Building
- Establishing functional systems
- Further UNFC method development
- Data quality and interoperable datasets



# UNFC Minerals Classification

## Case Studies

- Many UNFC Case Studies have been done in Europe to different minerals.
  - These Case studies help tailor UNFC to local requirements, and improve UNFC principles, specifications and guidelines
- A GUIDANCE FOR THE APPLICATION OF THE UNFC-2009 FOR MINERAL RESOURCES IN FINLAND, NORWAY AND SWEDEN – 2017
  - UNFC Case Studies from Finland/Estland, Sweden and Norway – Nordkalk limestone and Forsand sand and gravel mines – 2020
  - UNFC Case Study from Austria - Sand and Gravel Resources in Greenfield Areas – 2022
  - UNFC Case Study: Rare Earth Elements, Exploration Prospects and Secondary Resources in Sweden – 2022
  - UNFC – A Case Study on Graphite - 2022



- UNFC Case Studies on mineral resources in EU



# UNFC GUIDANCE EUROPE

UNFC Guidance Europe is a document to assist regional and national authorities in establishing and maintaining a **project-based inventory of primary and secondary raw material projects in Europe** using UNFC

## UNFC Guidance Europe is for:



Users include national governments, regional authorities, geological surveys, corporations and academics who are needing to make resource management decisions including ensuring that the best information is available for making those decisions



Qualified experts and resource estimate preparers in Europe to classify primary and secondary raw material projects



UNFC GUIDANCE EUROPE IS ONE OF THE FIRST STEPS ON THE PATH TO FULL IMPLEMENTATION OF UNFC IN EUROPE

# UNFC GUIDANCE EUROPE

## Why UNFC for Raw Material Inventories?



**UNFC is the tool to provide stakeholders with widespread information on technical feasibility, socio-environmental concerns, and the commercial potential of raw material projects.**



**UNFC is applicable to all raw material projects**, meaning that the inventory will cover projects that recover mineral raw materials from geological occurrences and from anthropogenic resources such as tailings, stockpiles, and waste rocks.

## A UNFC-based Inventory is important for:



Public-sector decision-making ranging from onsite, municipality, regional, country, European and the UN level on aspects of the resource life cycle



Economic management for planning, organization, and leading activities of management at all corporate levels

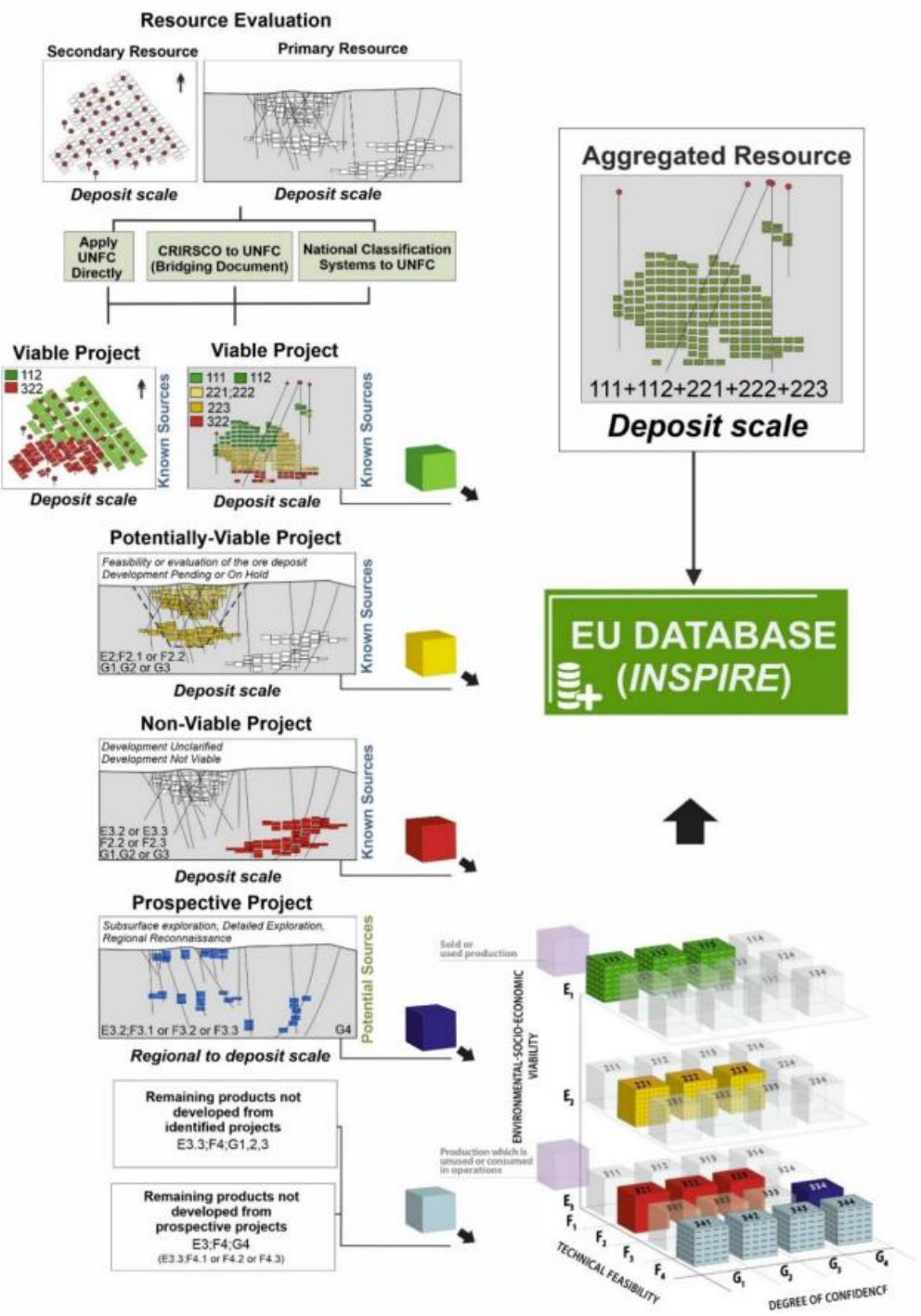


Finance investment decision making considering economic, environmental, and social aspects of raw material projects



In expertise, knowledge, and education

# UNFC GUIDANCE EUROPE Graphical Abstract



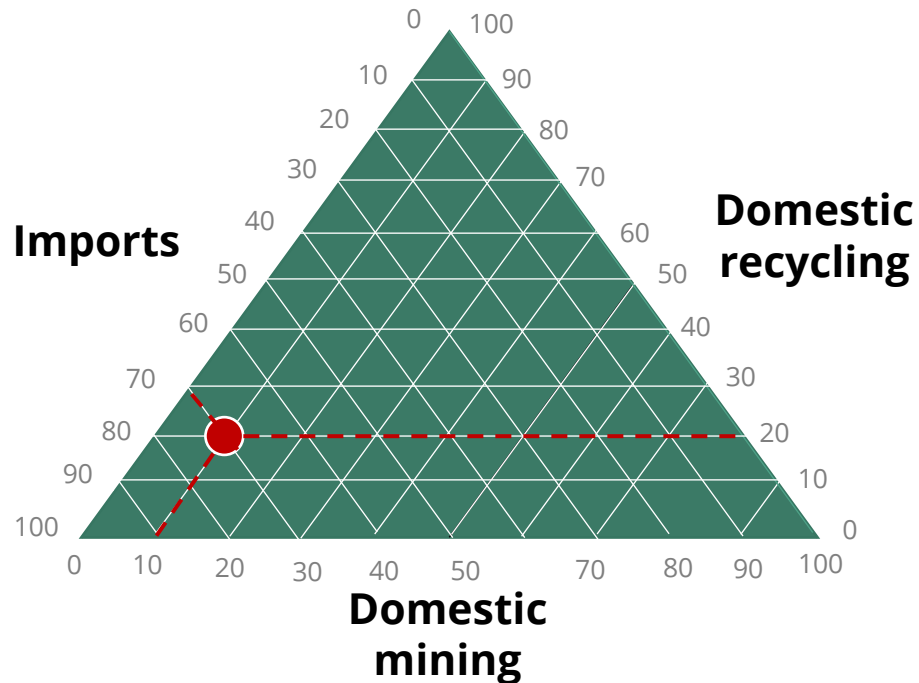
**UNECE**

**UNFC**

**To**

**Secondary Raw Materials  
- Anthropogenic Resources -**

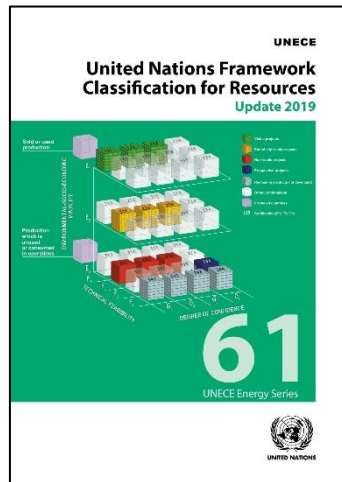
# Context



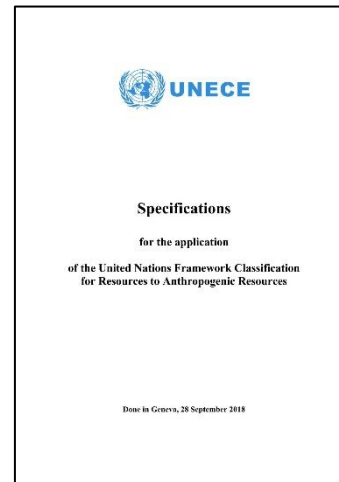
- Raw materials can be sourced either from mining or recycling projects.
- Primary raw materials dominate the supply, but secondary raw materials are getting more and more attention.
- The UNFC allows to compare mining and recycling projects on a common playing field.

# UNFC documents

*Generic  
Terminology & principles*



*Specifications  
Anthropogenic Resources*



<https://doi.org/10.5281/zenodo.3759026>

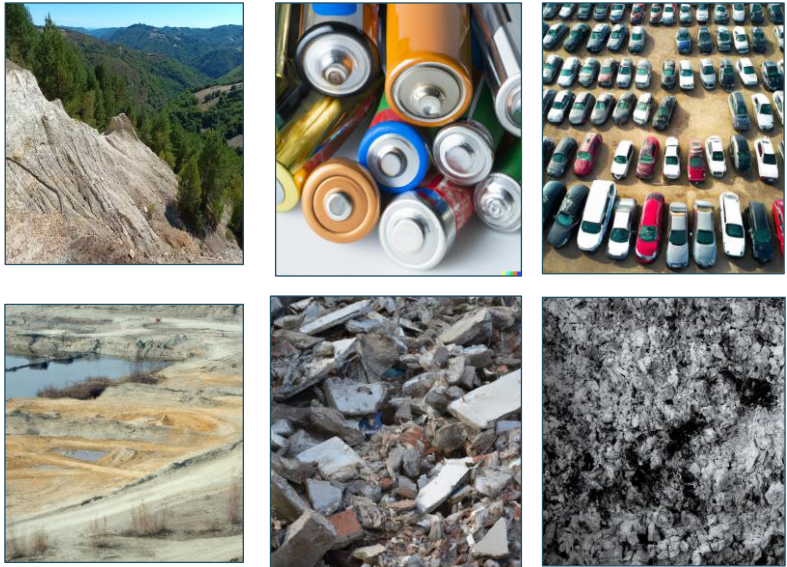
*Guidelines*





# Application of UNFC to anthropogenic resources

## Feedstock



Recycling project

## Raw Materials

ACS  
Chemistry for Life®

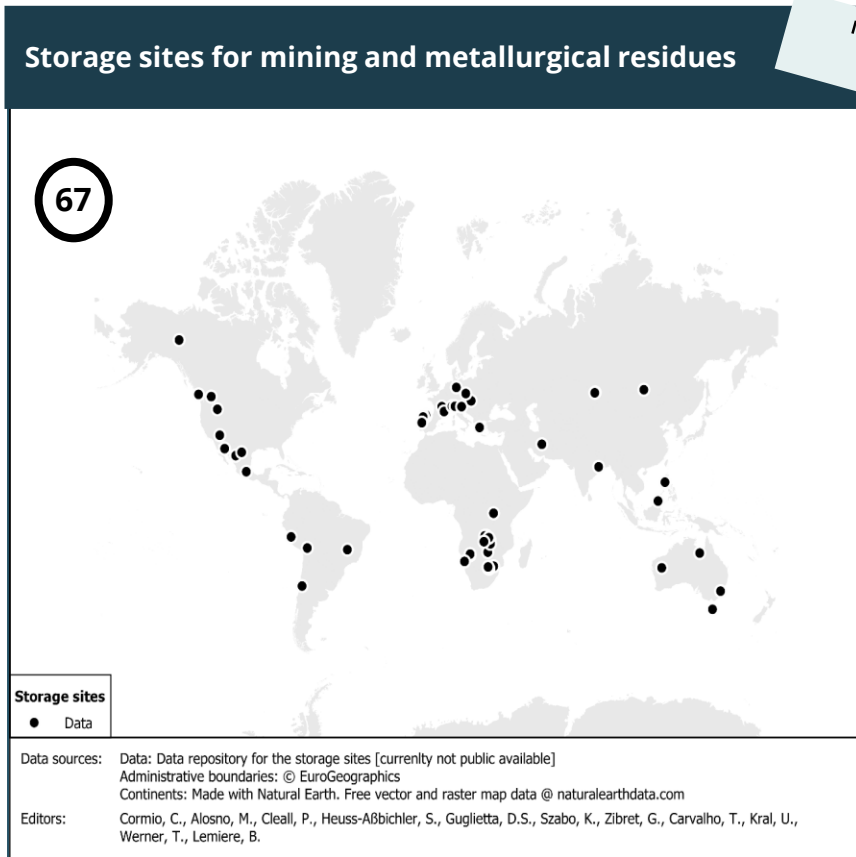
PERIODIC TABLE OF ELEMENTS

American Chemical Society [www.acs.org/outreach](http://www.acs.org/outreach)

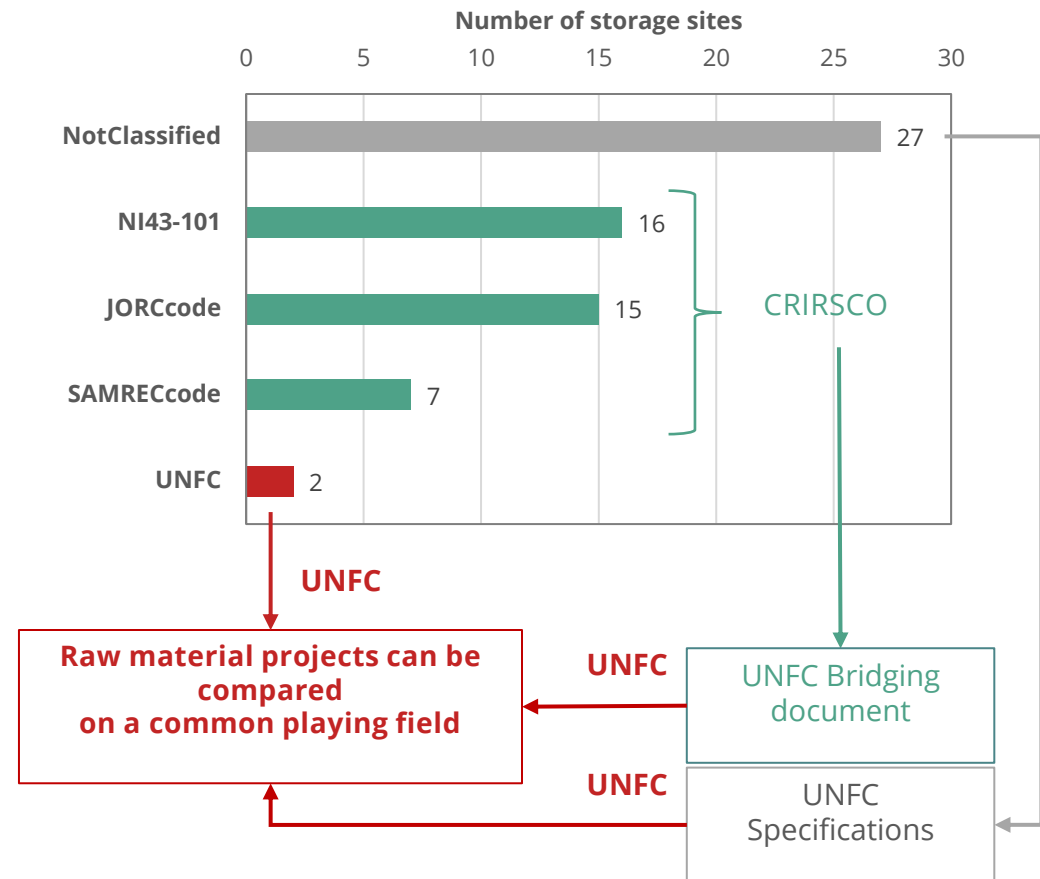
<https://www.acs.org/education/whatischemistry/periodictable.html>

**UNFC communicates  
the viability of recycling projects  
for the future production of secondary raw materials**

# (Re)Mining: Mining and metallurgical residues

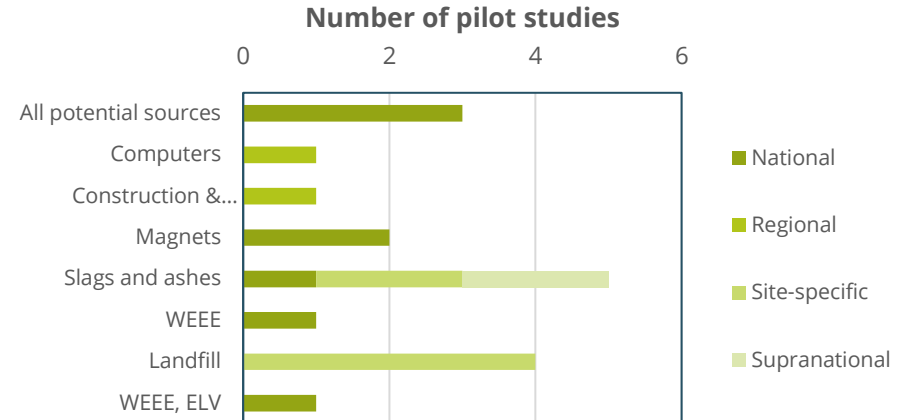
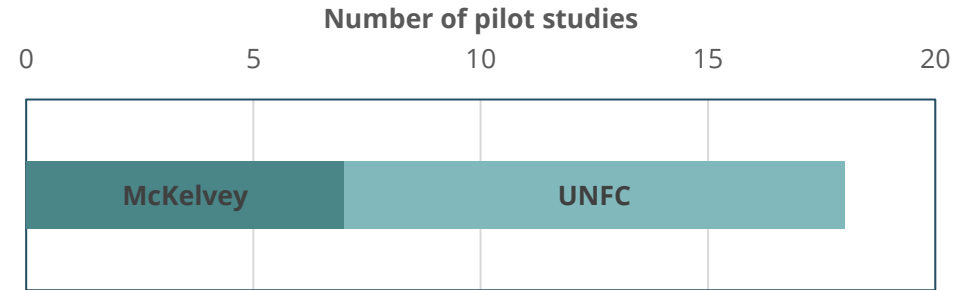
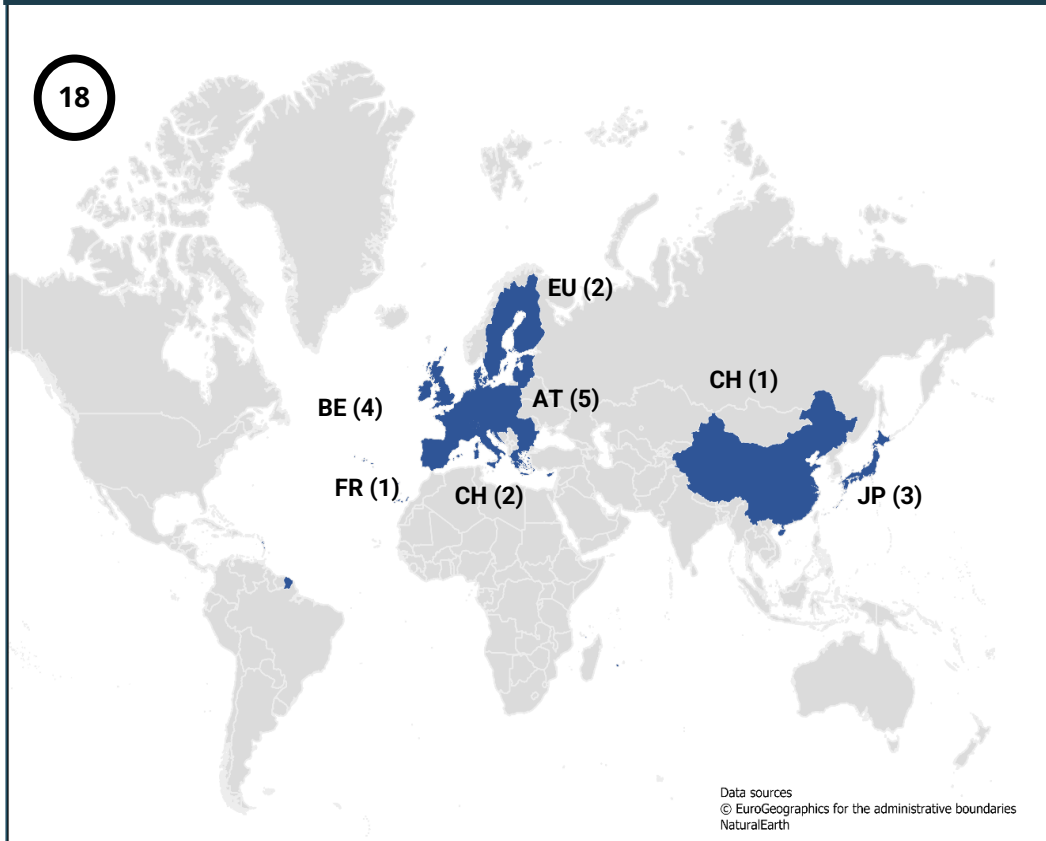


Manuscript in preparation



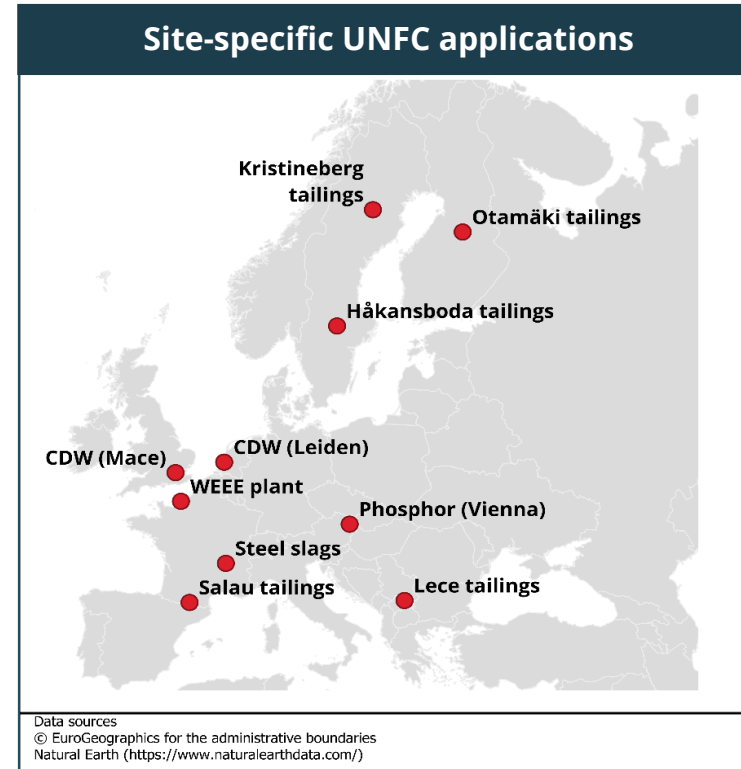
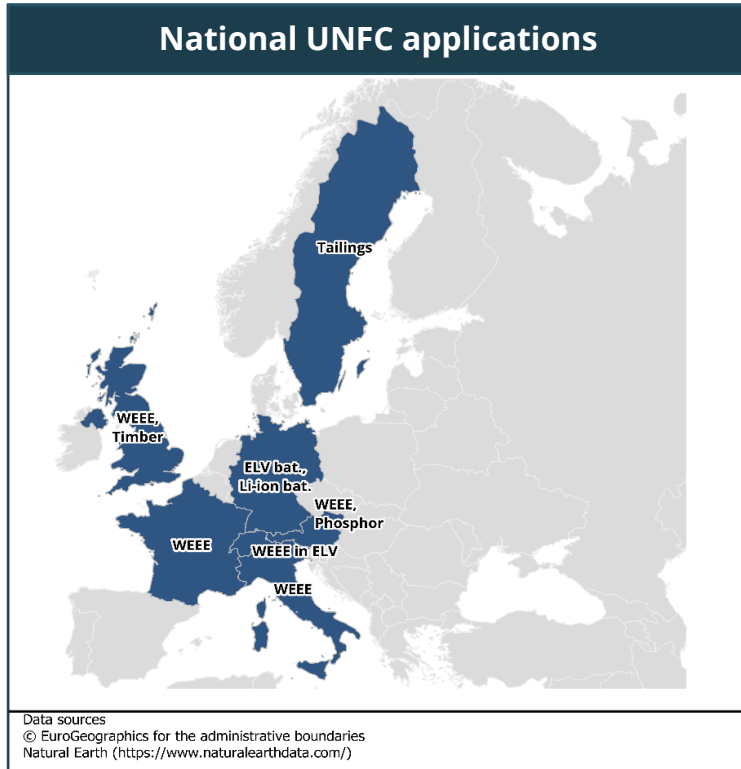
# Recycling: End-of-Life flows

## Pilot studies for the classification of end-of-life flows



# Future Availability of Secondary Raw Materials

EU PROJECT, 2022-2026, [www.futuram.eu](http://www.futuram.eu)



**Harmonized UNFC implementation**

**Reporting standard including UNFC**

# Take-home-messages

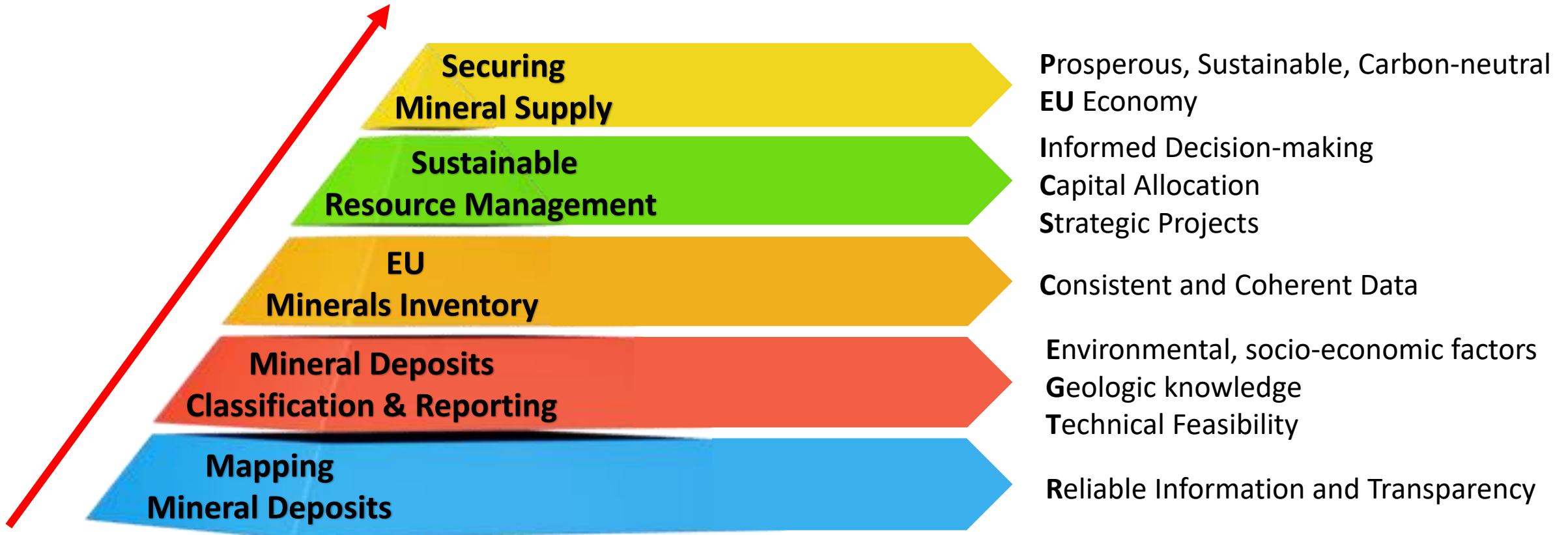
- The knowledge on the **viability of recycling and mining projects** is relevance for diversification of **raw material supply**.
- **UNFC is applicable to recycling projects.**
- The UNFC has been **successfully applied** to recycling projects. However, there is a short history on the classification of recycling projects (compared to mining projects). New UNFC case studies are under development.

**UNECE**

**UNFC in Mineral Inventories  
&  
State of Play  
Critical Raw Materials Act  
Proposal**



# UNFC-Based Roadmap to Securing Mineral Supply in EU



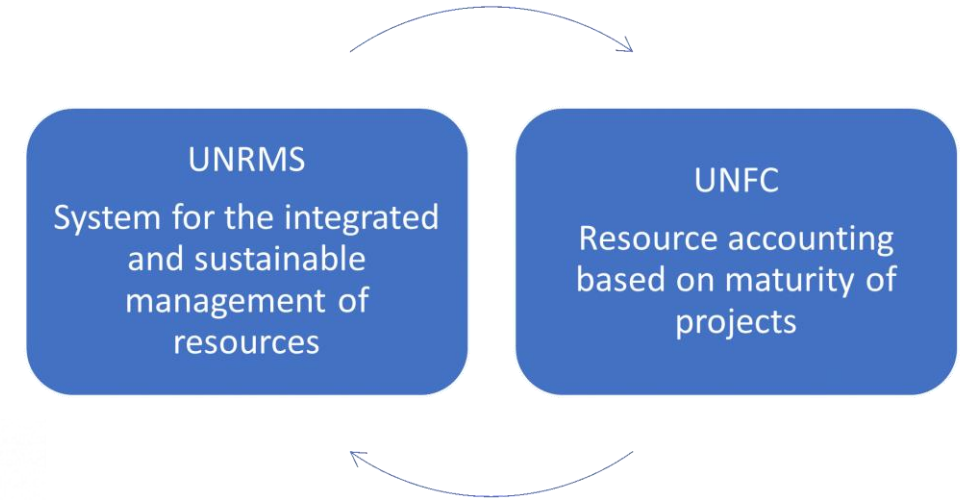
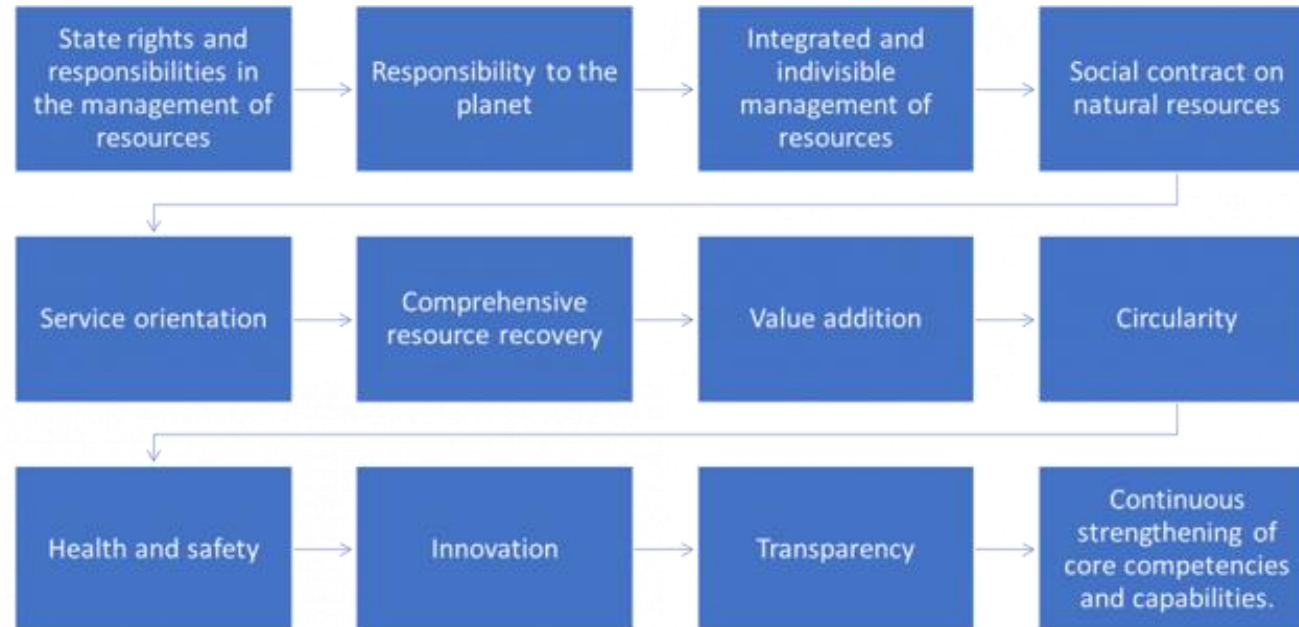
- UNFC enables stakeholders to assess the potential of resources, plan their exploration and development, ensure sustainable management practices, and ultimately eliminate supply risks

# The United Nations Resource Management System

## UNRMS

- **UNRMS** is the toolkit to tackle sustainability and technology challenges. It includes high-impact technologies that encourage efficient discovery and modelling of in-place resources and allow higher precision during recovery and processing.

### UN Resource Management System (UNRMS) - Principles



### UNRMS Tool Kit Concepts:

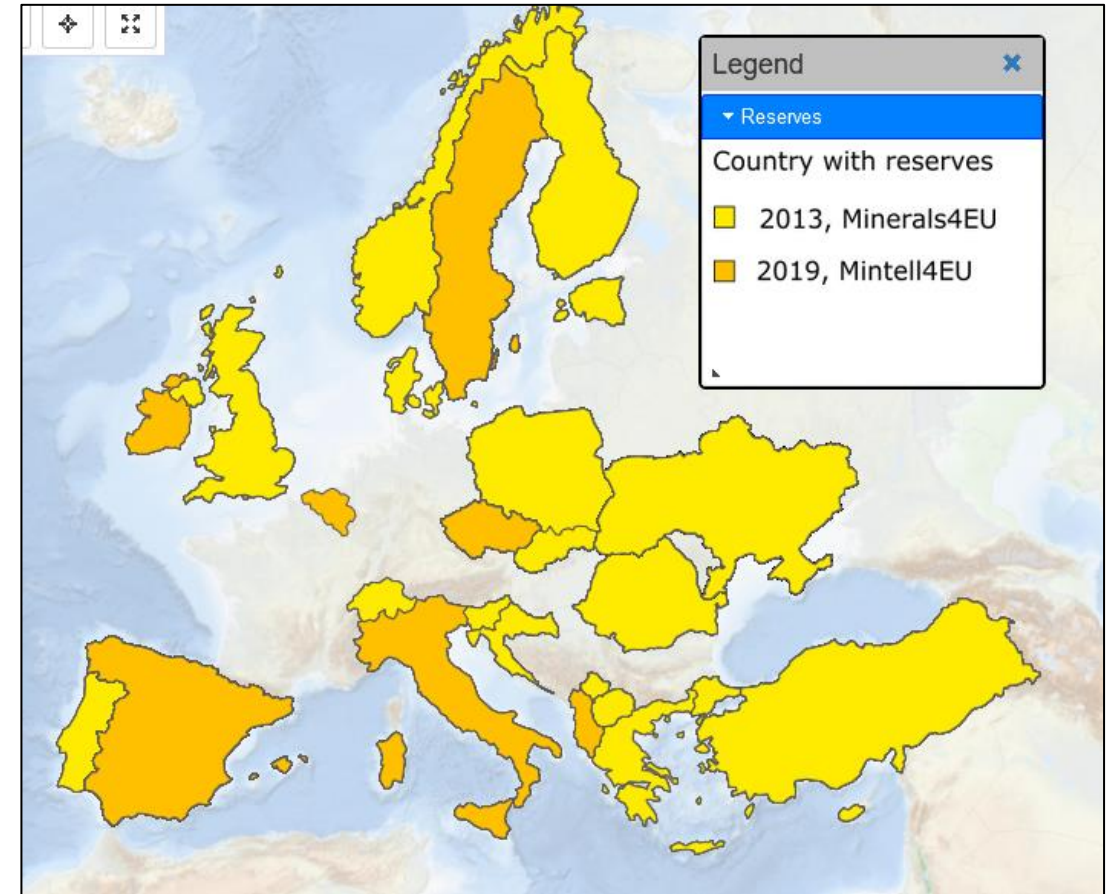
- Clean Energy Index
- Service orientation in the use and reuse of resources
- Resource supply system
- Blockchain and machine learning/artificial intelligence model for resource management
- Critical raw materials dashboard

# Current Situation in EU for Minerals Classification

- **EU has currently no unified** classification system for mineral resources neither aggregated commodity figures with the same classification system
- **EU Member States** have adopted **different** mineral resources classification and reporting systems
- The most common ones are UNFC-Based National Classification Systems, Soviet-Based, and CRIRSCO International Reporting Template
- **Data collection** across EU Member States can be divided into 5 groups:
  - **Central collation of information** based on **national reporting system** (KGZ based)
  - **Central collation of information** based on **international reporting systems**
  - **Central collation of information** based on **national system** (UNFC-based)
  - **Central collation of information** based on **own national system**
  - **Incoherent data collection** based on **national system or without system specification**

# Current Situation on National Raw Materials Inventories in EU

- Only a few European Countries have a National Raw Materials Inventory.
- These EU countries, that also have strong regional administrations, may have regional data collection on reserves and resources.
- National raw material inventories require country-level specifications that comply with governmental and social standards and requirements.
- The inventory specifications are also conveyed to regional inventories but on a more general basis.

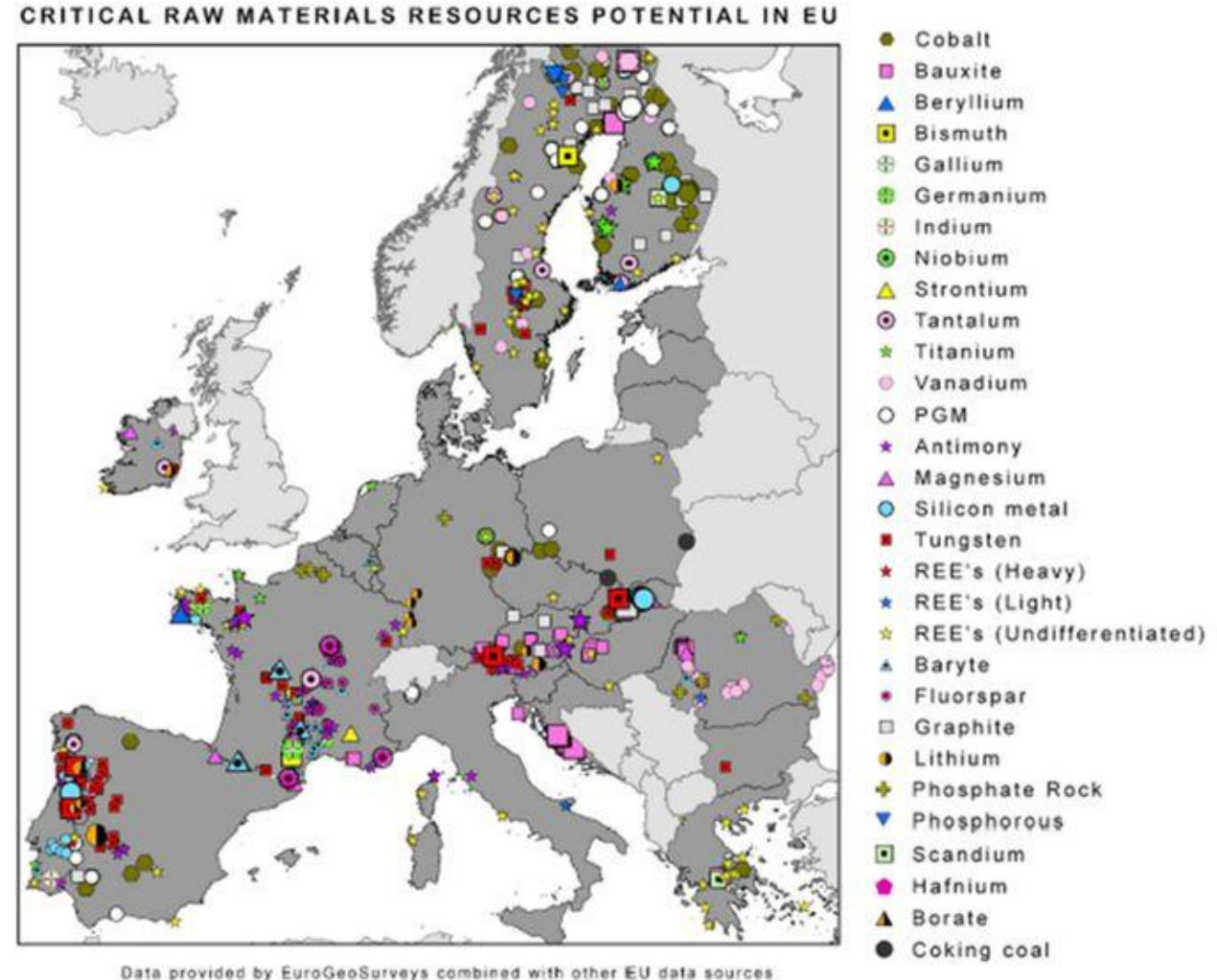


EU countries with reporting on mineral reserves inserted in the European Geological Data Infrastructure (EGDI).



# Critical Raw Materials Potential in Europe

- Europe has significant CRMs deposits across the continent
- However, their **accessibility** and **economic viability** depend on various factors (geology, regulations, social and environmental concerns, market, etc.)
- Recent years have seen spikes in **mineral exploration** and **mining** in different EU countries
- The EU is working towards **sustainable** and **secure mineral supply chains**



# Securing Supply From EU Mineral Deposits

- UNFC can assist the EU to achieve the **European Green Deal Objectives** and the **Sustainable Development Goals** through:
  - **Securing EU Mineral Deposits supply** is critical for Europe's successful transition towards a more sustainable, low-carbon economy
  - Coherent and consistent data
  - Reliable information and transparency
  - Comprehensive and Sustainable information on Mineral Deposits
  - A comprehensive and standardized approach for managing mineral deposits at the beginning of the value chain





# EUROPEAN CRITICAL RAW MATERIALS ACT

The EU is aiming to ensure a secure and sustainable supply of critical raw materials for Europe's industry

## WHY?



Critical raw materials are needed for the **green and digital transitions** as well as for defence and space



To enhance our **long-term competitiveness**



To maintain our **open strategic autonomy** in a fast-changing and increasingly challenging geopolitical environment



# EUROPEAN CRITICAL RAW MATERIALS ACT

## Setting 2030 Benchmarks for Strategic Raw Materials



### EU EXTRACTION

At least **10%** of the EU's annual consumption for extraction



### EU PROCESSING

At least **40%** of the EU's annual consumption for processing



### EU RECYCLING

At least **15%** of the EU's annual consumption for recycling



### EXTERNAL SOURCES

Not more than **65%** of the EU's annual consumption of **each strategic raw material at any relevant stage of processing** from a single third country

# STRATEGIC PROJECTS

## Criteria for recognition of Strategic Projects

### Contribution

the project would make a meaningful contribution to the security of the EU's supply of strategic raw materials;

### Feasibility

the project is or will become technically feasible within a reasonable timeframe;  
production volume can be estimated

### ESG

the project would be implemented sustainably;  
prevention and minimisation of environmental impacts, use of socially responsible practices, use of transparent business practices with adequate compliance policies

### Shared benefits

EU: cross-border benefits beyond the Member State  
Non-EU: mutual benefits for the EU and the third country, adding value in the third country;

## Benefits of selected Strategic Projects

Support for access to finance

Shorter permitting timeframes

Applications require the use of UNFC

# CRM ACT: LEGISLATIVE PROCEDURE 1, 2, 3

## Act proposal

The European Commission drafts and proposes the Critical Raw Materials Act and related legislation



16 March 2023

## National, EESC, CoR opinion(s)

Review and feedback from EU Member States, Committee of Regions, and Economic Committee.

7 Sept 2023

## Committee vote

Review and feedback from EU Member States, Committee of Regions, and Economic Committee.

2 Oct 2023

## Plenary vote

European Parliamentary vote, with support of the Council and Commission

## Draft report

Review and feedback from EU Member States, Committee of Regions, and Economic Committee.

## Trilogue

Informal trilateral meeting between representatives of the Parliament, the Council and the Commission

## Plenary approval

## Adoption

- 1) [https://oeil.secure.europarl.europa.eu/oeil/popups/ficheprocedure.do?reference=2023/0079\(COD\)&l=en](https://oeil.secure.europarl.europa.eu/oeil/popups/ficheprocedure.do?reference=2023/0079(COD)&l=en)
- 2) <https://epthinktank.eu/tag/eu-legislation-in-progress>
- 3) <https://www.consilium.europa.eu/media/56627/presidencies-until-2030.pdf>

Figure adopted from



# UNFC in CRM-Act Proposal: Time to Act

- UNFC was mentioned in the **CRM-Act proposal** in:
  - **Strategic Projects**
  - **National Exploration Projects**
  - **Risk Monitoring**
  - **Extractive Wastes**
- If the CRM-Act is enacted, Member States will be mandated to use UNFC to report:
  - UNFC is key in the recognition of Strategic Projects – **Project promoters** are required to classify their projects in **UNFC** for the **Strategic Project Application to the Commission**.
  - Member States will have to intensify their National Exploration Programs – **Exploration results are required to be reported in UNFC**
  - New and existing projects are to be reported by the Member States to the Commission – **UNFC is obligatory for monitoring new projects**.
  - As part of National measures on circularity, CRM recovery from extractive wastes is encouraged – **UNFC is required when reporting on extractive waste facilities**.

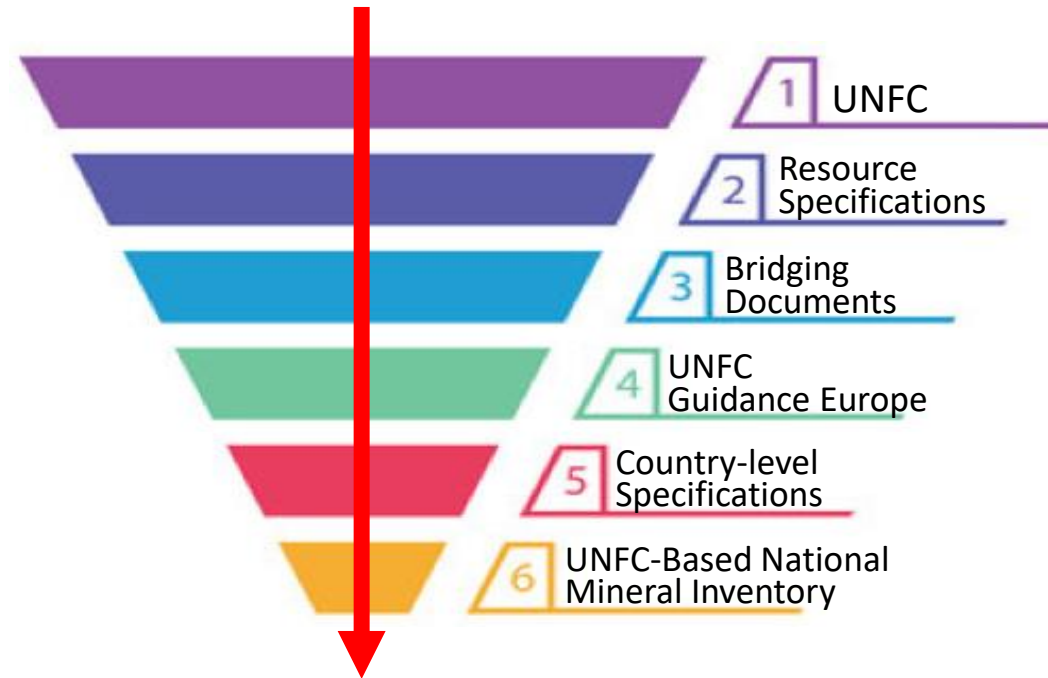
# Why UNFC for CRM-Act Proposal?

- The implementation of UNFC in Europe **supports the objectives of the EU CRM-Act**
- UNFC's role as a **harmonizing classification system** mobilizes sustainable investments in raw material projects and promotes **cross-border trading** of minerals
- UNFC is applicable to a **wide range of resources**. This enables data aggregation, interoperability, and comparability, making it a more comprehensive classification system, which can better serve policy making at EU level.
- UNFC is applicable to Secondary Raw Materials, even **end-of-life products**, which are strongly targeted in the Act, along with other **CRM-bearing waste streams**.
- UNFC is simple to use, facilitating classification for **National Authorities** at EU levels while allowing **National Reporting Standards to remain at country levels**.
- UNFC has been **tested extensively on EU grounds** and has shown **positive indications** on the possibility to **harmonize and solidify data** on CRMs for decision-making and policy formulation within the EU.



# UNFC Application to EU CRMs

- **UNFC** can facilitate meaningful comparisons between deposits, areas, regions, and countries, aiding decision-making at National and EU levels
- **UNFC** provides a clear framework for assessing the environmental, socio-economic viability of a mineral project, enabling sustainable decisions by policymakers and stakeholders
- UNFC application to CRMs and mineral deposits enables harmony in the EU, and ultimately sustainable resource management
- Following the correct sequence of UNFC documents, from generic to national-levels, facilitates the application of UNFC by stakeholders



# Action Plan: UNFC in CRM-Act Proposal

- 1. UNFC Thematic Template with Strategic, Exploration, Monitoring, and Recycling modules**
- 2. Workshops and Trainings – Capacity Building**
- 3. National Guidance / Recommendations**

→ Consistent use across Europe

- UNFC Guidance on national level based on UNFC Guidance Europe
- National level Guidance
- Comparable between primary and secondary raw materials
- Simple procedures / evidence-based classification

→ Countries

- with national reporting - bridging
- without national reporting – template/form

→ Building on the experience:

- EU CRM database
- ERMA
- UNFC documents (UNFC2019, Specifications, Guidance ...)
- Bridging documents, national systems
- Promotion and capacity building

→ Coordination: DG GROW, UNECE, GSEU and Futuram

→ UNECE is Coordinating the UNFC activities on behalf of DG GROW



**EIT Raw Materials**

**ERMA**

**Investment Case Classification  
and  
EIT RawMaterials' Perspective**

# INVESTMENT CHANNEL FOR RAW MATERIALS PROJECTS

EIT RawMaterials has set up an agile and fast process to bring raw materials projects into an investment channel, review and approve them to secure the most suitable financing options



Secure primary and secondary raw materials supply for European industrial ecosystems

# INVESTMENT PROPOSAL PROCESS

## Example for investment cases

1. Rare earth magnets and motors
2. Materials for energy storage and conversion



# SUBMISSION

**Company description**  
Please describe your company in 1 000 character(s) maximum

**Contact details**

<b>Name</b>	<b>Role</b>
<input type="text"/>	<input type="text"/>
<b>E-mail</b>	<b>Phone</b>
<input type="text"/>	<input type="text"/>

**Partners**

<b>Co-investors</b>	<b>Industrial</b>
<input type="text"/>	<input type="text"/>

**Investment case / Project description**  
Please describe your investment / project in 1000 character(s) maximum

**Services requested from ERMA**  
Please describe what kind of services and activities are required to advance the project in 1000 character(s) maximum

**Relevance of the project for the EU**  
Please explain relevancy of your project for the EU in 1000 character(s) maximum

**Project location**

**Value chain step**  
ex. mining, processing, recycling, ...

**Why is the investment needed?**  
1000 character(s) maximum

**Investment type (M€)**

<b>Public</b>	<b>Private</b>	<b>Own contribution</b>
<input type="text"/>	<input type="text"/>	<input type="text"/>

**Total investment needed (M€)**

<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>

**Financial Indicators and time period**

<b>ROI</b>	<b>Discount rate</b>	<b>NPV</b>
<input type="text"/>	<input type="text"/>	<input type="text"/>

**Process input sources / materials**

<b>Volume (t)</b>	<b>Value (M€)</b>
<input type="text"/>	<input type="text"/>

**Process outputs sources / materials**

<b>Volume (t)</b>	<b>Value (M€)</b>
<input type="text"/>	<input type="text"/>

**Target market**

<b>Industry</b>	<b>Value (M€)</b>
<input type="text"/>	<input type="text"/>

**Lead time to production**  
1000 character(s) maxim

**Jobs to be created**  
1000 character(s) maxim

**Revenue model**  
1000 character(s) maxim

**Existing demand (volume / value)**  
Ex. pre-sales orders, ...

**Impacts**

**Social Impacts**  
1000 character(s) maxim

**Environmental Impacts**  
1000 character(s) maxim

**Project risks**  
1000 character(s) maxim

**Other comments**  
1000 character(s) maxim

Send

submit your proposal  
on [www.erma.eu](http://www.erma.eu)



# STAGE 1 EVALUATION

# UNFC SCORE

- Project assessment according to the fixed criteria
- Dedicated assessment team
- Decision

## STAGE 1 EVALUATION

- Project assessment according to the fixed criteria
- Dedicated assessment team
- Decision



## STAGE 2 PITCH

- Project presentation by the Company in front of the evaluation committee (EIT Raw Materials/ ERMA, Independent External Evaluators)
- Q&A Session after the presentation
- Final decision by the Management Board

# VECTOR



**Social Vectors:** We will assess perceptions, values and attitudes towards the sourcing of critical raw materials for the green transition.



We will integrate our social and geoscience vectors to produce an easy-to-understand interface that allows all of our results to be accessed in one place, by anyone.



**Geoscience Vectors:** We will use minimally disruptive technologies to investigate mineral deposits under the Earth's subsurface.

Grant number #101058483



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UK Research  
and Innovation

**EIT Raw Materials & UNECE**

**Roundtable Discussion  
Q&A  
Closure**

## RE-SOURCING CLOSING CONFERENCE

# THANK YOU FOR PARTICIPATING!

EIT Raw Materials and UNECE Workshop



RawMaterials



**UNECE**

**Day 2 – 22 September 2023**



**MADITRACE**

# CRM traceability: the Lithium supply chain case

Re-sourcing 2023, Vienna



re-sourcing

MORADELL-CASELLAS  
Alban

BRGM

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09/22/2023



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# Maditrace develops methods

- Artificial fingerprints
  - Digital fingerprints
  - **Natural physico/chemical fingerprints** → Different for each considered CMR
- Investigated for all project's CMR  
(Co, Nd, natural graphite)



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# Lithium tracing and natural tracers



- Is it possible to distinguish **lithium deposits** from each other ?



- If Yes, does it work **throughout the entire production chain** ?

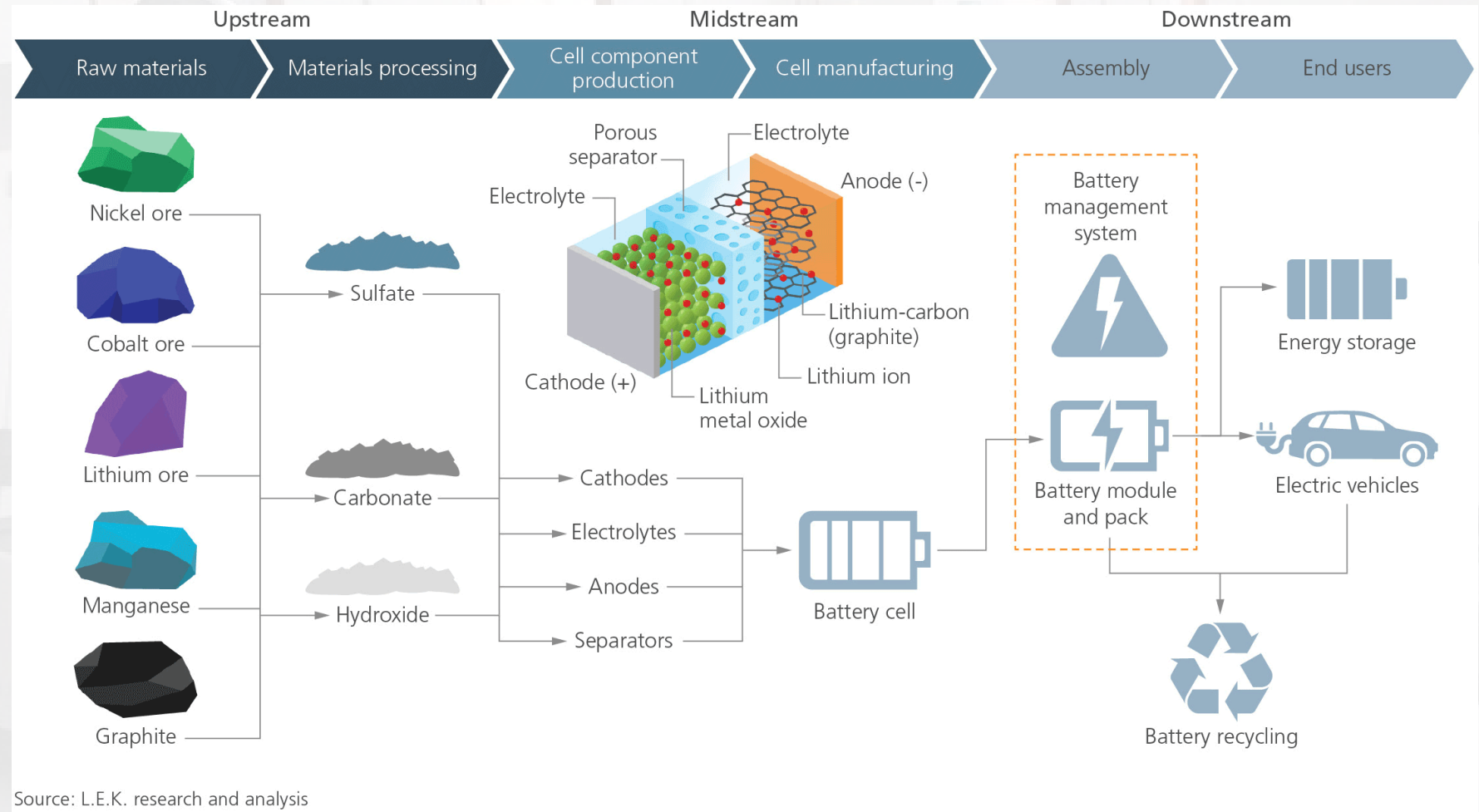
→ Which analytical techniques to use **on site** and **in lab** ?



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# Lithium deposits and supply chain

- Hard rock deposits
- Brines deposits
- Geothermal deposits
- Unconventional clay deposits

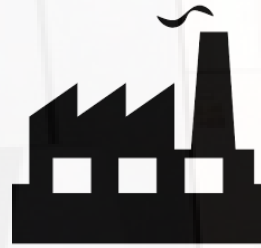


Source: L.E.K. research and analysis



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# Analytical techniques and long term approach



On site instruments  $\neq$  Laboratory instruments

- Project approach : develop laboratory methods and **adapt** on-site certification techniques
- Certification schemes : use these techniques **to check/audit the declared sources**



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# Analytical Techniques

- Mineralogical composition

XRD Bruker  
*D8 advance*



Pegmatite outcrops,  
Sankt Radegund bei  
Graz, Graz-Umgebung  
District, Styria, Austria,  
*MINDAT*



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# Analytical Techniques

- Mineralogical composition
- Major elements composition



XRF Malvern Panalytical *Zetium*



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# Analytical Techniques

- Mineralogical composition
- Major elements composition
- **Minor elements composition**



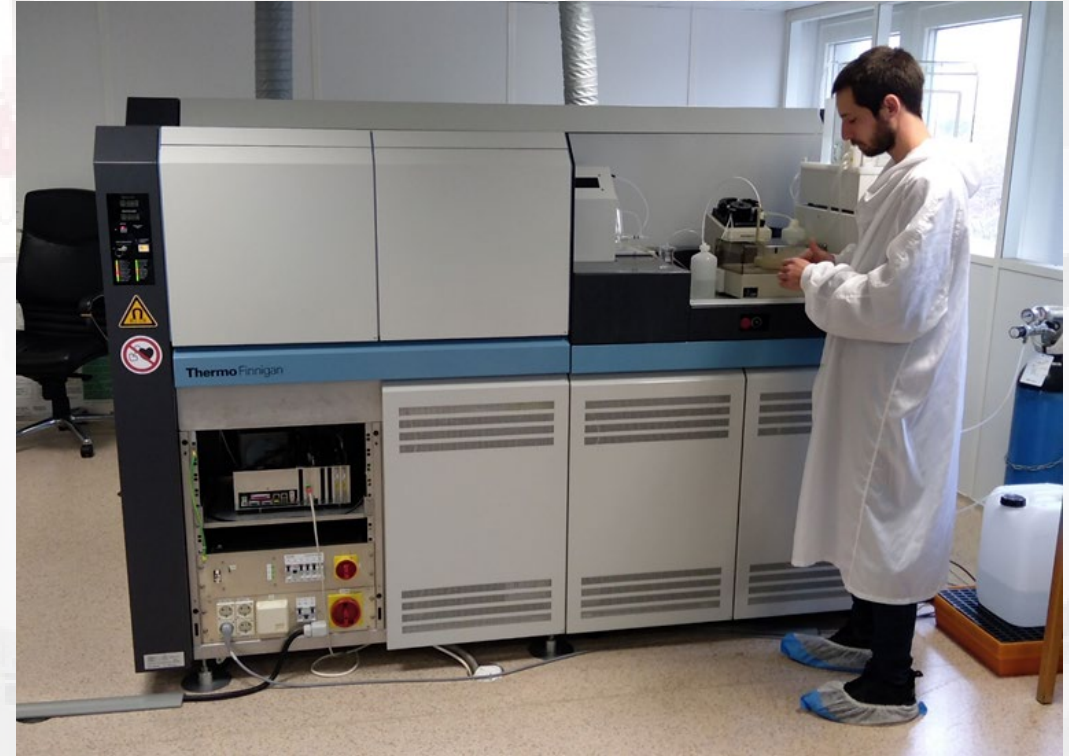
LA+QQQ-ICP-MS Teledyne  
CETAC® *Analyte Excite* +  
Agilent 8900



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# Analytical Techniques

- Mineralogical composition
- Major elements composition
- Minor elements composition
- **Isotopic signature**



MC-ICP-MS ThermoScientific *Neptune plus*



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# Analytical Protocol

Spodumene concentrate



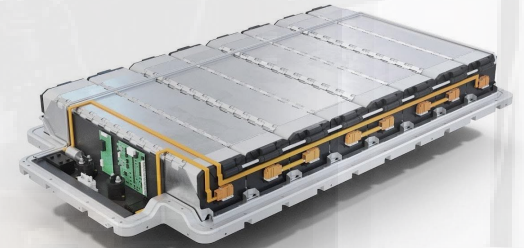
Li salts



Active materials



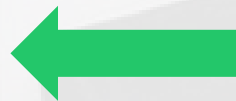
Battery cathodes



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# Analytical Protocol



On-site analysis



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# Analytical Protocol



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# Litterature

- In the case of Lithium, **deposits types can be distinguished** using isotopic signature
- The signature **may be altered** by some processes
- It is possible to make the link between **a battery and the lithium salts** (LiOH and Li<sub>2</sub>CO<sub>3</sub>)

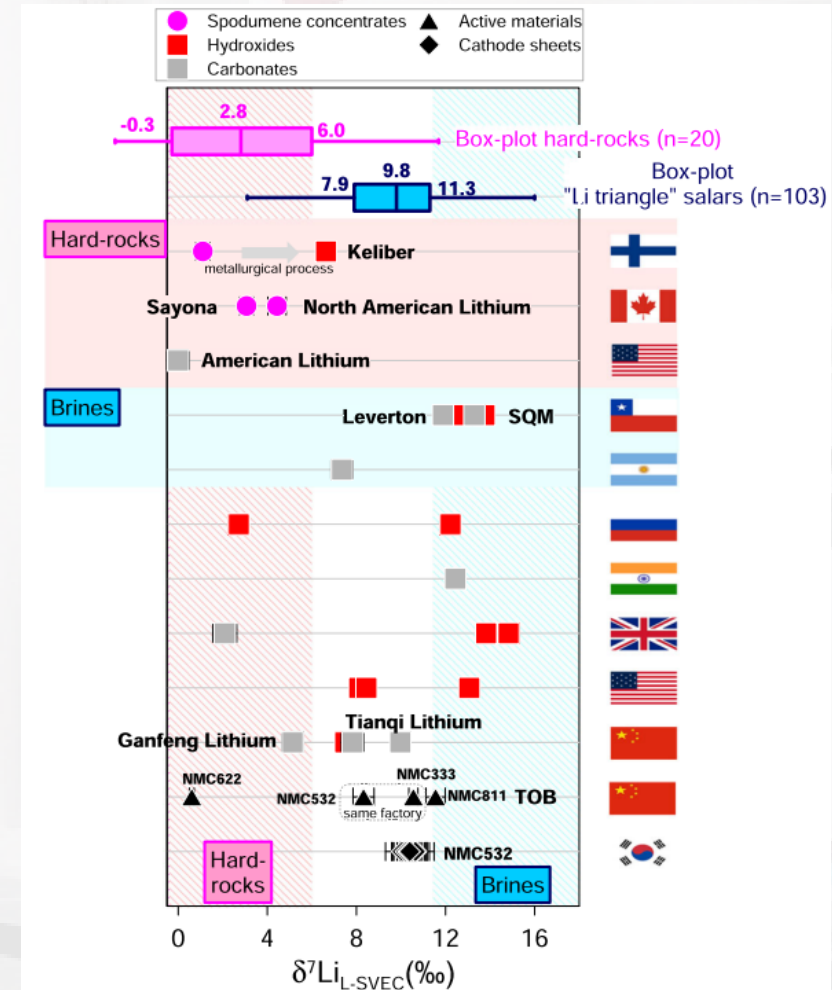


Fig. 4 Lithium isotope compositions of various battery precursors and components produced around the world (Finland, Canada, USA, Chile, Argentina, Russia, India, UK, China, and South Korea). Spodumene

Desautly et al. 2022



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# Advancement

- **~50 samples** : Spodumene and lepidolite concentrates, Li carbonate and hydroxyde, NMCs, battery cathodes
- 16 lithium salts with **known deposits type** from knowledge or isotopic analysis
- **60 trace elements** analyzed on 40 samples ; 36 samples with Li isotopic signature
- Working on **sample preparation** for analysis (NMC, cathodes ...) and trace elements **data treatments** (with the contribution of isotopic signatures)



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# Databases and data treatments

- **Feed databases** with data from certified and "certifying" analyses
  - Big data treatments (PCA, NeuralNetwork, clustering ...)
- **Discriminant tracers** for certification



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# Needs for samples

- Necessity to have a representative number of samples from every sources :
  - To help **natural tracers developement**
  - To **feed databases** for discriminant tracers determination
  - To **assess production evolution** and new producing sites





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[a.moradellcasellas@brgm.fr](mailto:a.moradellcasellas@brgm.fr)

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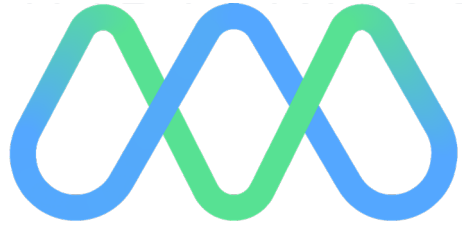
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[contact@maditrace.eu](mailto:contact@maditrace.eu)



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# **CERA 4in1 Certification System and Standards**

Overview

**Thania Nowaz**

DMT GmbH & Co. KG

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21.09.2023



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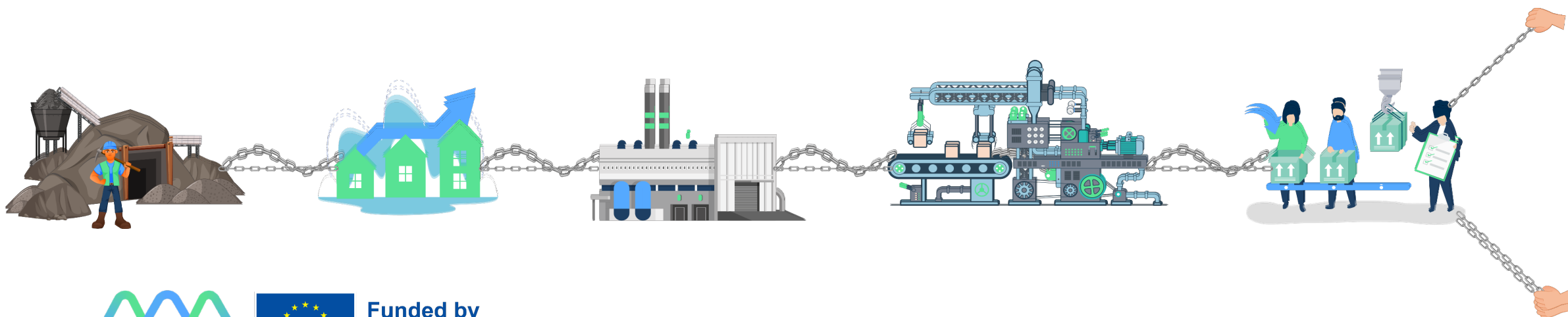
# Table of Contents

- Status quo
- TÜV NORD CERA 4in1
- CERA 4in1 products/certificates alongside value chain
- Client's Advantages applying CERA 4in1 to maintain ESG
- What is the maturity level of CERA 4in1 standards?
- Chain of custody Standard Development
- Chain of custody standard Requirements
- Conclusion





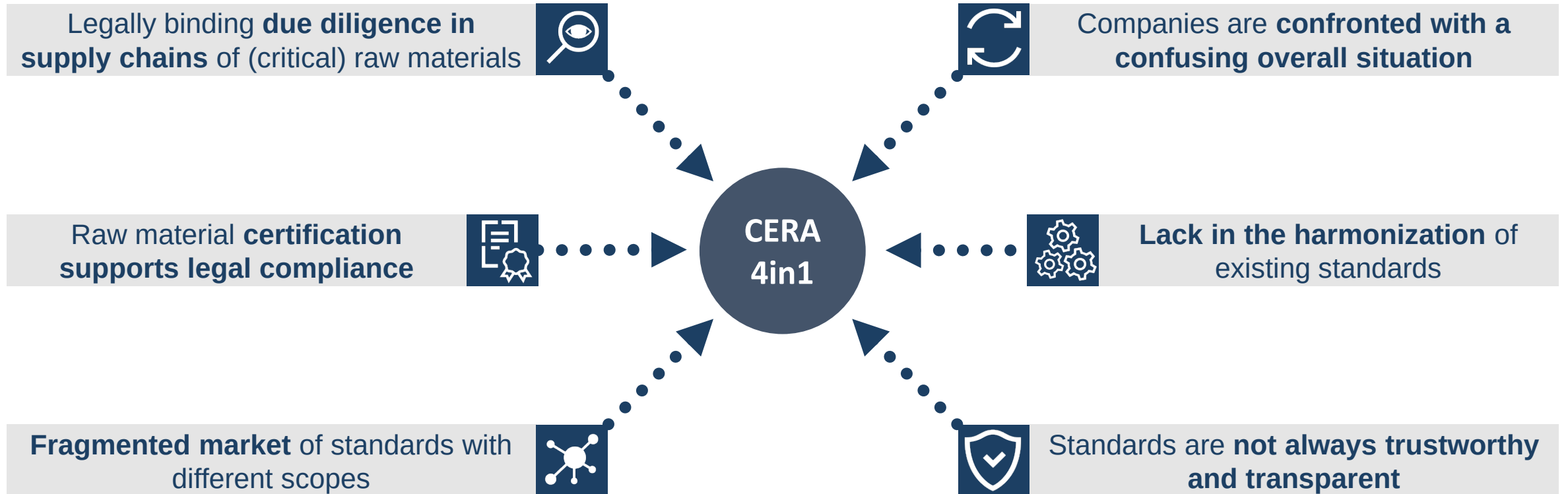
# Why focus on supply chains



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Sources: Russia's war on Ukraine. [Russia-Ukraine War: What Happened on Day 39 of the War in Ukraine - The New York Times \(nytimes.com\)](https://www.nytimes.com/2022/03/28/world/europe/ukraine-war-day-39.html)  
DRC: [Conflict Minerals](#) | [Ethical Consumer](#)

# Status quo



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# What is the maturity level of CERA 4in1 standards?

Exploration and development	Extraction and processing	Supply chain	End-products
 <p>Readiness Standard <b>CRS</b></p>	 <p>Performance Standard <b>CPS</b></p>	 <p>Chain of Custody Standard <b>CCS</b></p>	 <p>Final Product Standard <b>CFS</b></p>
<p>Time-to-market ~ Q2.2024</p>	<p>'Upstream- Extraction until raw material' Market Entry as TNC In-house Standard Q4.2023</p>	<p>Time-to-market ~ Q4.2025</p>	<p>Time-to-market ~ Q4.2025</p>



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The logo features a large, stylized recycling symbol composed of three interlocking loops in light green, light blue, and white. The text 'TUV NORD CERA4in1' is centered within the white loop.

# TÜV NORD CERA4in1

## What is it?

The **first and so far only certification system** that **proves sustainable development along the entire mineral raw material value chain** – from **exploration**, through **extraction** and **processing, manufacturing** until **end-products**

## What is it targeting?

Targeting **all kind of minerals, everywhere in the world** and is applicable to **any size of company**

## How is it addressing the market concerns?

**Streamline and simplify** the methods through which **sustainability** is defined and validated **in the raw material sector.**



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# Client's Advantages applying CERA 4in1 to maintain ESG

- Reducing **supply chain risks**
- **Market advantages**, e.g. brand differentiation, consumer recognition for responsible products
- **Readiness** for and **compliance** with actual and upcoming legislation
- Reduction of **insurance** and **financing** risks resulting from **ESG performance**
- Compliance with **stakeholders expectations**: civil society, customers, banks, stock exchanges, ...
- Improve or sustain **community involvement** and **consultation** to **obtain** and **maintain Social License to Operate**



# The CCS Development

Exploration and development	Extraction and processing and manufacturing	Supply chain	End-products
 <p>Readiness Standard <b>CRS</b></p>	 <p>Performance Standard <b>CPS</b></p>	 <p>Chain of Custody Standard <b>CCS</b></p>	 <p>Final Product Standard <b>CFS</b></p>
<p>Time-to-market ~ Q2.2024</p>	<p>Downstream Time-to-market ~ Q4.2024</p>	<p>Time-to-market ~ Q4.2025</p>	<p>Time-to-market ~ Q4.2025</p>



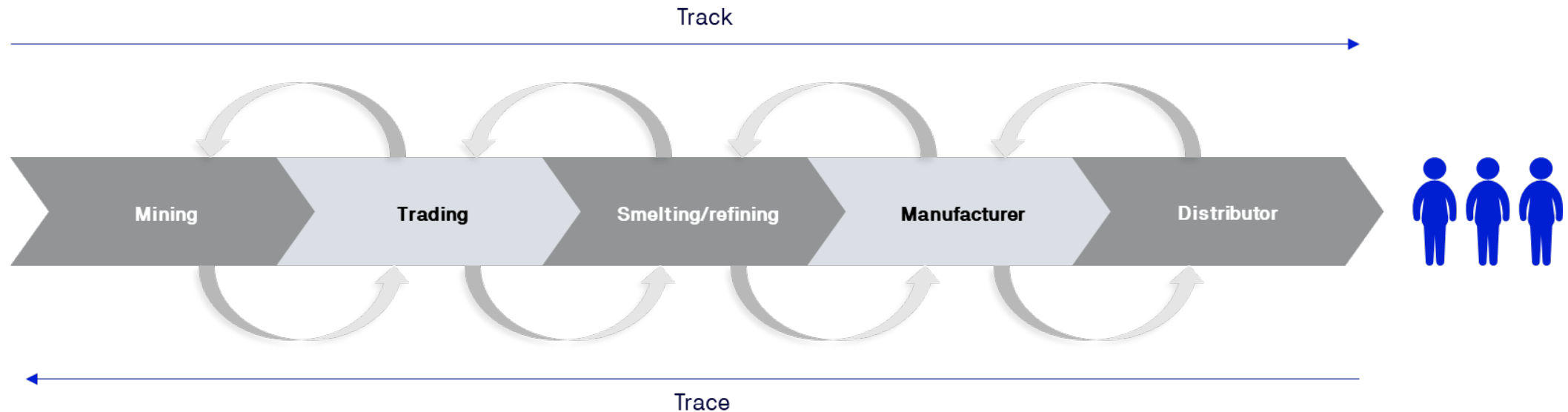
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# What is chain of custody

§ 'The process by which inputs and outputs and associated information are transferred, monitored and controlled as they move through each step of the supply chain' – ISO 22095

§ 'The custodial sequence that occurs as ownership or control of the material supply is transferred from one custodian to another in the supply chain'- (Adapted from: WB: WWF Alliance for Forest Conservation and Sustainable Use, 2002)



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# Chain of Custody Requirements

Control of materials

Transfer documents

Evaluation



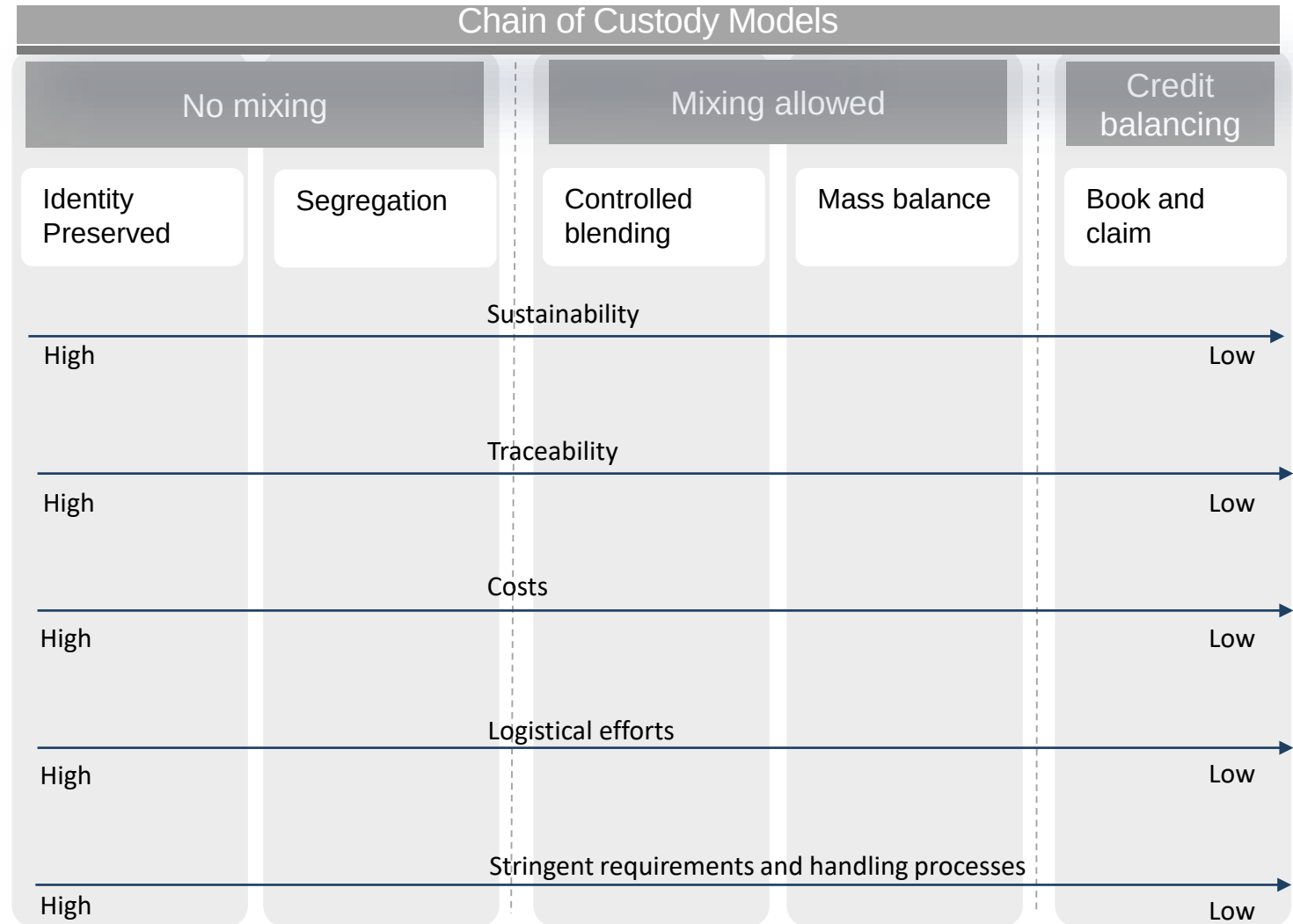
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# Chain of Custody Requirements

**Control of materials**

**Transfer documents**

**Evaluation**



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# Chain of Custody Requirements

Control of materials

Transfer documents

Evaluation

## Information that will be in transfer documents

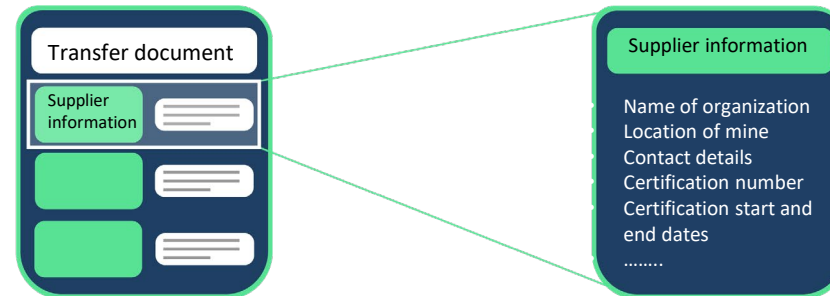
Supplier's information

Input/output materials information

Transporter or shipper details

Processing information

Sustainability information



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# Chain of Custody Requirements

Control of materials

Transfer documents

Evaluation

## Verification

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Evaluating conformance with the applicable requirements

Frequency

Type of audit in line with the risks identified

Corrective actions in response to non-conformities



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# Conclusion

## Chain of custody schemes

Commodity specific

Lacking technical aspects

Harmonization of structure and terminology

Optional sustainability aspects

**Flexible**

**Scalable**

**Adaptable**



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re-sourcing

# Material & Digital Traceability for CRM Certification

Daniel Monfort, BRGM  
Re-Sourcing project workshop, Vienna 22-9-2023



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# Agenda

- **General presentation of MaDiTraCe project.** Daniel Monfort (BRGM, French geological survey)
- **CERA 4in1 Certification System and Standards.** Tania Nowaz (company DMT)
- **CRM traceability: the Lithium supply chain case.** Alban Moradell Casellas (BRGM)
- **CRM traceability: the natural graphite case.** Valentina Dietrich & Robert Arato (Montanuniversität Leoben)
- **Questions**



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# Bringing greater transparency, traceability & sustainability to raw material supply chains

Global commodity flows and regulatory frameworks pertaining to **critical raw materials (CRMs)** are high on the European economic and political agenda. Companies are also facing increased pressure to responsibly extract, process and source materials as initiatives such as the [EU Battery regulation](#) and the [EU Directive on Corporate Sustainability Due Diligence](#) come into force. This makes standardised certification schemes, transparent and secure traceability, and decentralised confidential data handling imperative.



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ALFRED H KNIGHT  
Inspect. Test. Trust.



Metso:Outotec



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14

Partners



7

Countries



11

Million €



36

Months



4

CRMs



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### Objective 1

Identify gaps in current due diligence practices and assess manufacturing industry needs in respect to compliance with sustainability standards and regulation.



### Objective 2

Develop and test a portfolio of digital, mineralogical and geochemical technological solutions reinforcing the transparency and traceability of complex CRM supply chains.



### Objective 3

Integrate this portfolio with a generic certification scheme for CRM supply chains from the mine to the manufactured and recycled products.



### Objective 4

Integrate technological solutions into digital product passports, such as the battery passport, using a decentralised approach.



### Objective 5

Facilitate the uptake, implementation and exploitation of the project's technologies and certification scheme by end-users and key stakeholders.



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# For a sustainable energy transition

Material fingerprinting will be carried out for four key commodities found in battery and magnet supply chains for e-mobility and wind energy development.

27  
Co

## Cobalt

Used to develop batteries, super alloys, catalysts and magnets.

3  
Li

## Lithium

Used in battery, glass, ceramic, steel and aluminium production.

6  
C

## Natural graphite

Used in battery production as well as in refractories for steelmaking.

REE

## Rare earth elements

Key to the production of magnets for electric motors and batteries.

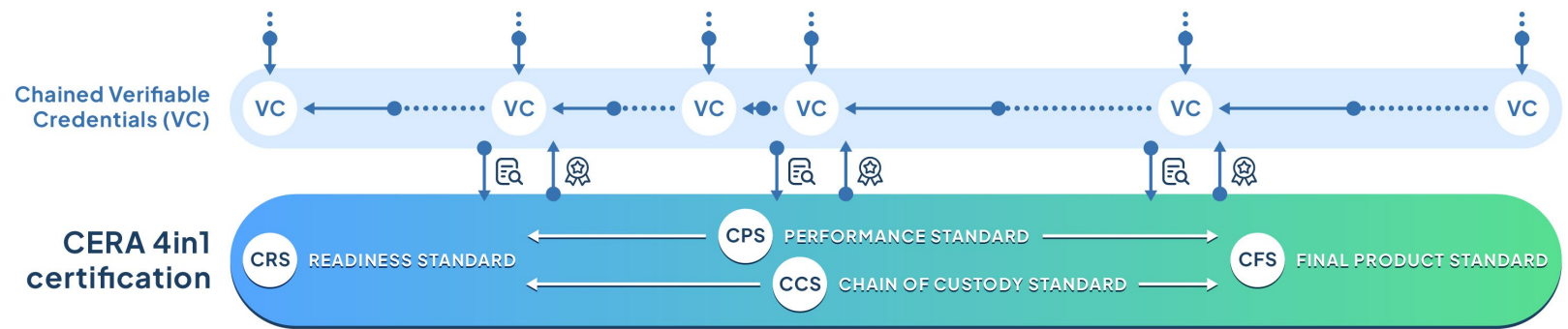
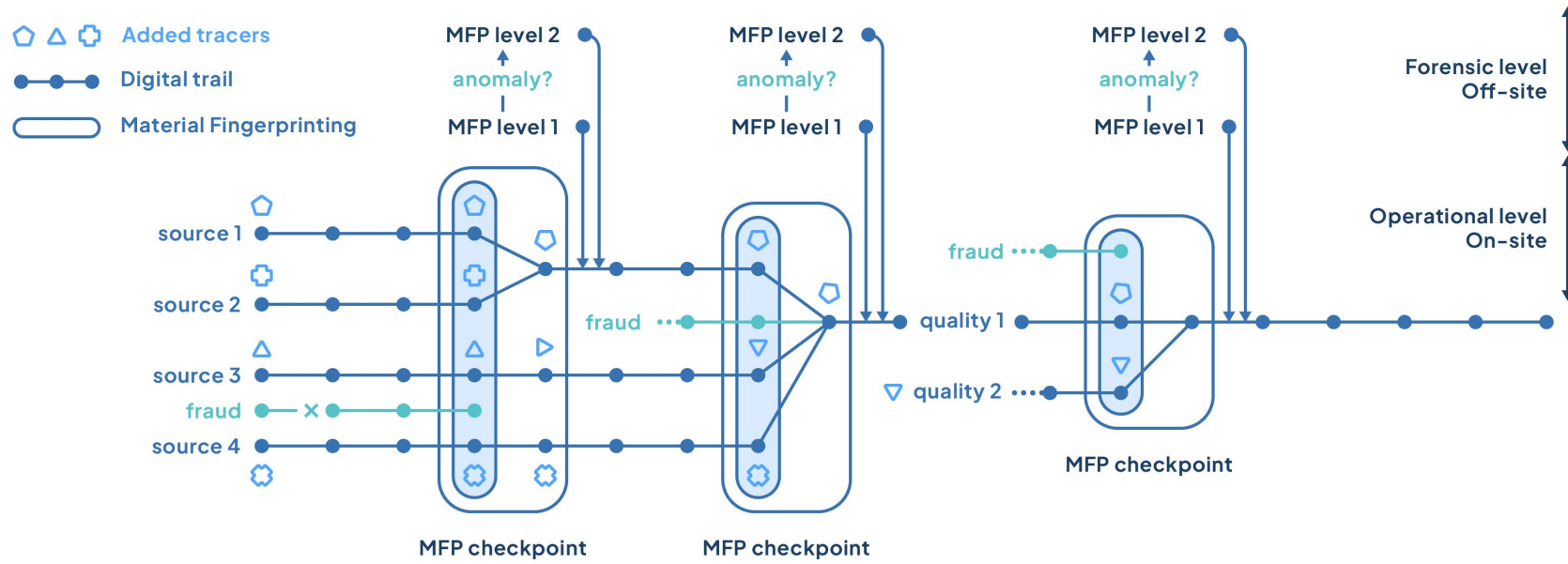
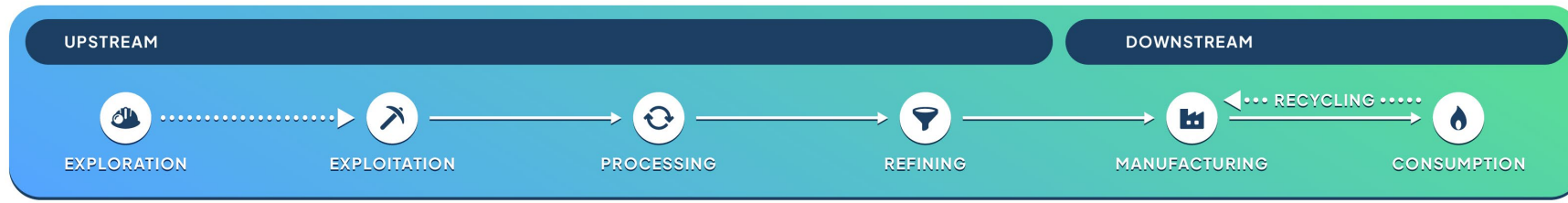


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# The MaDiTraCe concept



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The MaDiTraCe concept more in detail



# Expected impacts

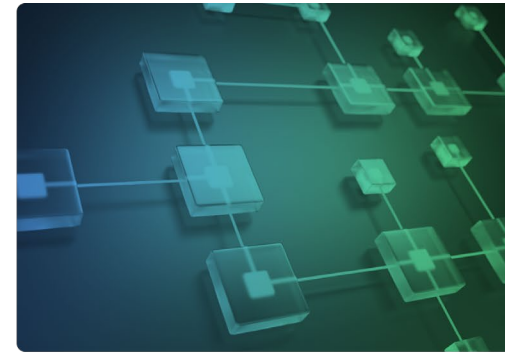
The project expects to make significant impacts on complex CRM supply chains.



Improve supply chain data transparency & traceability



Identify & address gaps in due diligence



Set up technological solutions for tracking raw material flows



Develop comparable criteria, reporting & audit approaches



Enable sustainable sourcing of raw materials



Support the implementation of the EU Action Plan on CRMs



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# And now?

- Looking for engaged stakeholders
- Are you a battery raw material provider or manufacturer and you are interested in our project?  
Please, contact us  
[contact@maditrace.eu](mailto:contact@maditrace.eu)



# Questionnaire

- **What are your main points of interest of this seminar?**
- **Which do you think is most significant challenge of adopting an ESG standard in the mining industry?**
- **Which option do you think will play a role in the increased adoption of a chain of custody standard in the mining industry?**



# Thank you

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